CITY OF OAKLAND

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WEST OAKLAND SPECIFIC PLAN

- **1. Project Objectives** WHY ARE WE DOING THIS?
- 2. Scope and Schedule WHAT IS PRODUCT OF THIS EFFORT?
- 3. Summary of Community Goals from Previous Planning Efforts HOW CAN WE BUILD UPON PREVIOUS DEVELOPMENT GOALS?
- 4. Initial Definition of Opportunity Sites WHERE CAN WE PUT NEW USES/INVESTMENT/JOBS?
- 5. Bay Area/West Coast Planning References WHAT KIND OF USES SHOULD FILL THE OPPORTUNITY SITES?
- 6. Next Steps

WHERE DO WE GO FROM HERE?



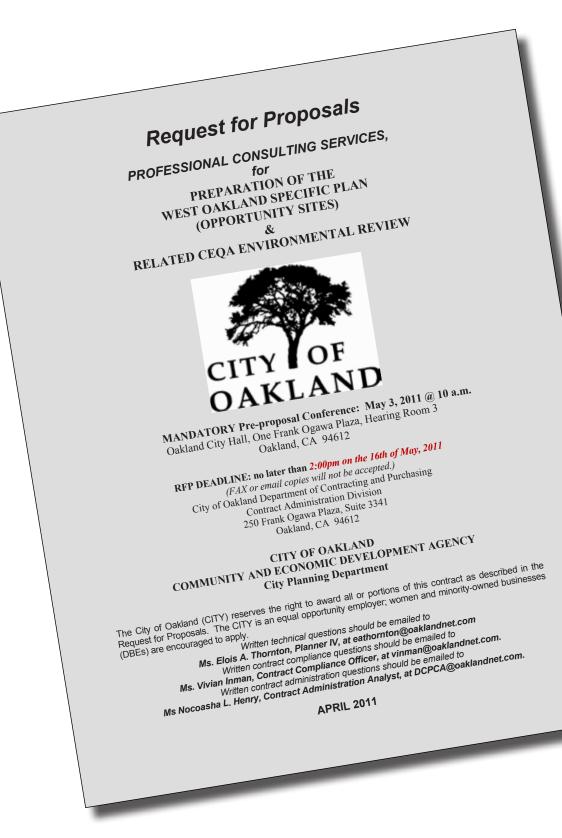


PROJECT OBJECTIVES WHY ARE WE DOING THIS?



PROJECT OBJECTIVES

1. Jobs and Services.



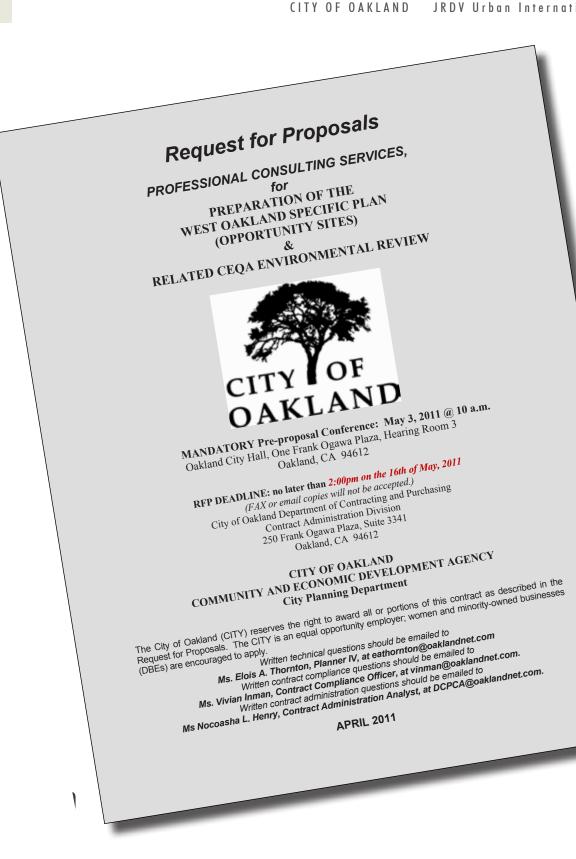


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PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development





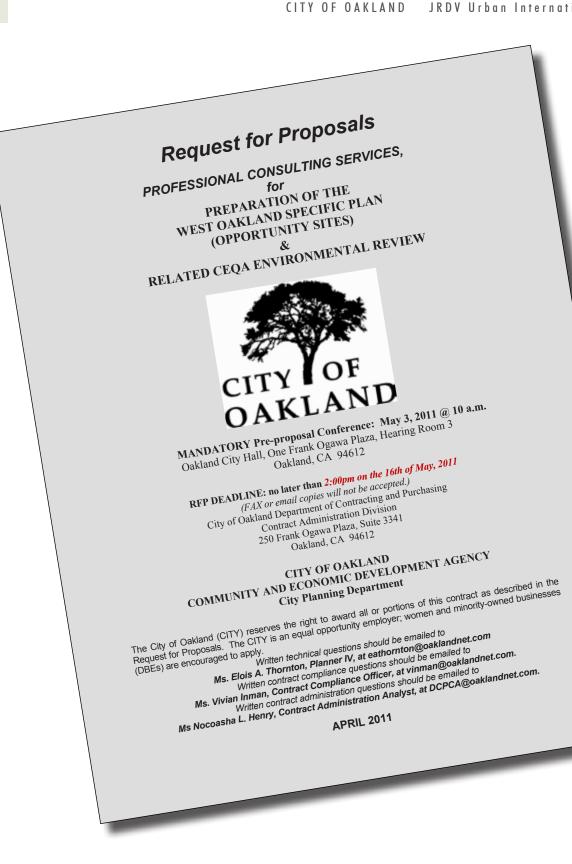
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PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development
- 3. "Highest and Best Uses"





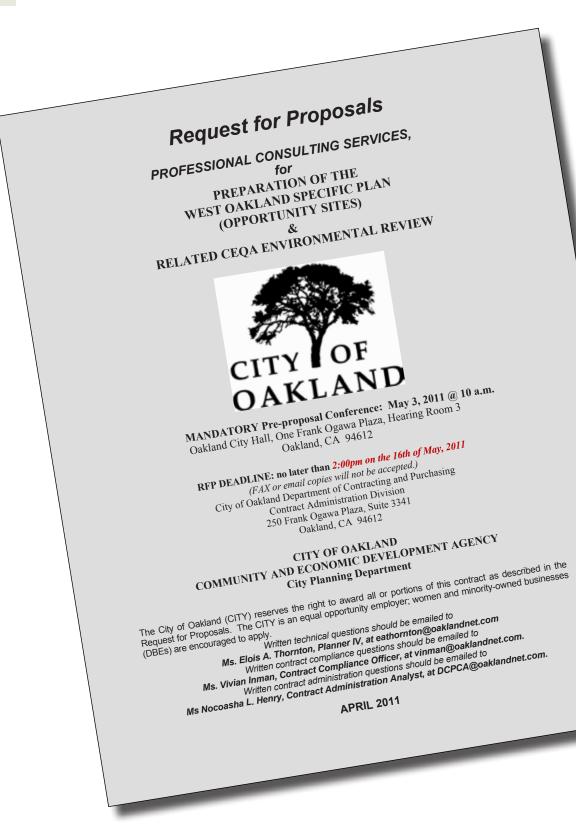
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JRDV Urban International AUGUST 2011



PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development
- 3. "Highest and Best Uses"
- Residential, Commercial and Light 4. Industrial



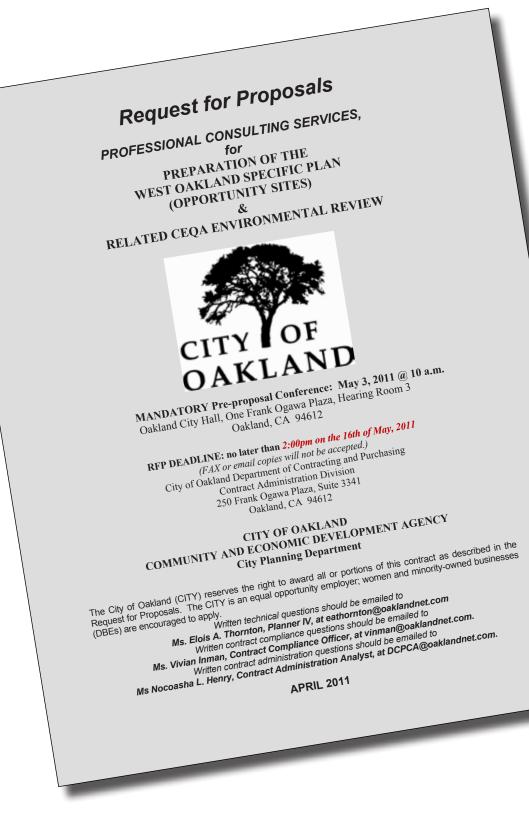


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PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development
- 3. "Highest and Best Uses"
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- 5. Mixed-use and Transit Choices





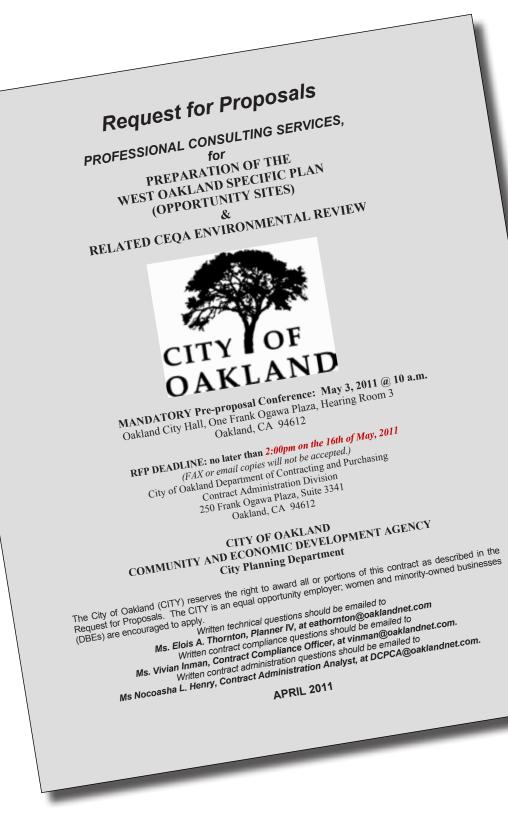
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PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development
- 3. "Highest and Best Uses"
- Residential, Commercial and Light 4. Industrial
- 5. Mixed-use and Transit Choices
- 6. Mutually Agreed-Upon Vision





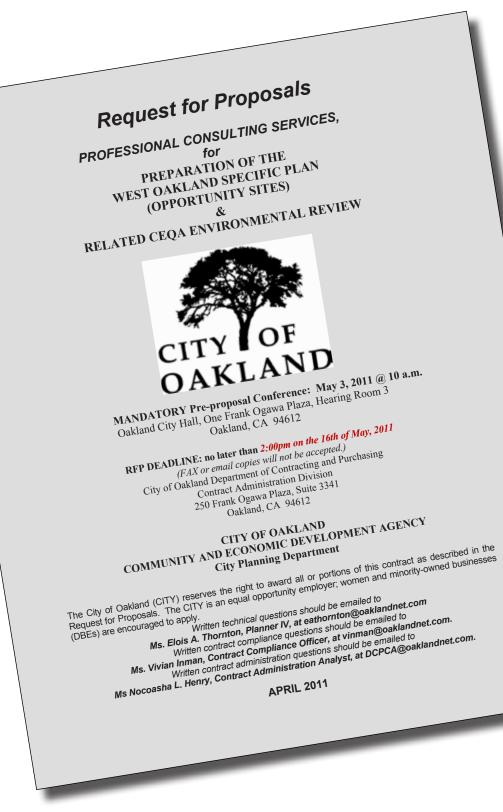
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9



PROJECT OBJECTIVES

- 1. Jobs and Services.
- 2. Framework for Development
- 3. "Highest and Best Uses"
- **Residential, Commercial and Light** 4. Industrial
- 5. Mixed-use and Transit Choices
- 6. Mutually Agreed-Upon Vision
- 7. Development Strategies

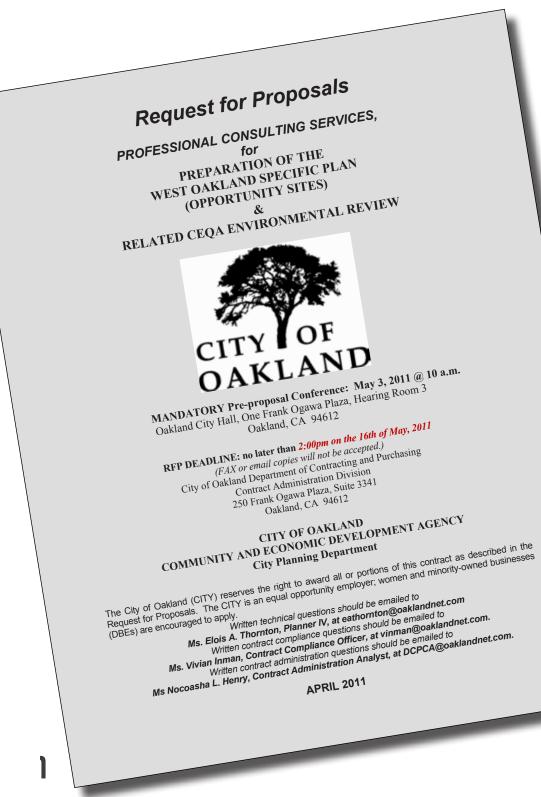






PROJECT OBJECTIVES

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- 3. "Highest and Best Uses"
- **Residential, Commercial and Light** 4. Industrial
- 5. Mixed-use and Transit Choices
- Mutually Agreed-Upon Vision 6.
- **Development Strategies**
- 8. Resolving Land-Use

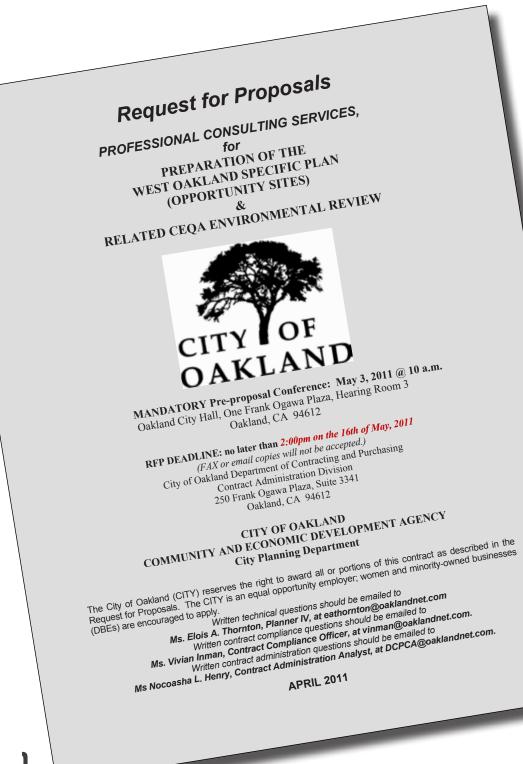






PROJECT OBJECTIVES

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- 5. Mixed-use and Transit Choices
- Mutually Agreed-Upon Vision 6.
- **Development Strategies**
- **Resolving Land-Use** 8.
- 9. Transit-Oriented Development

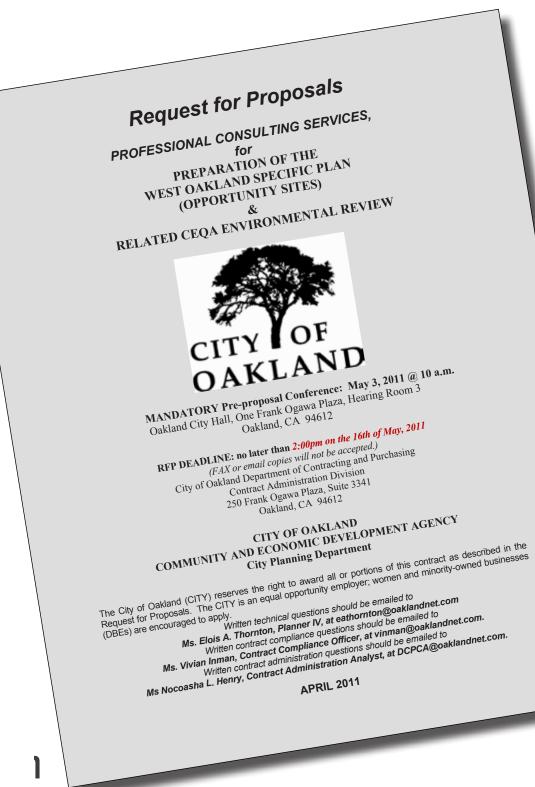






PROJECT OBJECTIVES

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- 9. Transit-Oriented Development
- **10.** Connections to former Army Base



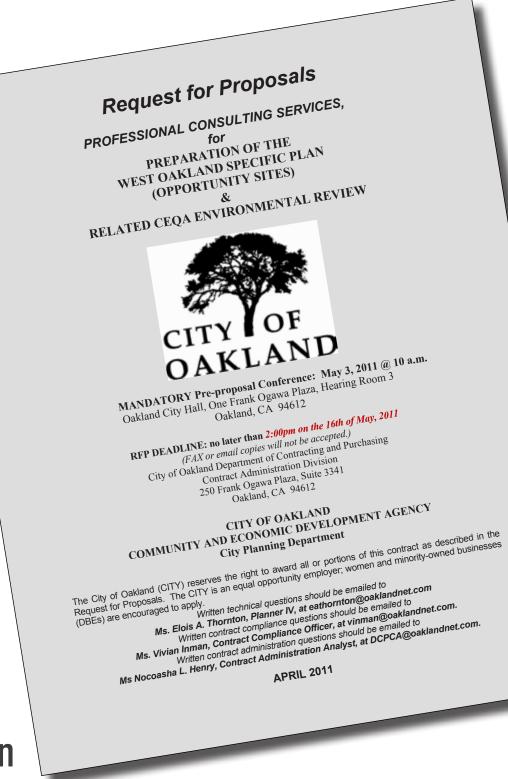




PROJECT OBJECTIVES

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- Mutually Agreed-Upon Vision 6.
- **Development Strategies**
- **Resolving Land-Use** 8.
- 9. Transit-Oriented Development
- **10.** Connections to former Army Base

11. Overall Physical and Economic Revitalization







SCOPE AND SCHEDULE WHAT IS PRODUCT OF THIS EFFORT?

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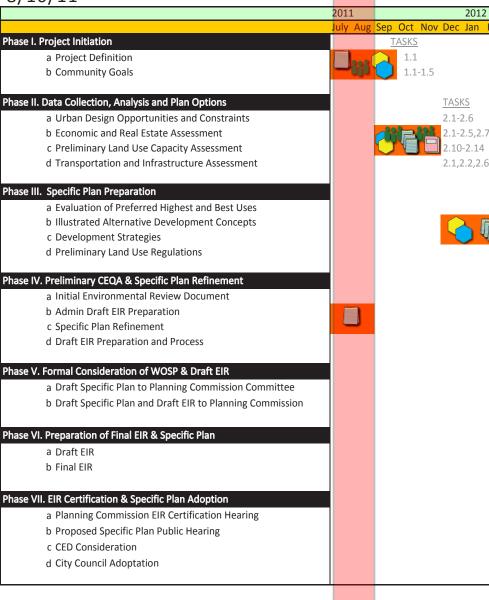
SWEET WEST OAKLAND NEW STYLE DOWN HOME



SCOPE AND SCHEDULE

- Phase I Project Boundary Definition: Aug 31, 2011 1.
- Phase I Initial Definition of Community Goals: Sep 15, 2. 2011

West Oakland Specific Plan & CEQA Environmental Review 8/10/11



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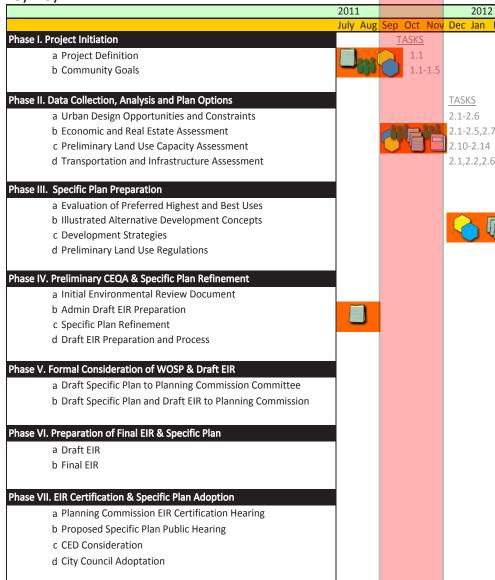
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SCOPE AND SCHEDULE

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- Phase II Transportation & Infrastructure Assessment: Nov 6. 30, 2011

West Oakland Specific Plan & CEQA Environmental Review 8/10/11



CITY OF OAKLAN



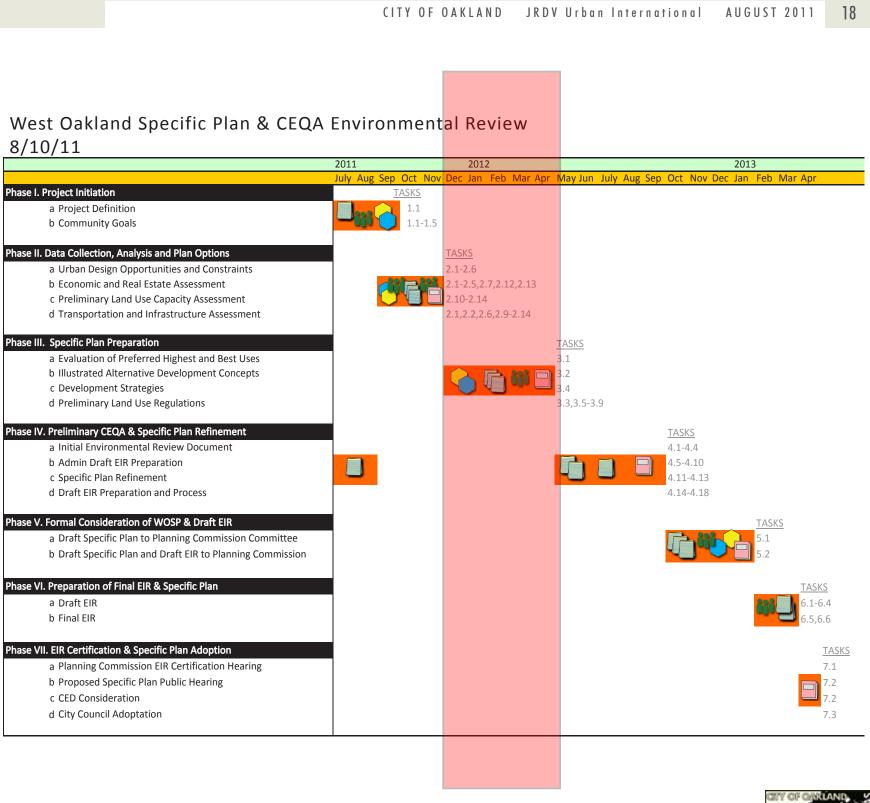
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- Phase III Alternative Development Concepts: Apr 15, 2012 8.
- Phase III Development Strategies: Apr 15, 2012 9.
- 10. Phase III Preliminary Land Use Regulations: Apr 30, 2012

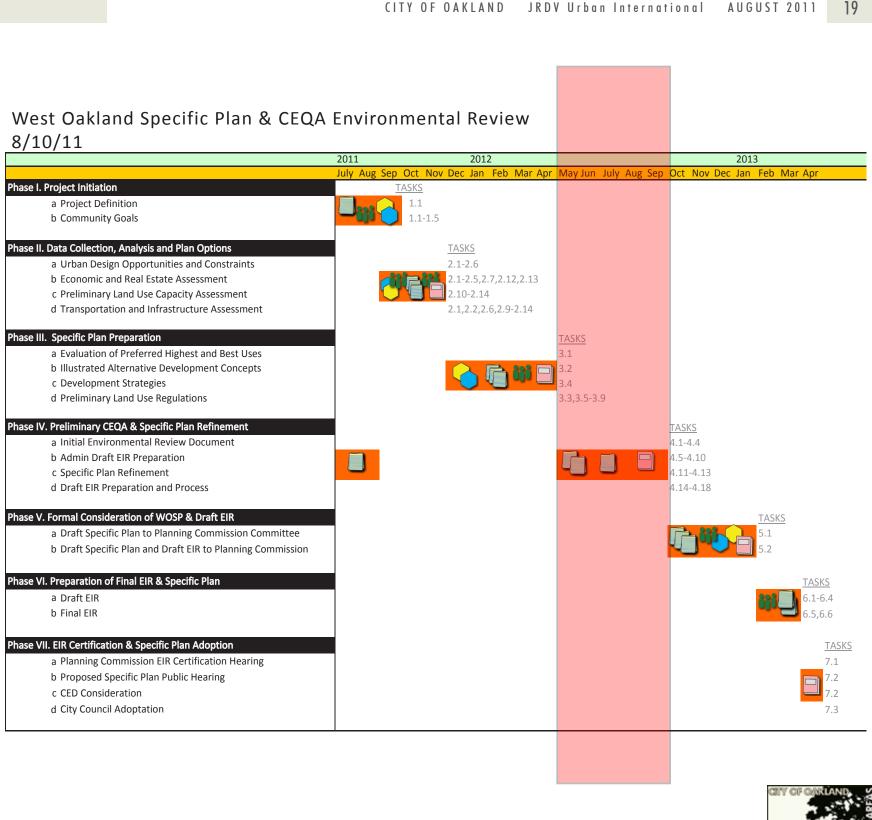






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- Phase III Preliminary Land Use Regulations: Apr 30, 2012 10.
- Phase IV Initial EIR: September 15, 2012 11.
- Phase IV Administrative Draft EIR: November 15, 2012 12.

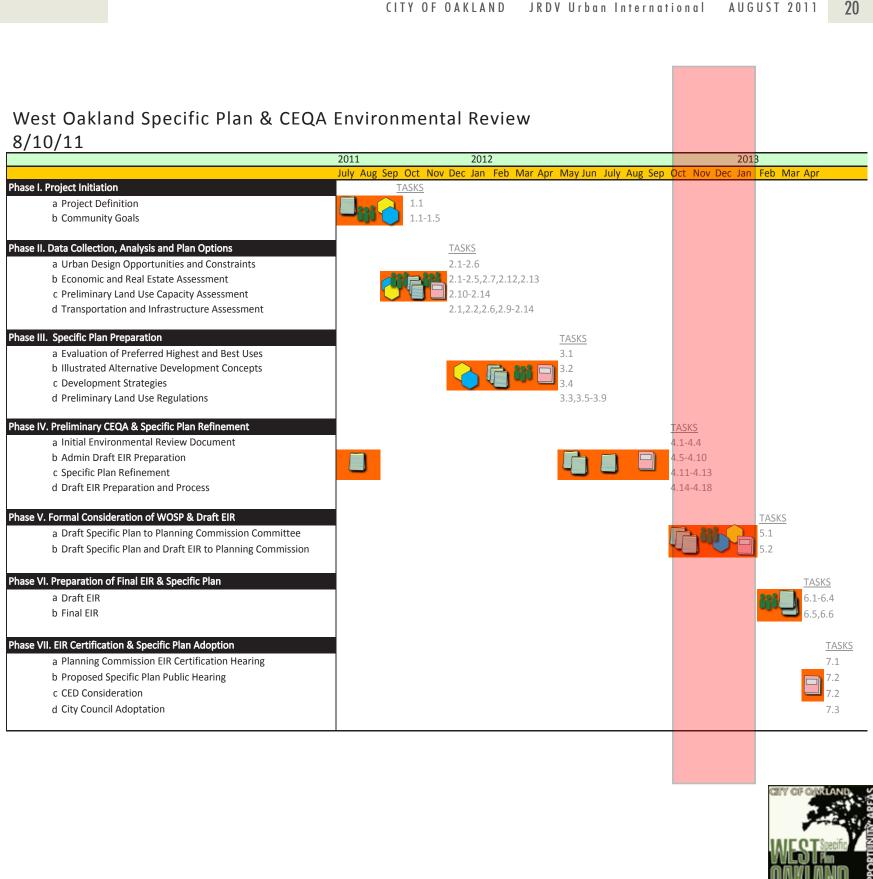






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- Phase V Draft Specific Plan & EIR to PC: November 15, 14. 2012



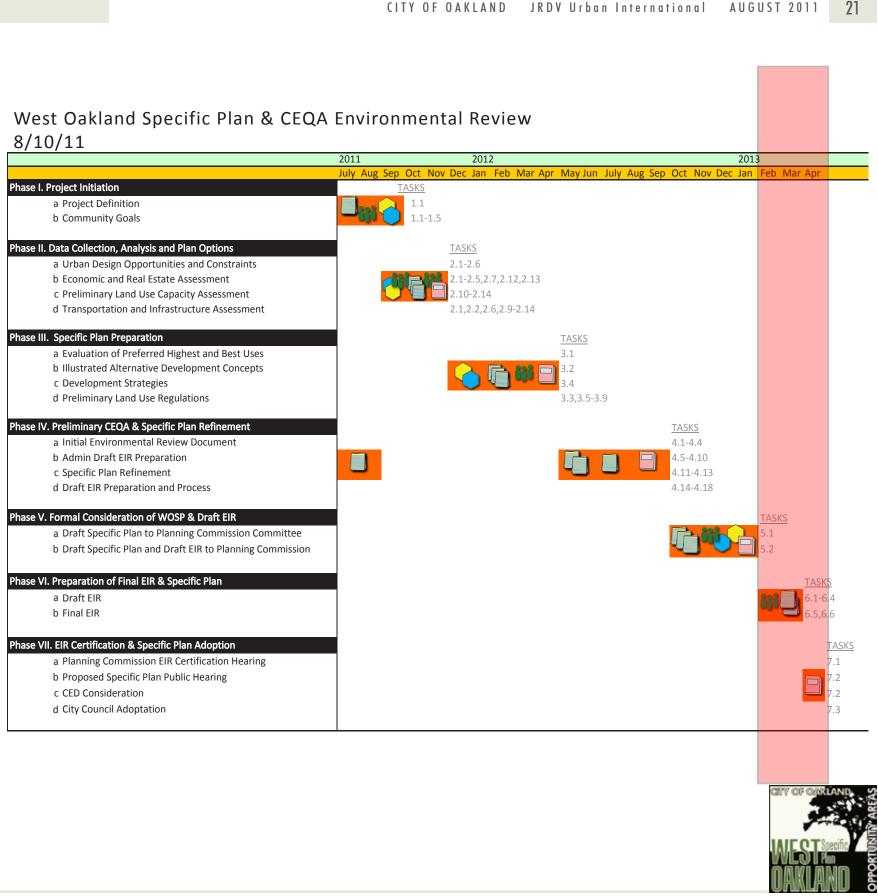
CITY OF OAKLAND



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- Phase VI Admin Draft Final EIR: February 15, 2013 15.
- Phase VI Final EIR: April 15, 2013 16.

8/10/11





SUMMARY OF COMMUNITY GOALS FROM PREVIOUS PLANNING EFFORTS HOW CAN WE BUILD UPON PREVIOUS DEVELOPMENT GOALS?



BUILD UPON GOALS FROM PREVIOUS PLANNING EFFORTS 1994-2005

INITIAL DEFINITION OF COMMUNITY GOALS

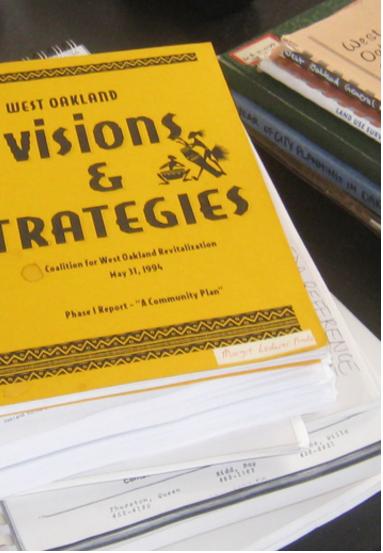
Review Identified Background Documents and Data for the West Oakland Specific Plan

PLANNING AND REDEVELOPMENT DOCUMENTS AND PUBLICATIONS

Redevelopment Plan for the West Oakland Redevelopment Project (2003) Redevelopment Agency of the City of Oakland West Oakland Redevelopment Project: Five Year Implementation Plan 2008-2013 Redevelopment Agency of the City of Oakland Redevelopment Plan for the Oakland Army Base Redevelopment Project (2005) Redevelopment Agency of the City of Oakland West Oakland Transit Village Action Report (2001) Michael Willis Architects et. al. West Oakland 2000 Transportation and Economic Development Study (1998) City of Oakland Strategic Planning Division. Acorn-Prescott Neighborhood Transportation Plan (1998) Van Meter Williams Pollack et. al. West Oakland BART Station Access Plan (2002) Bay Area Rapid Transit District Seventh Street Concept and Urban Design Plan (2004) Hood Design & other firms. Mandela Parkway Corridor Plan - Vision and Strategy Plan and Landscape Guidelines (1997-98) City of Oakland Strategic Planning Division Neighborhood Commercial Revitalization Plan: Seventh Street, West Oakland (1989) City of Oakland, Office of Economic Development and Employment. Seventh Street Revitalization Study (1989) UC Berkeley Department of Land w Foundation, West Oakland Business ard 7th Street / McClymonds Corridor Neighborhood nroven Initiative West Oakland Visions San Pab Village Botto City of Oaklan West Oakland A Environmental Indicators Project (2002) Pacific Institute for Studies in Development, Environment and Security Neighborhood Kno Mandela Gatew Jse Transportation Study (2002) CHS Consulting Group Mandela Parkway Specific Plan Economic Viability Analysis (1996) Keyser Marston Associates, Inc and Causby & Company Mandela Village Project Feasibility Study - Preliminary Findings / Site Selection (1998) Community Economic Redevelopment Corporation West Oakland Mandela Grand Development Plan – Preliminary Development Plan Submittal (2007) Hannum Associates Response to a RFP for the West Oakland BART Station Transit Village (2004) Mandela Transit Village Partners, LLC Historic Information — Oakland Cultural Heritage Survey City of Oakland Industrial Land Use Policy – Council /Reports and Supporting Documents (2005-2008) West Oakland Redevelopment Plan - Final Environmental Impact Report (2002) Lamphier-Gregory et. al. Mandela Grand Mixed Use Development Project — Draft Environmental Impact Report (2006) ESA Wood Street Project – Draft Environmental Impact Report (2004) EIP

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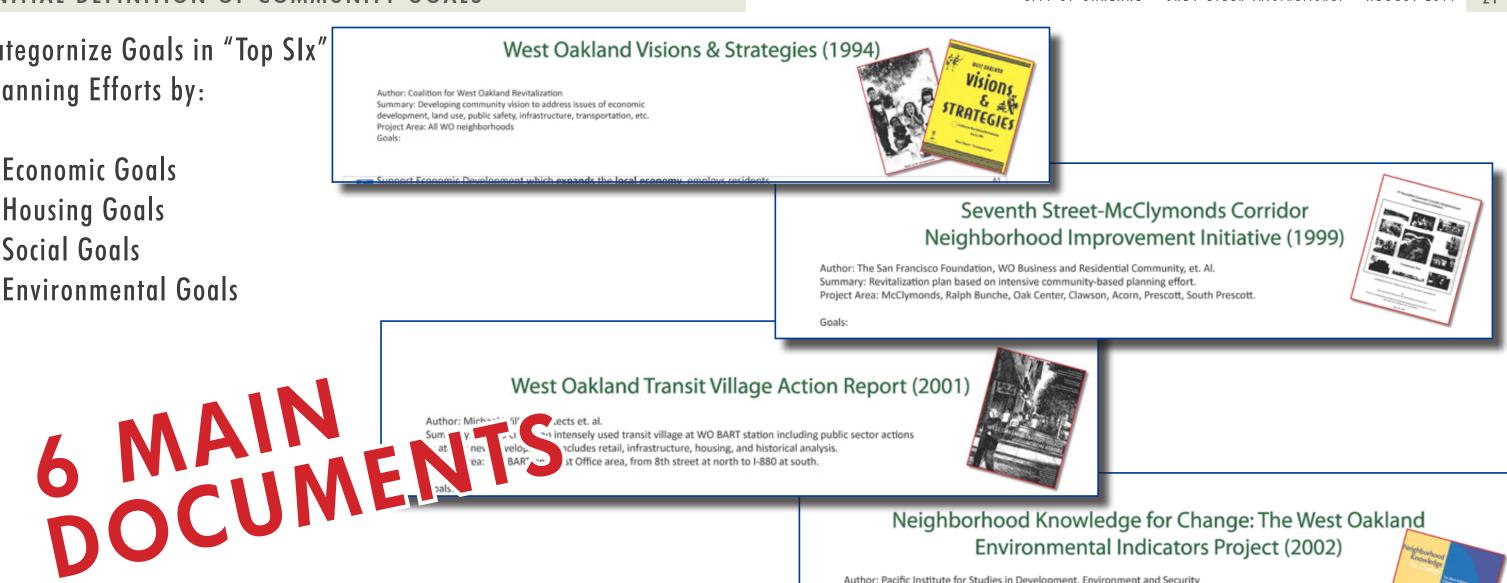


CATEGORIZE GOALS FROM "TOP SIX" PREVIOUS PLANNING EFFORTS

INITIAL DEFINITION OF COMMUNITY GOALS

Categornize Goals in "Top SIx" Planning Efforts by:

1. Economic Goals 2. Housing Goals **3.** Social Goals 4. Environmental Goals



Neighborhood Knowledge for Change: The West Oakland Environmental Indicators Project (2002)

Author: Pacific Institute for Studies in Development, Environment and Security Summary: Generate indicators research to support the following efforts: 1. To give residents access to the pertinent information to improve their communities. 2. To ensure that the indicators research was integrated into neighborhood planning, advocacy, and education work. 3. To build community capacity to continue data gathering and advocacy. Project Area: All West Oakland Neighborhoods.

Goals:

Redevelopment Plan for the West Oakland Redevelopment Project (2003)

Author: Redevelopment Agency of the City of Oakland Summary: Comprehensive redevelopment plan for WO neighborhoods Project Area: West MacArthur/Hoover/Clawson/McClymonds/Bunche/Prescott/SouthPrescott Goals







Strengthen the Economic Base and Expand the Economy

Through Equitable Development and Inclusive Revitalization...

Specifically including:

- New Employment Opportunities at Living Wages. 1.
- Retaining Compatible Businesses. 2.
- 3. **Retail Commercial Revitalization.**
- 4. Rehabilitation of Substandard Buildings.
- New Development should relate to Existing Scale. 5.



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Expand Improve and Stabilize Range of Housing including:

- **Avoiding Displacement** 1.
- 2. Renter Stabilization
- 3. Affordable Home Ownership
- 4. Without concentrating Low Income
- 5. Taking advantage of Transit Opportunities
- Reducing conflicts with Industrial uses 6.
- Better relationship with Oakland Housing Authority 7.



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Develop West Oakland as a Multicultural Area to Improve Access for Seniors, Youth and Family to:

- 1. Social Services
- 2. Education
- 3. Cultural Arts
- 4. Recreation





Create An Environmentally Safe and Physically Attractive Area by:

- 1. Reducing:
 - a. Land Use Conflicts
 - b. Environmental Hazards
 - c. Illegal Dumping
- 2. While Employing:
 - a. Green Building Practices
 - b. Pedestrian and Transit Oriented Development
 - c. Enhanced Streetscapes and Open Spaces



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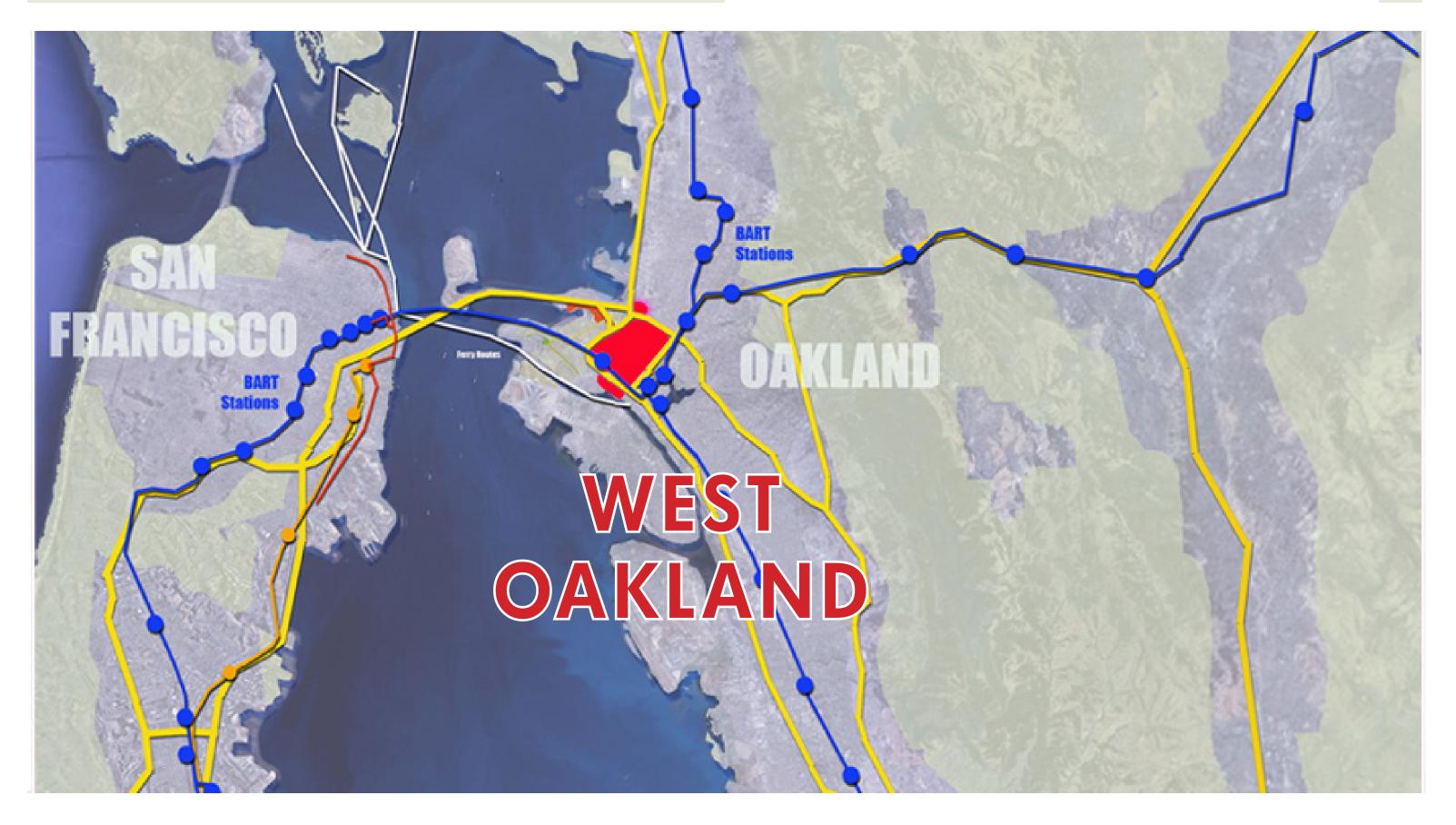


INITIAL DEFINITION OF PROJECT AREAS WHERE CAN WE PUT NEW USES/INVESTMENT/JOBS?

te: Aug 25, 2009



WEST OAKLAND TODAY



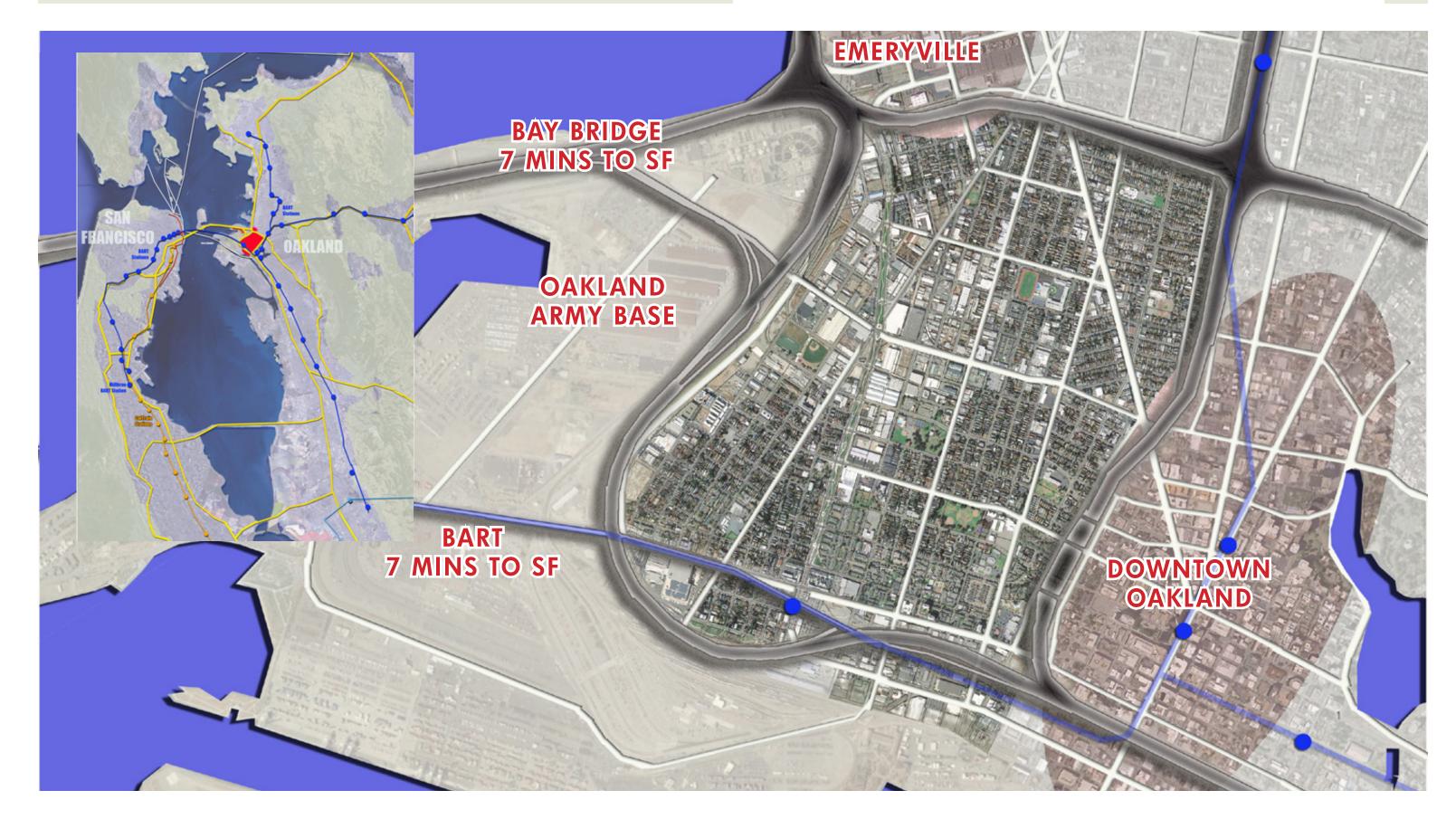


WEST OAKLAND TODAY





LOCATION BETWEEN DOWNTOWN AND EMERYVILLE



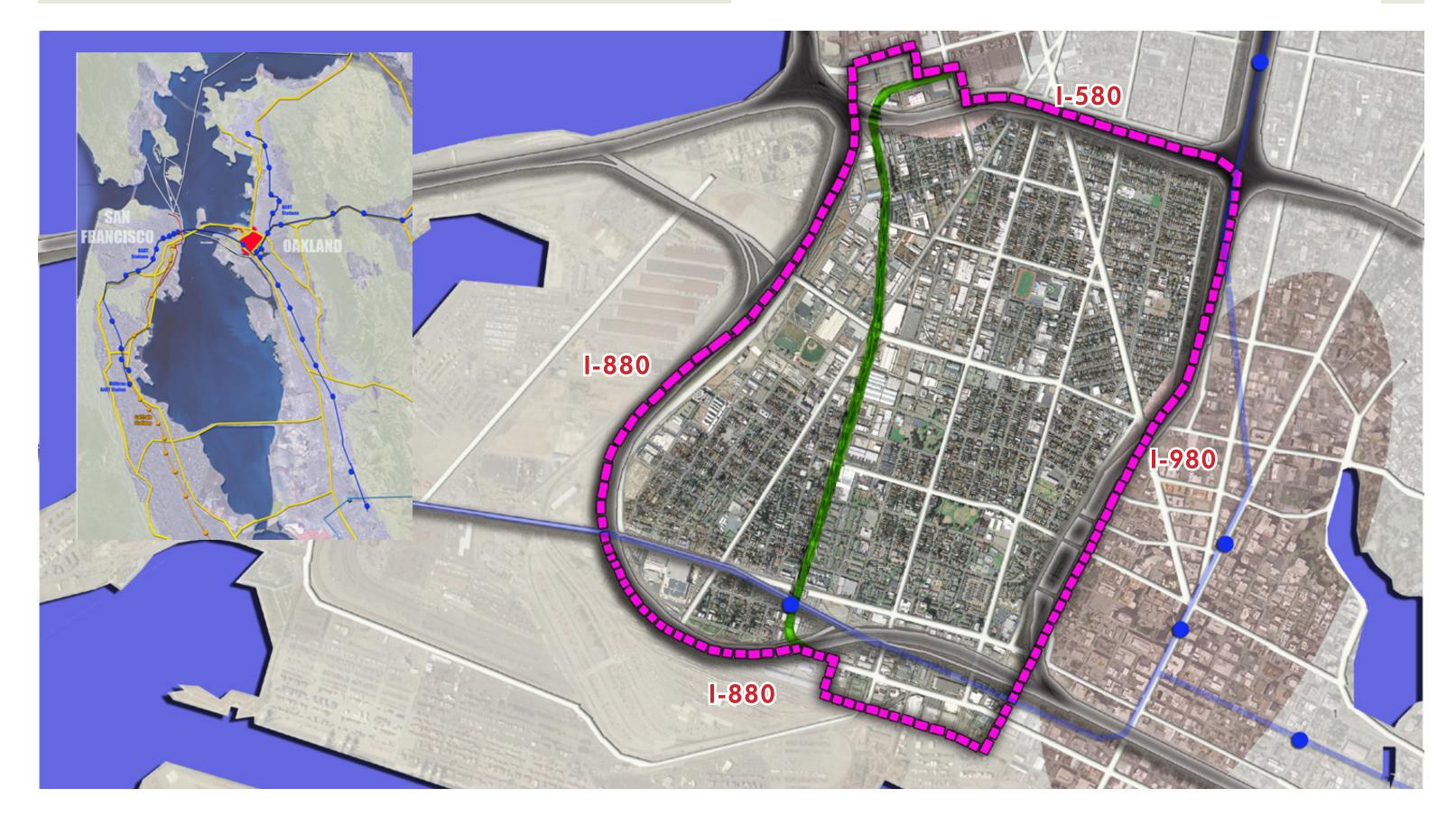


UNIFIED BY MANDELA PARKWAY





PROJECT BOUNDARY MAINLY DEFINED BY FREEWAY



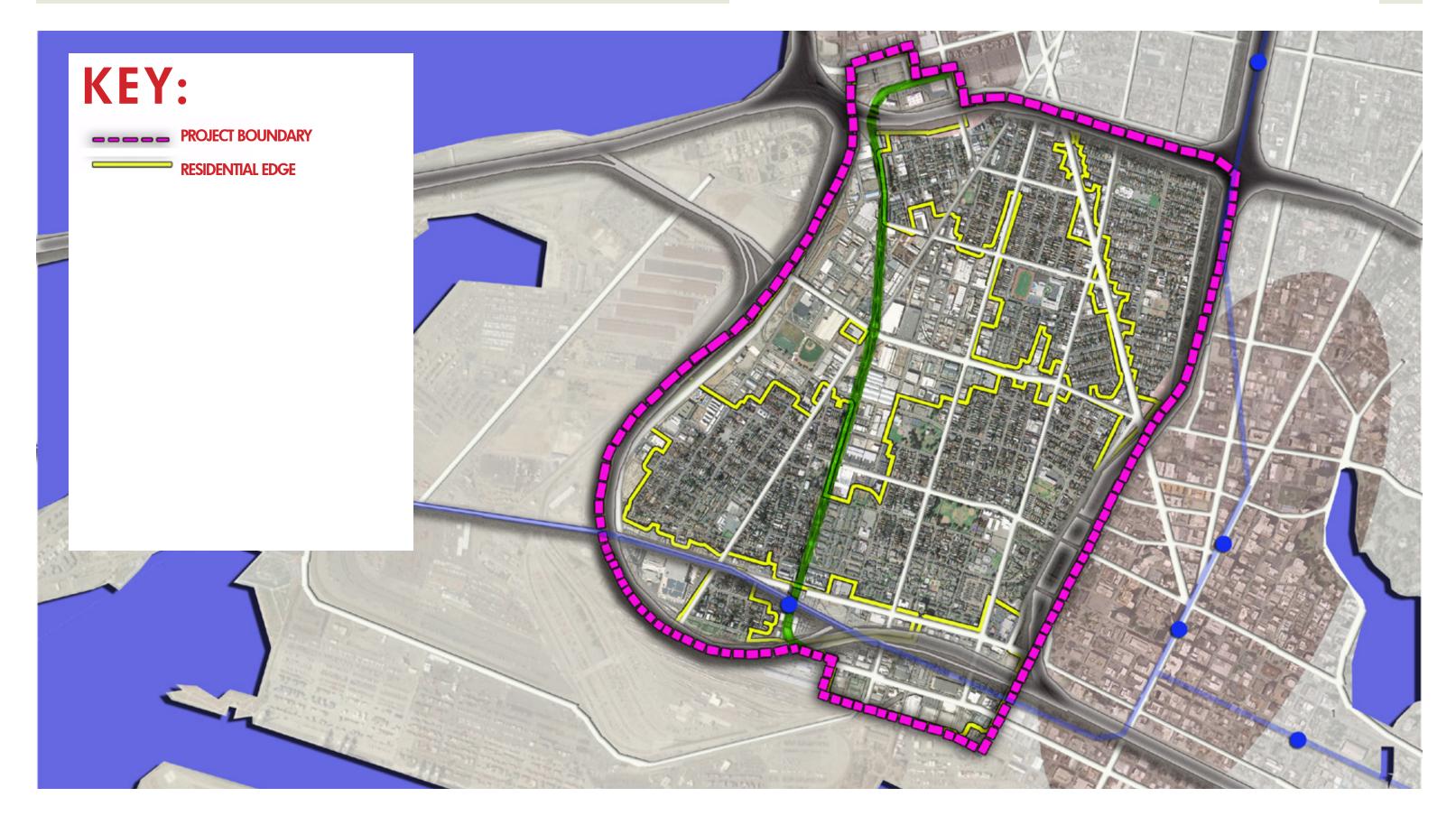


PROJECT BOUNDARY MAINLY DEFINED BY FREEWAY





"OPPORTUNITY AREAS" DEFINED BY **RESIDENTIAL EDGE**

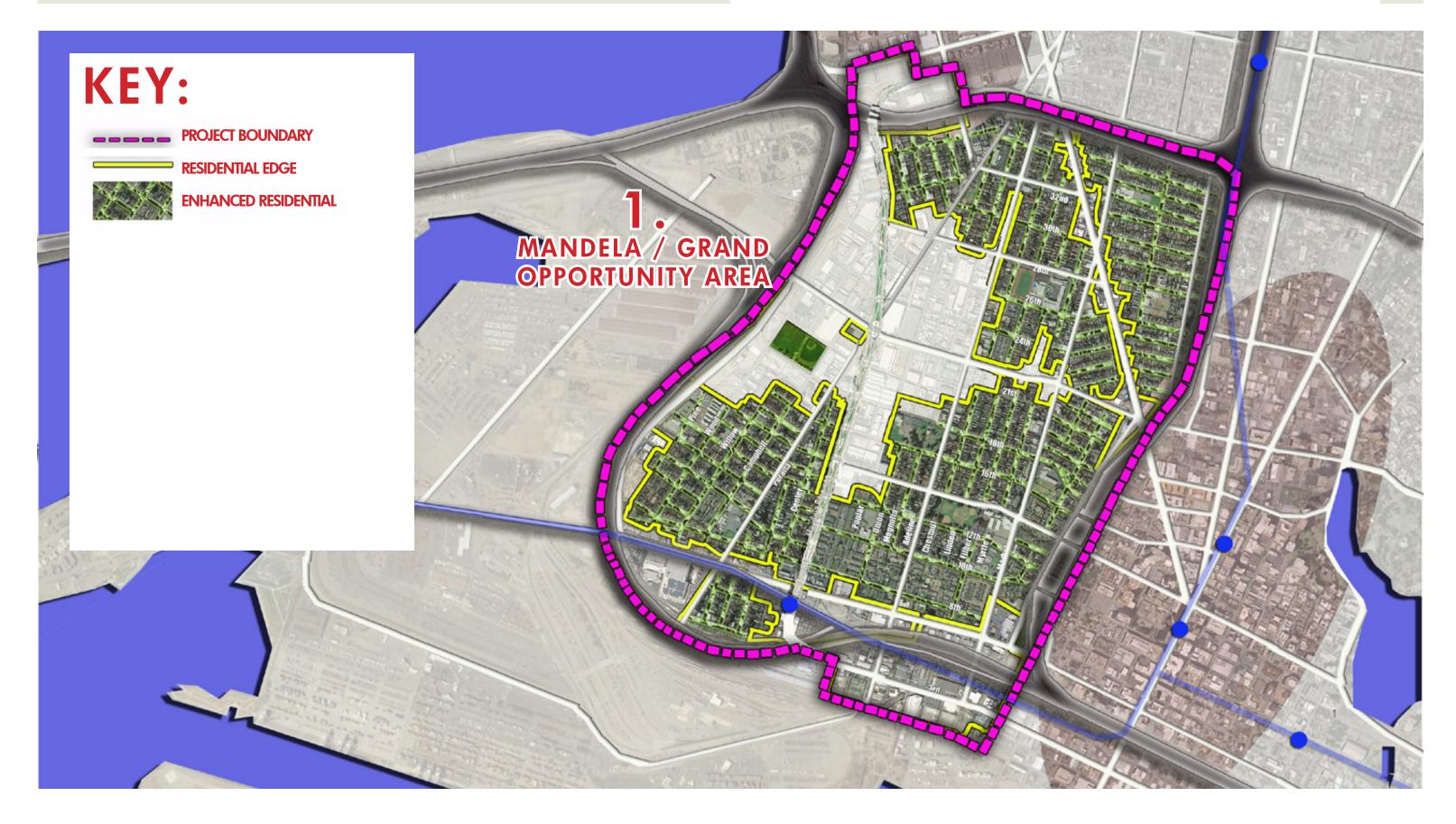




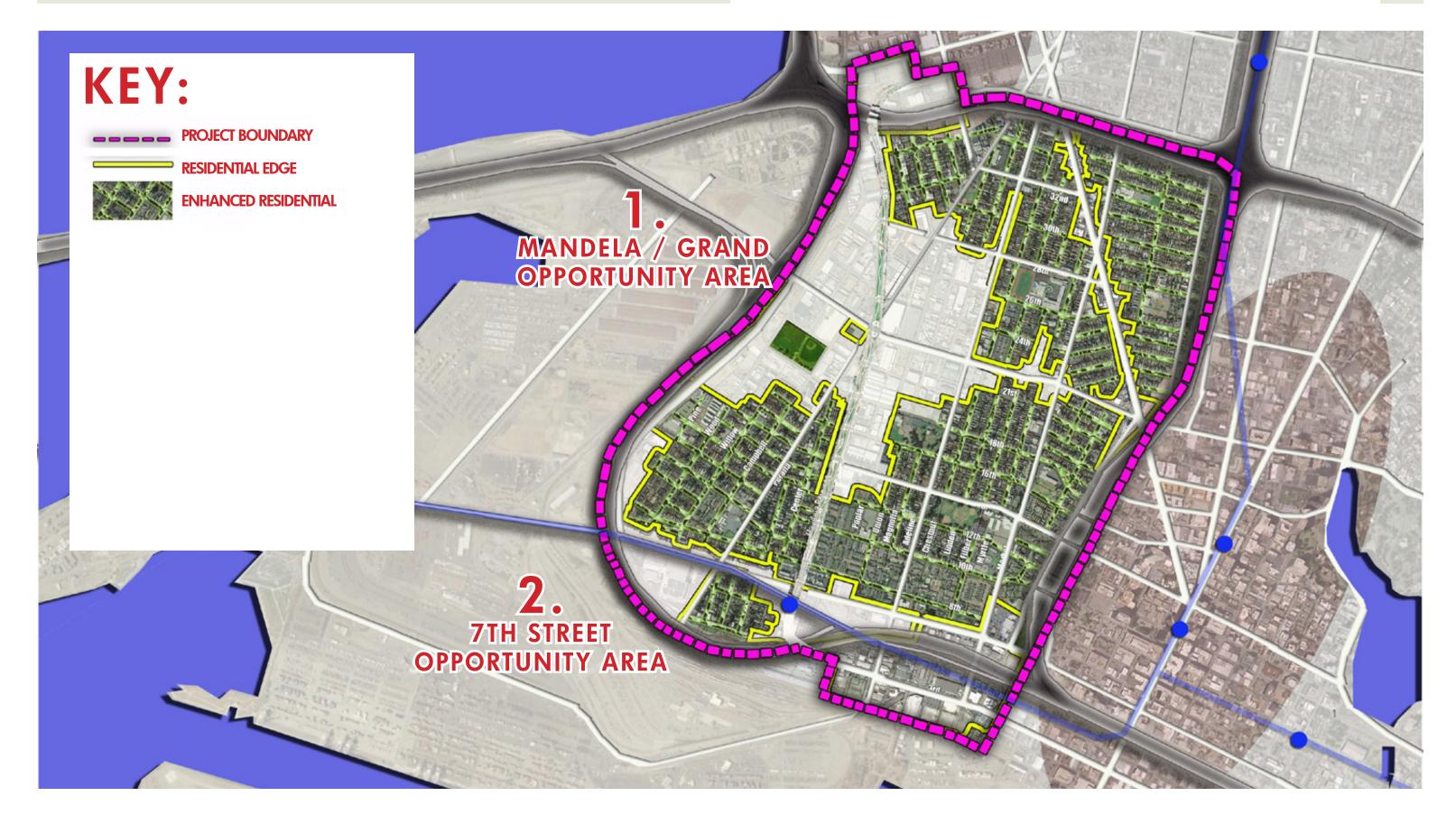
TO BE ENHANCED AS PREDOMINENTLY RESIDENTIAL



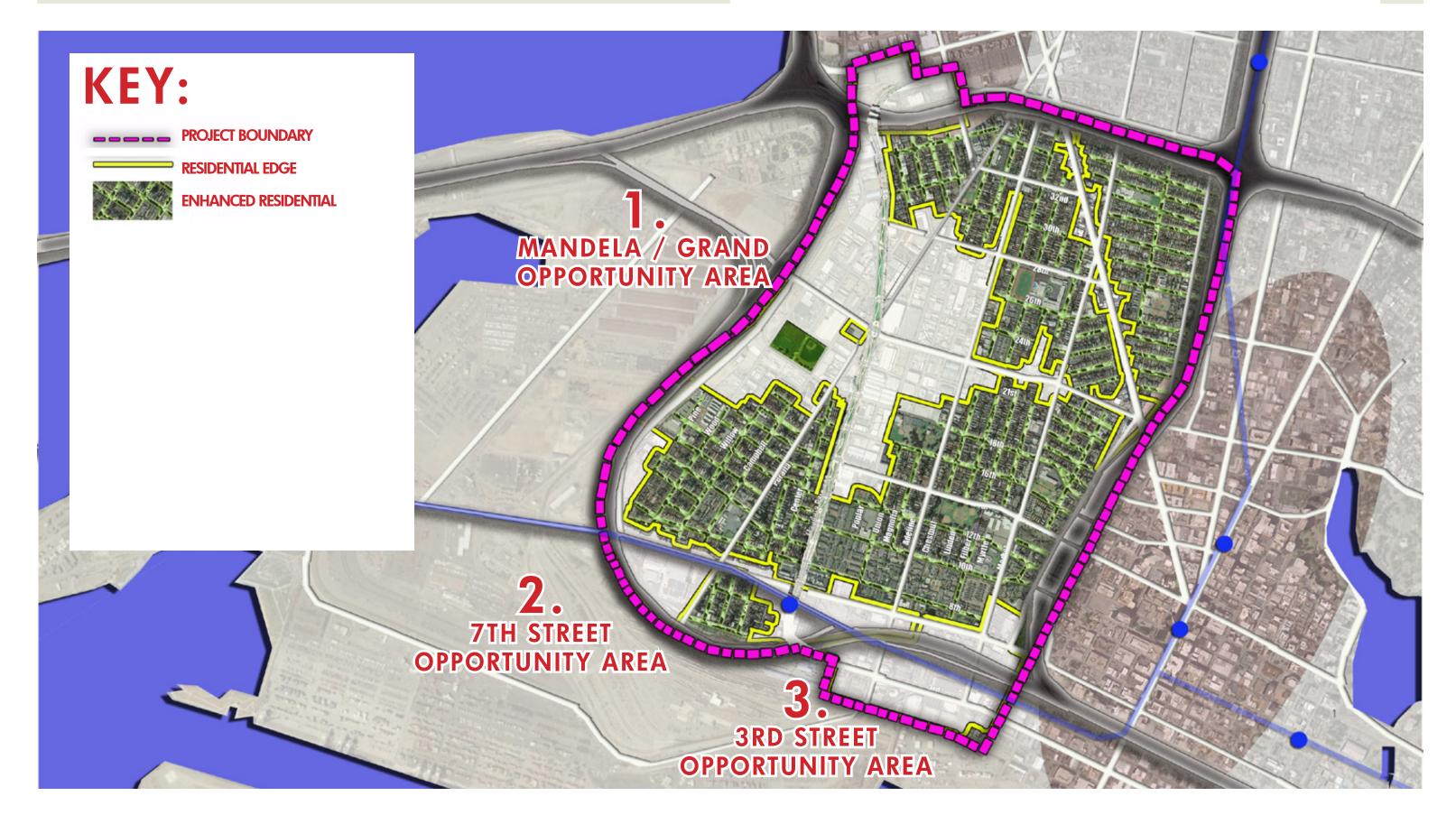
















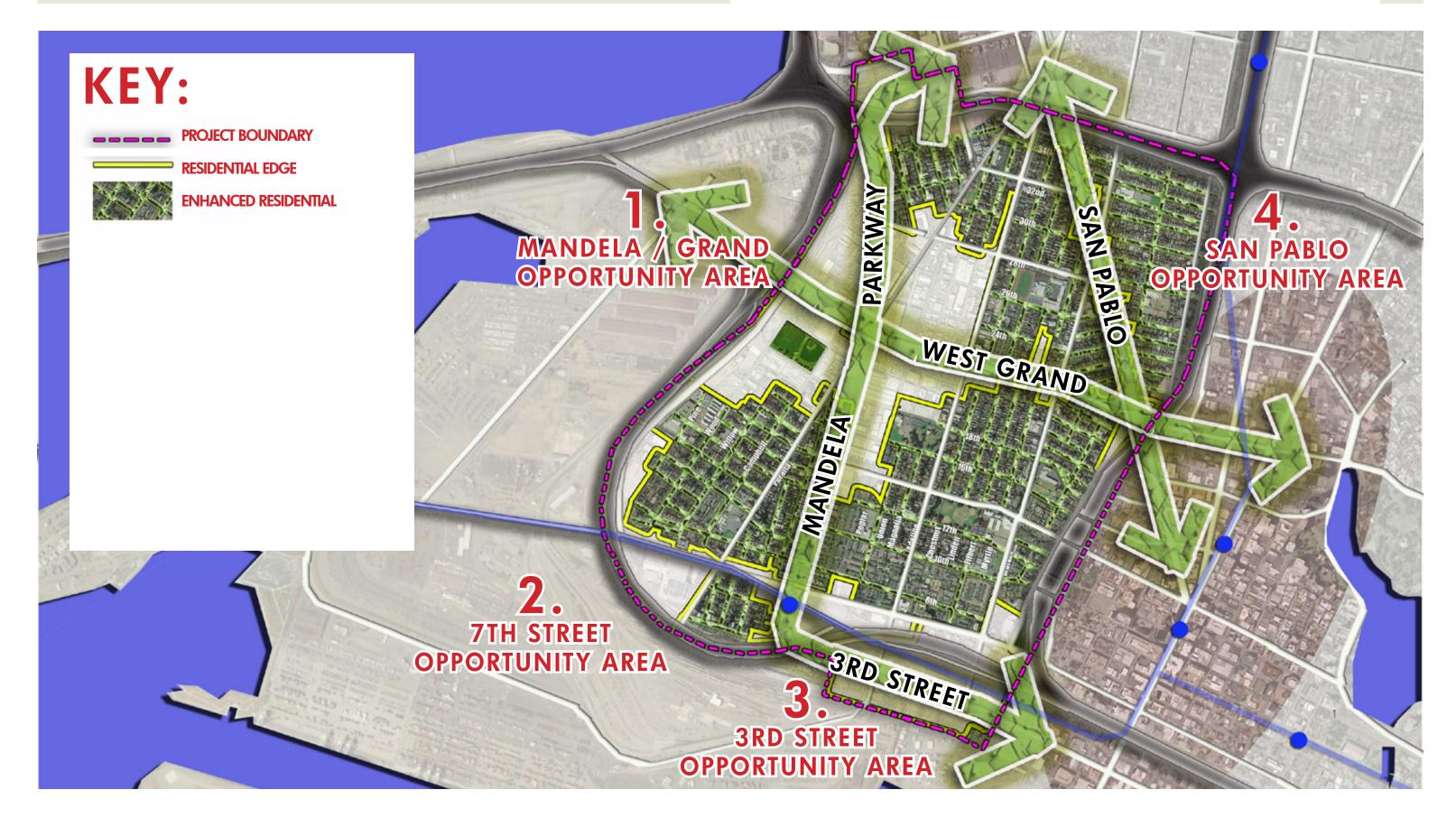




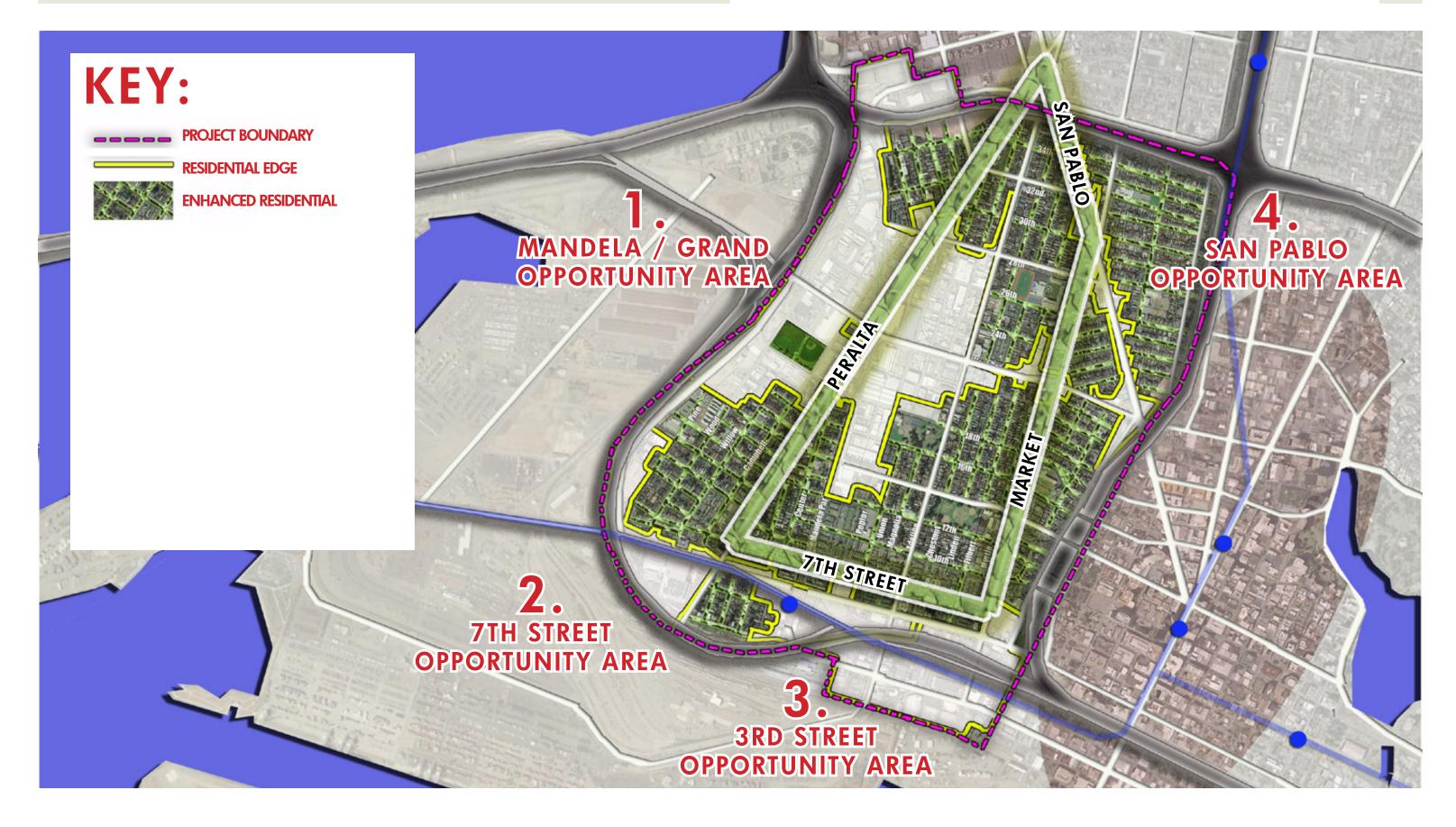






















SHOWING TRUCKING AND RECYCLING USE CONFLICTS





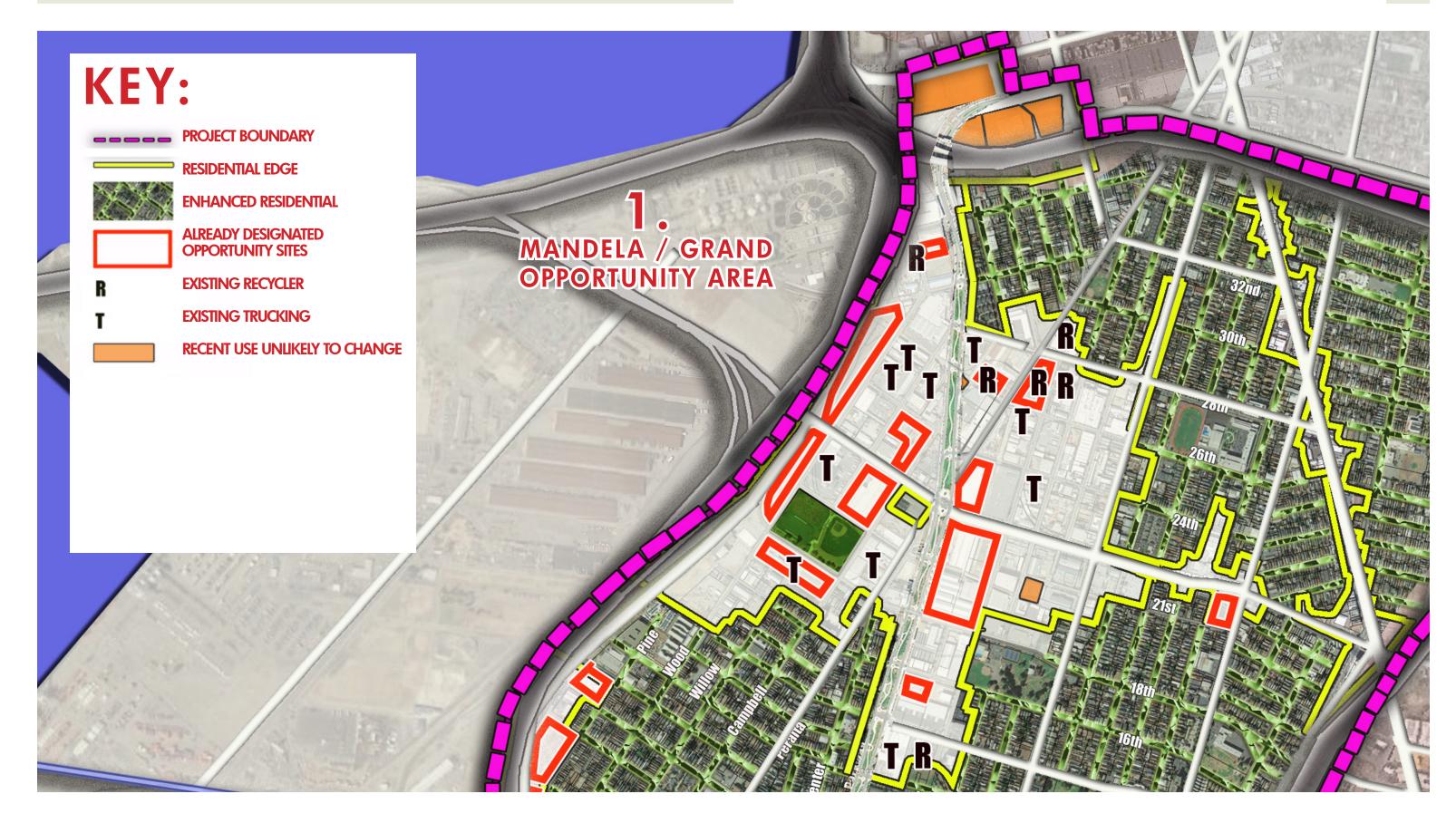
WITHIN WHICH ALREADY DESIGNATED "OPPORTUNITY SITES"















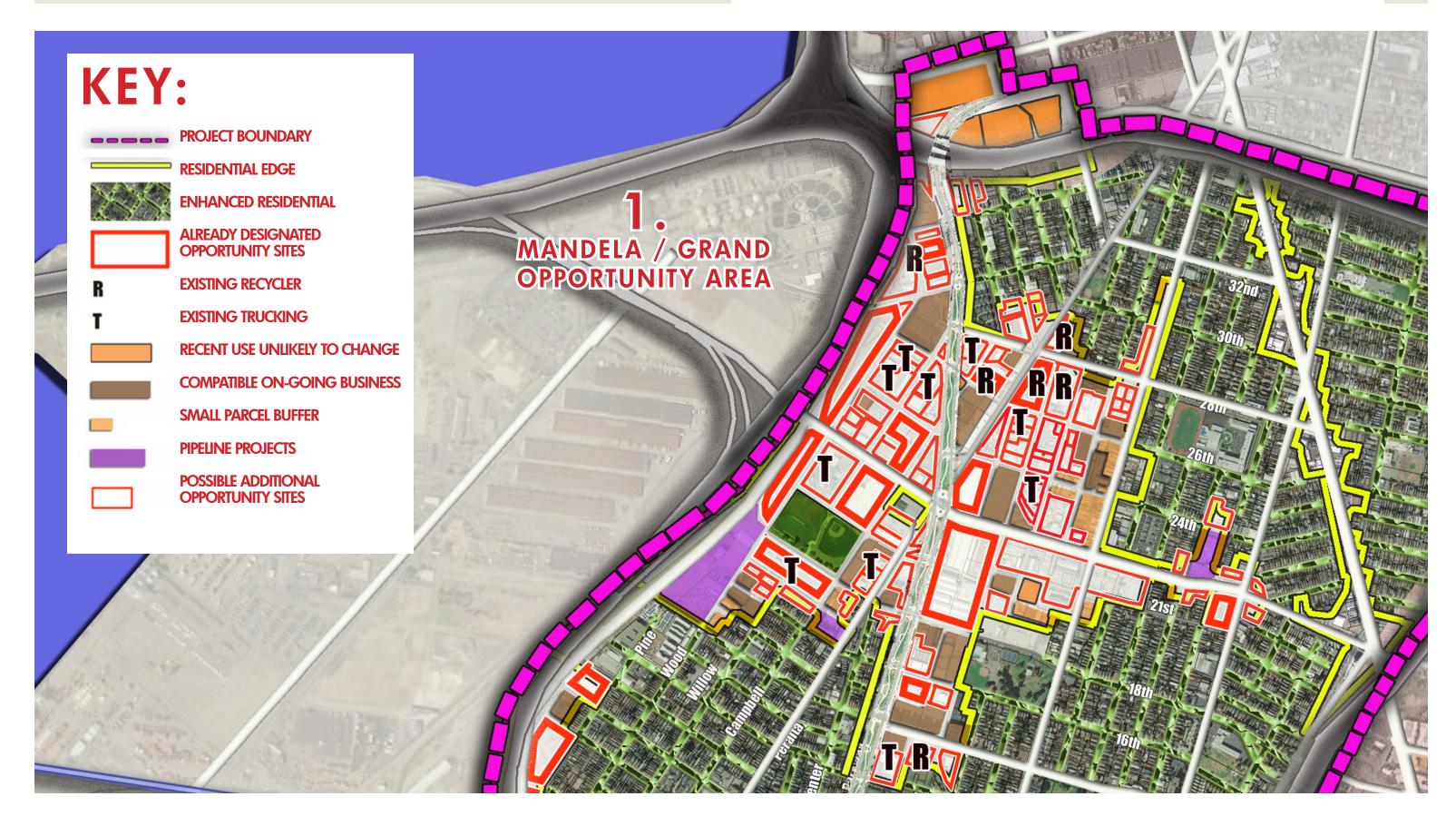


















INITIAL DEFINITION OF PROJECT AREAS



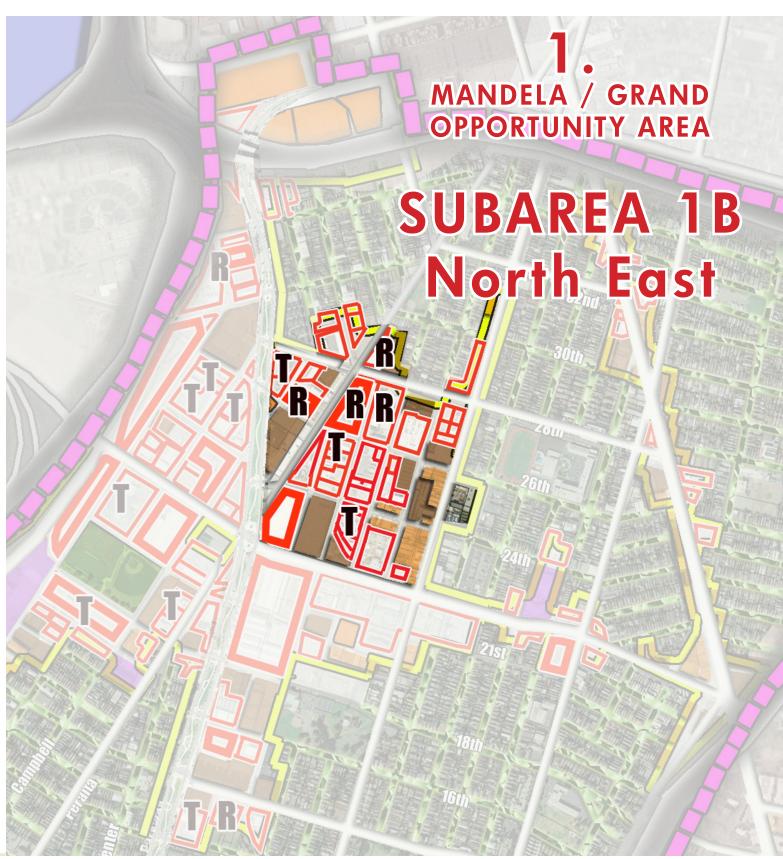




MANDELA / GRAND OPPORTUNITY AREA

SUBAREA A A **B**Northwest







INITIAL DEFINITION OF PROJECT AREAS









MANDELA / GRAND **OPPORTUNITY AREA**

SUBAREA C R R Southeast

INITIAL DEFINITION OF PROJECT AREAS







MANDELA / GRAND OPPORTUNITY AREA

SUBAREA D R R R

INITIAL DEFINITION OF PROJECT AREAS







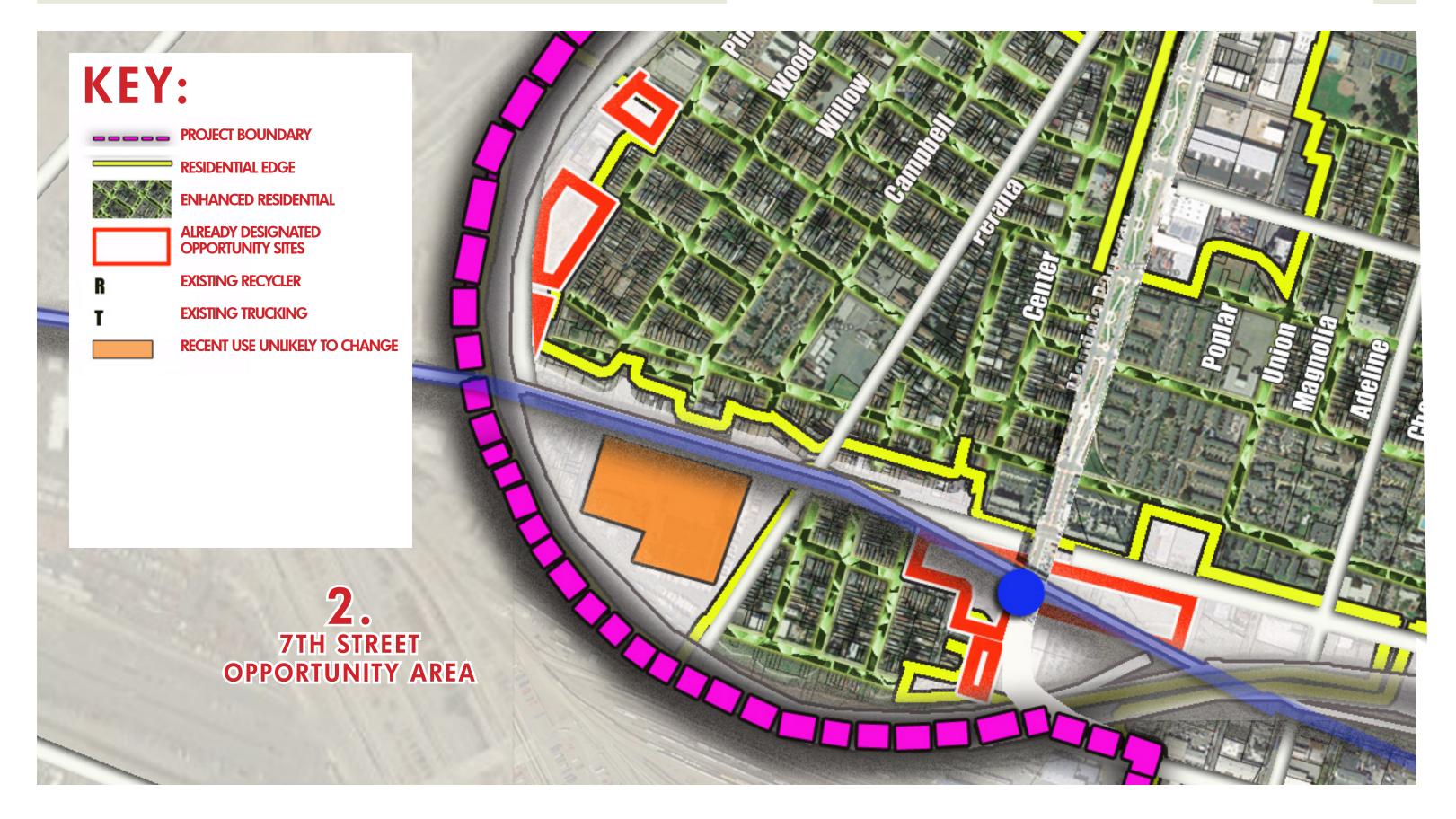


MANDELA / GRAND **OPPORTUNITY AREA**

SUBAREA IE West Grand



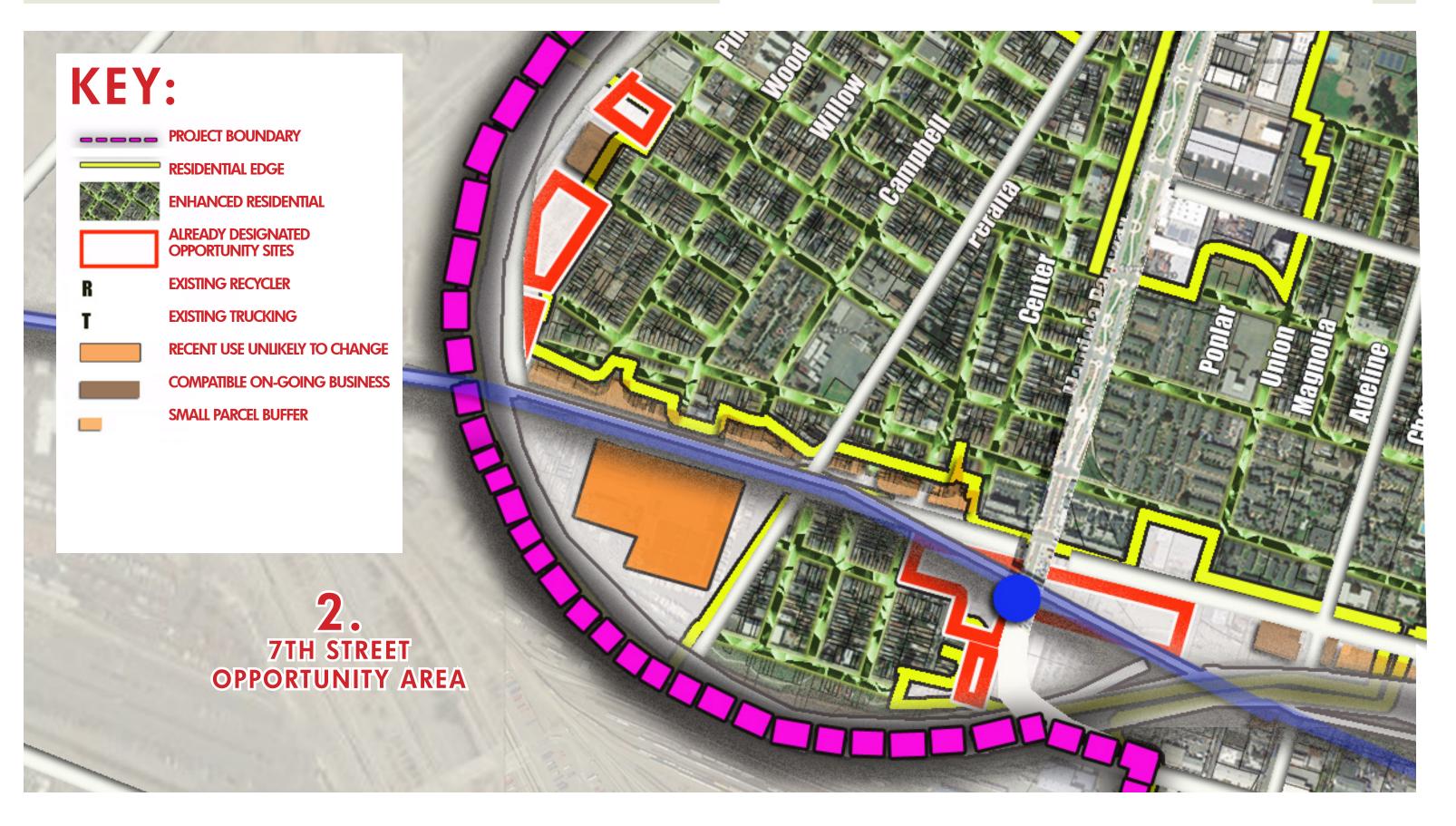












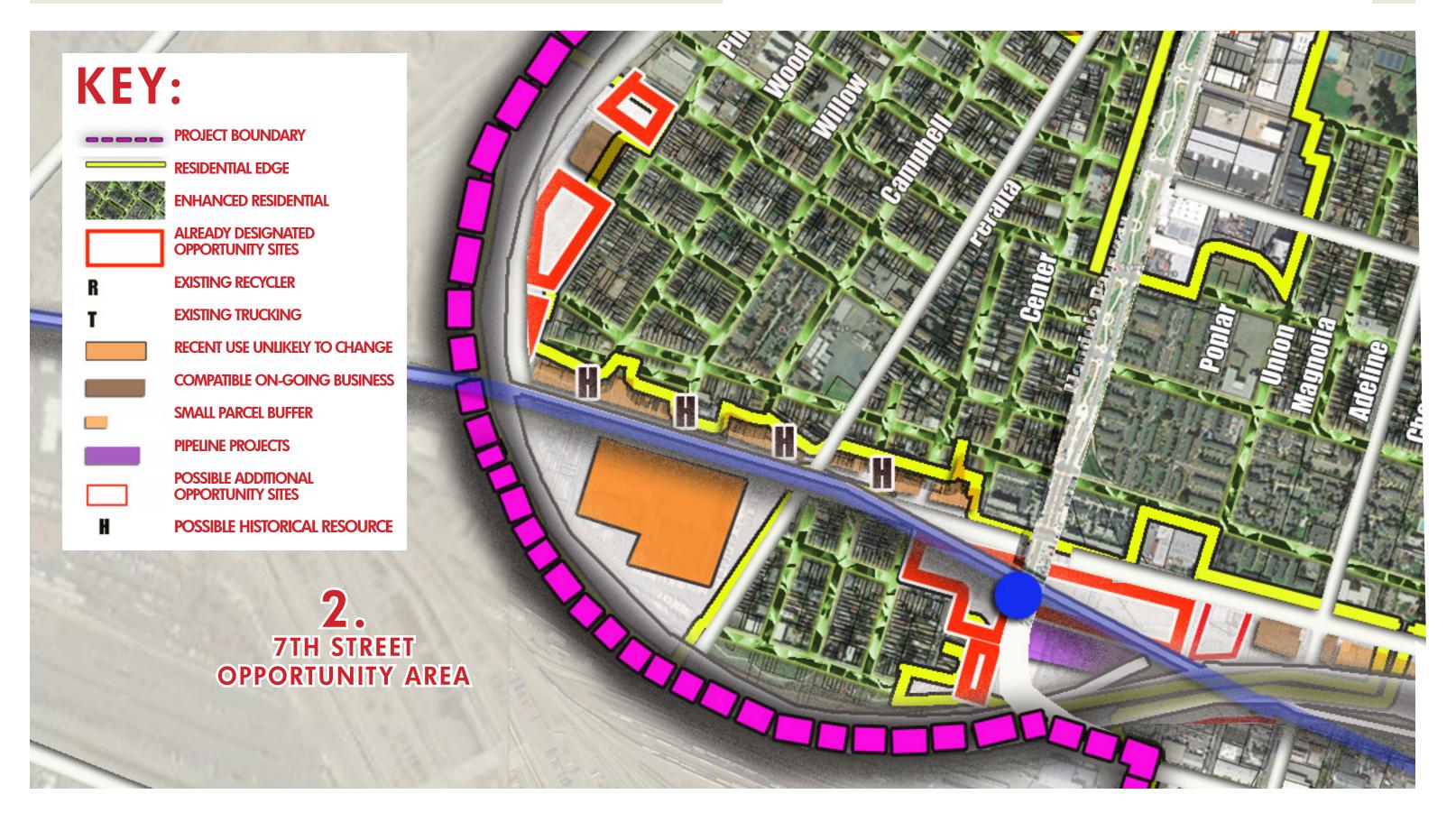














INITIAL DEFINITION OF PROJECT AREAS

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SUBAREA 2A Pine Street

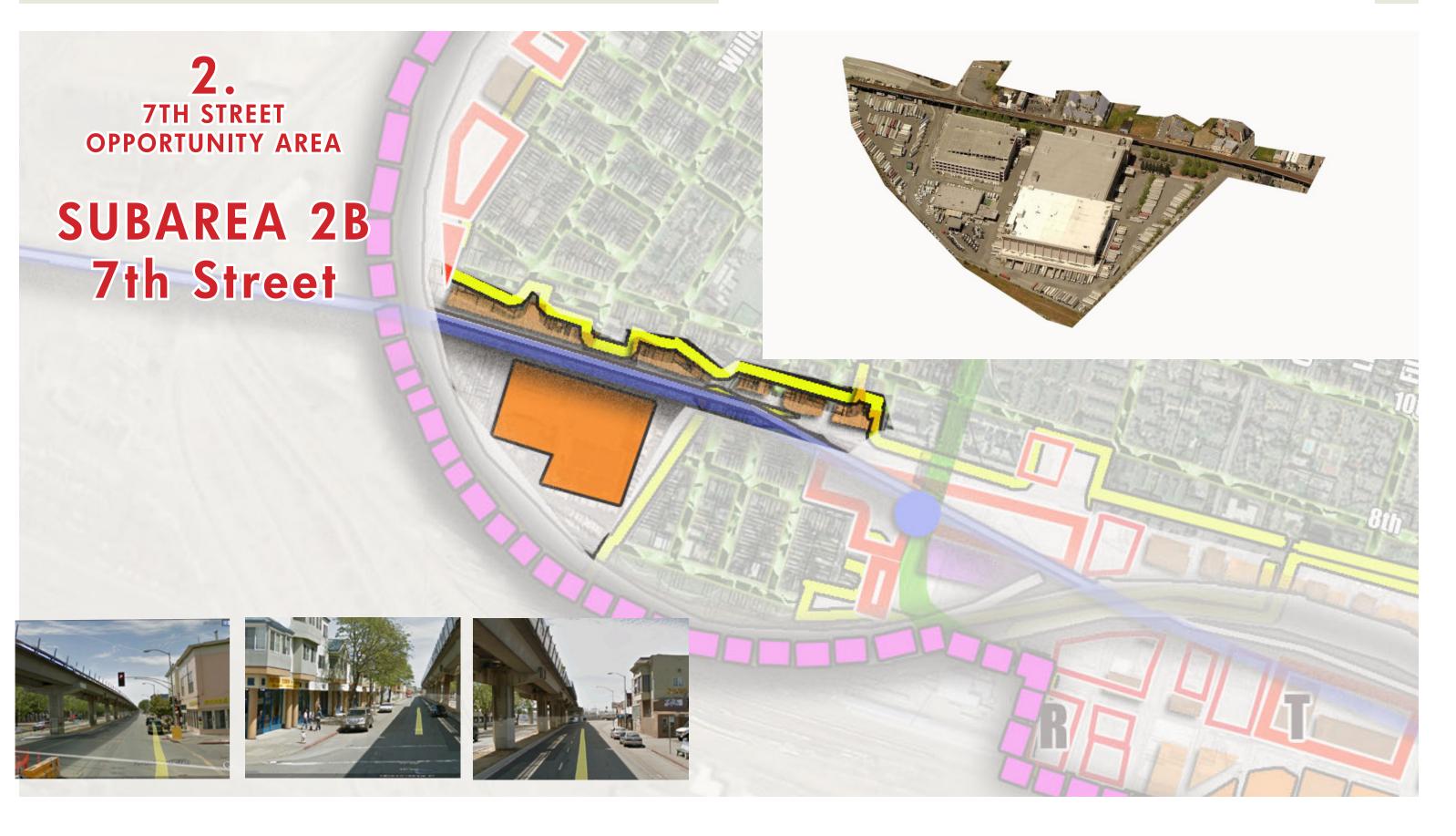






















OPPORTUNITY AREA #3 - 3RD STREET

INITIAL DEFINITION OF PROJECT AREAS

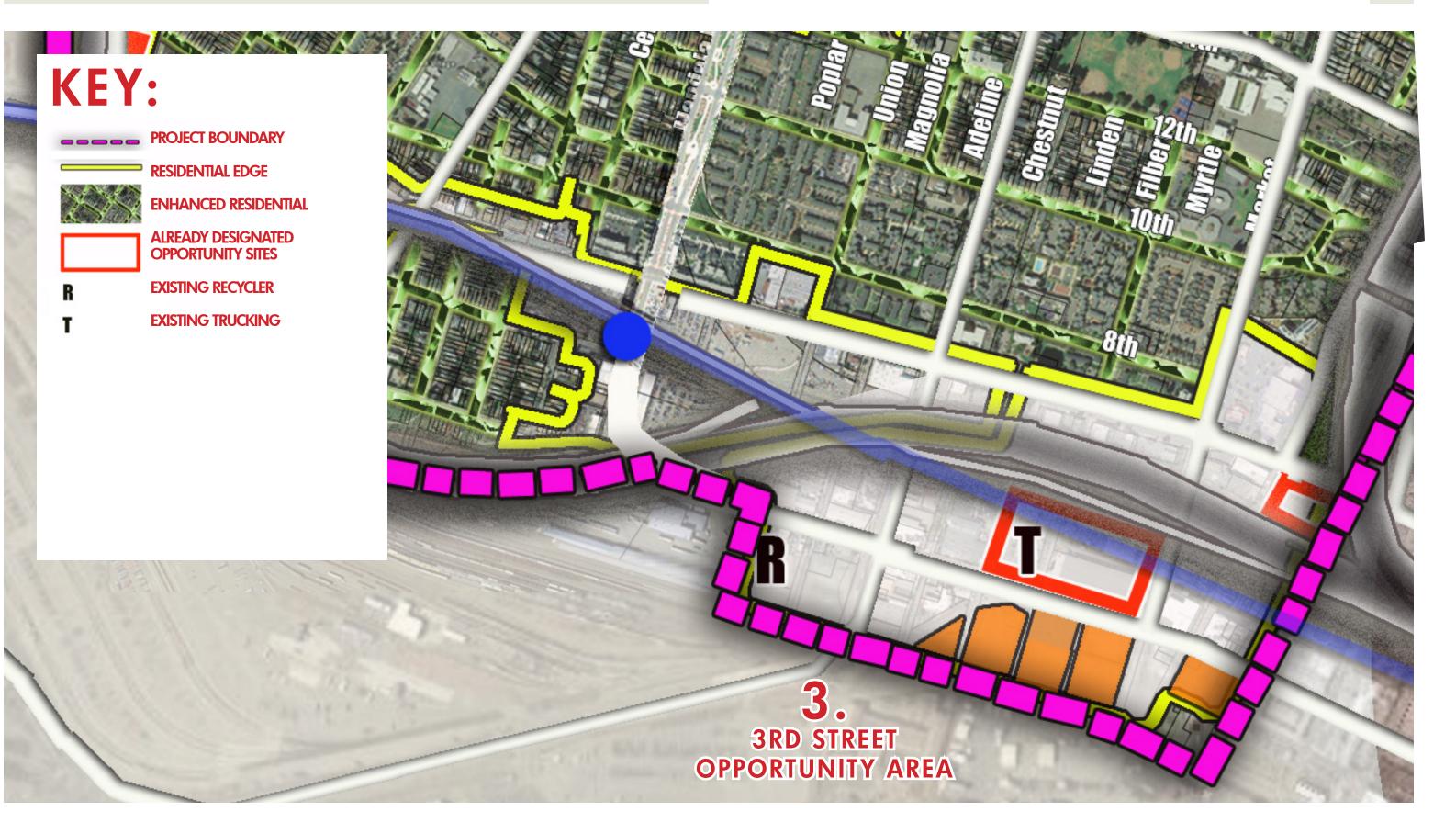
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INITIAL DEFINITION OF PROJECT AREAS

CITY OF OAKLAND JRDV Urban International AUGUST 2011 73





INITIAL DEFINITION OF PROJECT AREAS

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KEY: PROJECT BOUNDARY RESIDENTIAL EDGE ENHANCED RESIDENTIAL ALREADY DESIGNATED **OPPORTUNITY SITES EXISTING RECYCLER EXISTING TRUCKING RECENT USE UNLIKELY TO CHANGE** COMPATIBLE ON-GOING BUSINESS

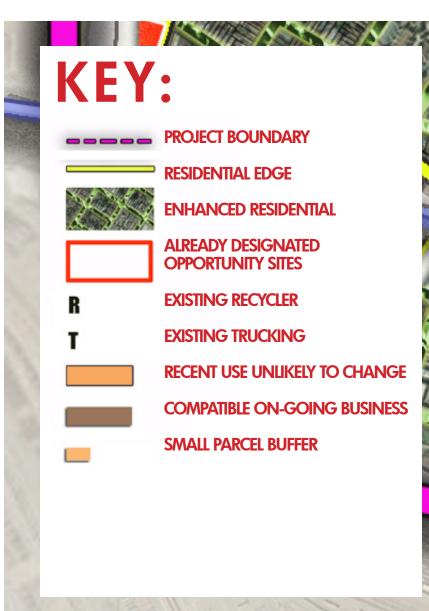
3 **3RD STREET OPPORTUNITY AREA**





INITIAL DEFINITION OF PROJECT AREAS

CITY OF OAKLAND JRDV Urban International AUGUST 2011 75



3RD STREET OPPORTUNITY AREA

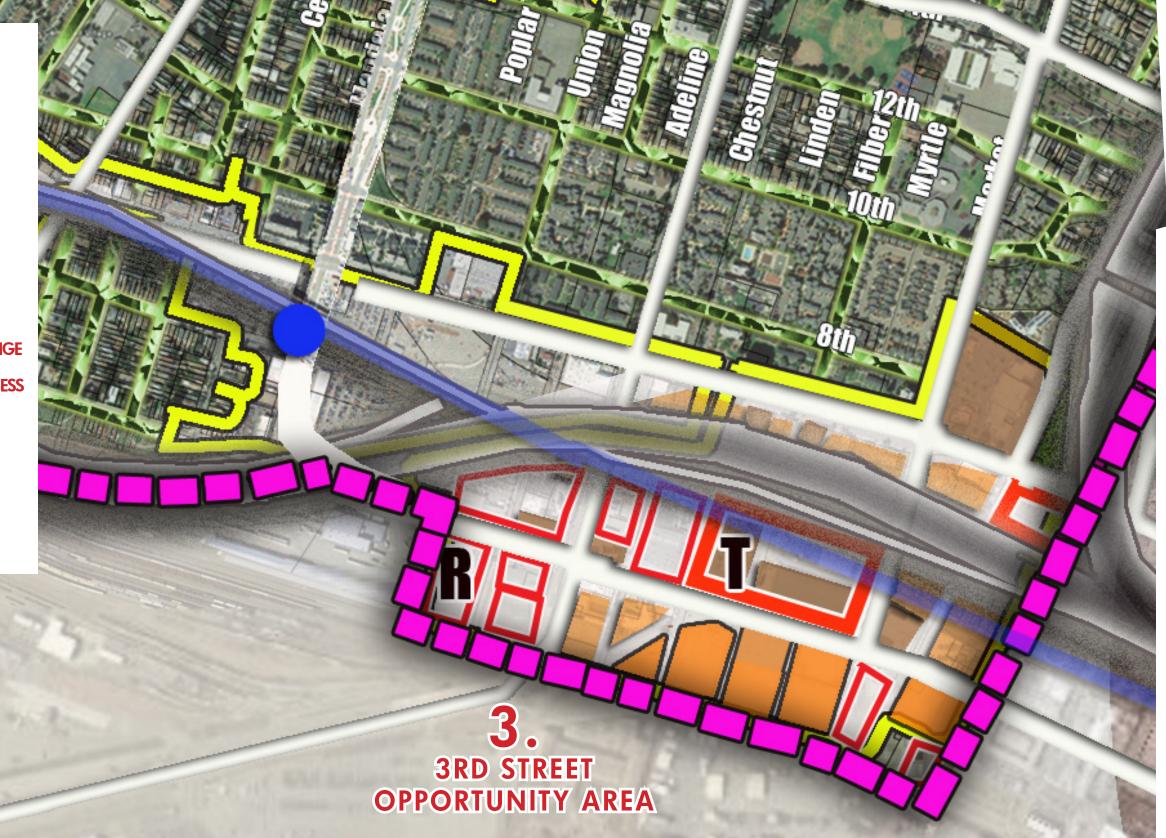




INITIAL DEFINITION OF PROJECT AREAS

CITY OF OAKLAND JRDV Urban International AUGUST 2011 76

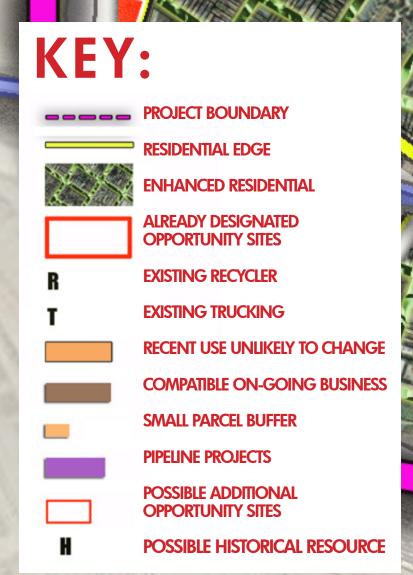


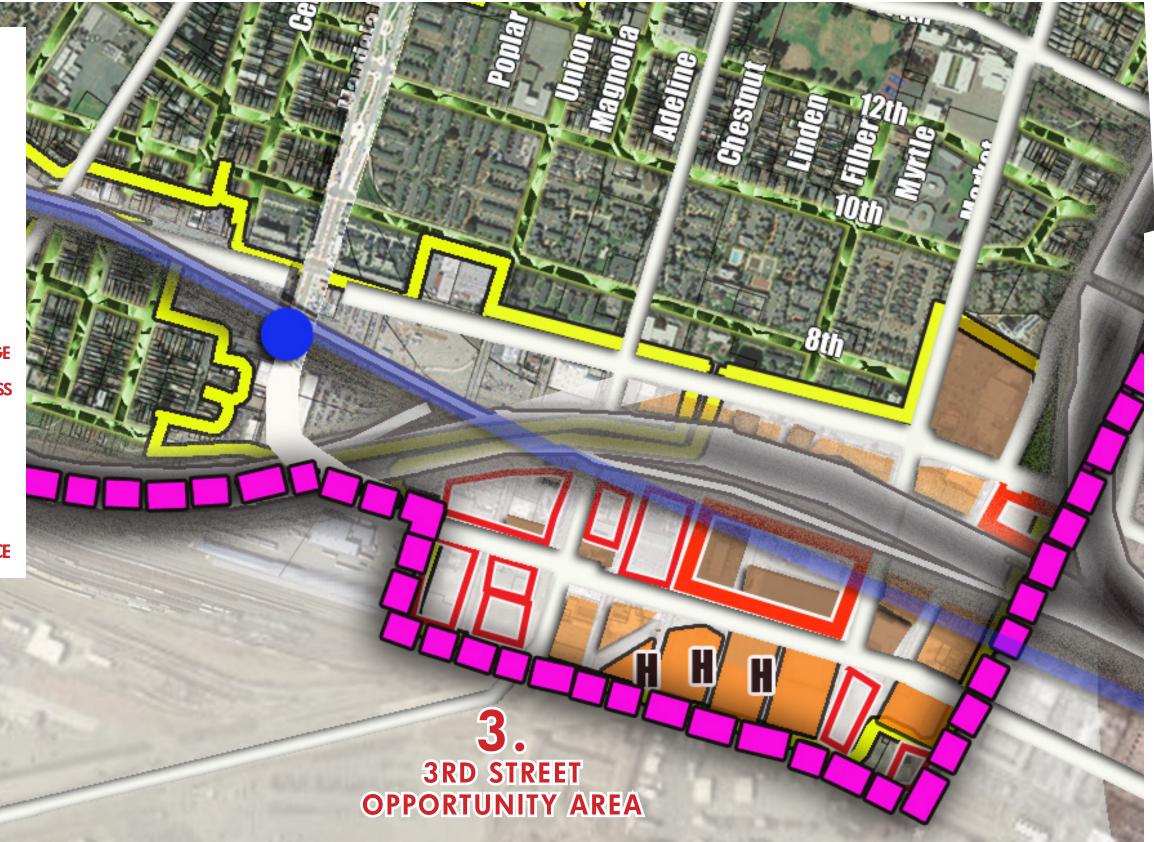




INITIAL DEFINITION OF PROJECT AREAS

CITY OF OAKLAND JRDV Urban International AUGUST 2011 77

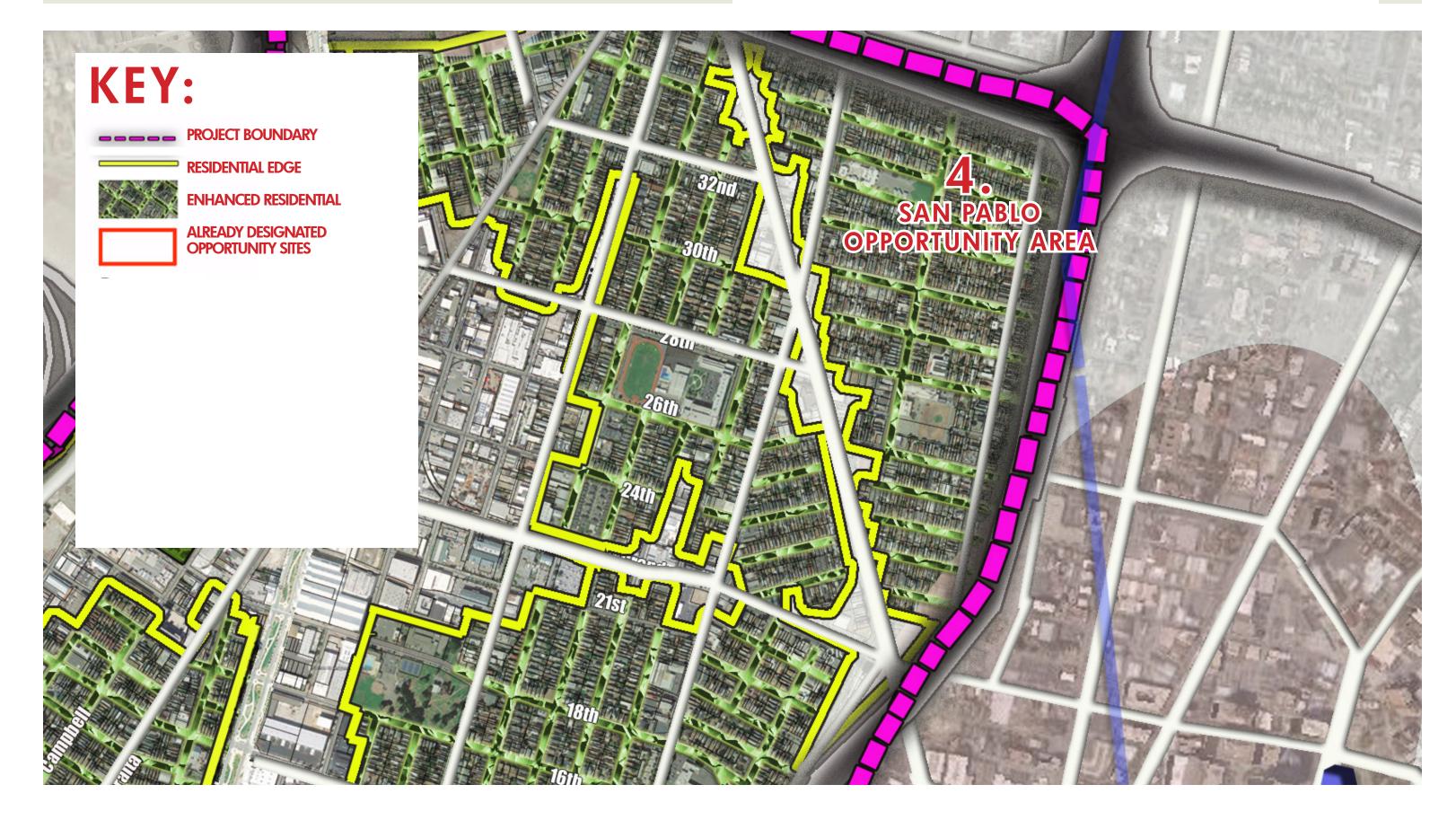




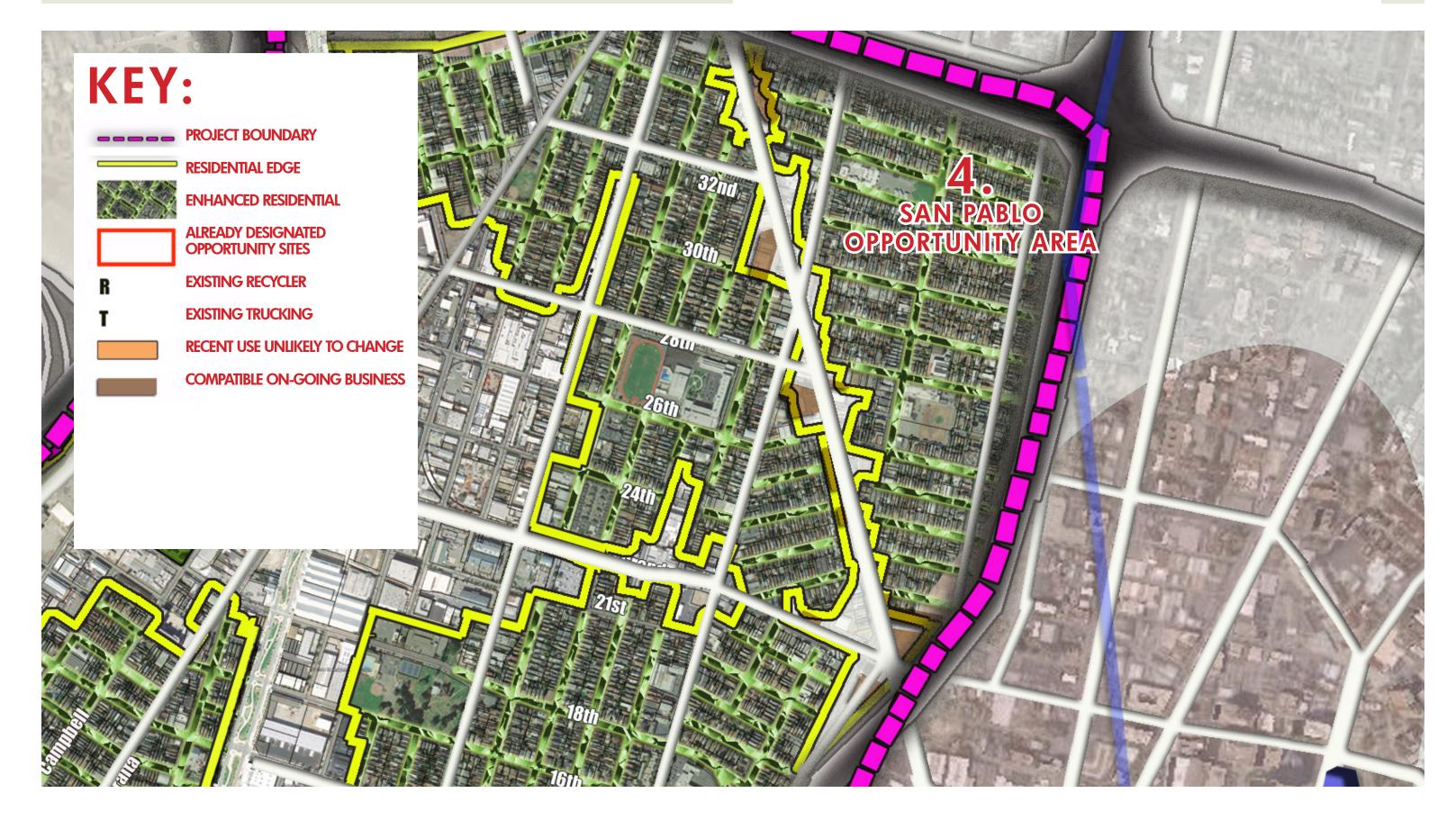




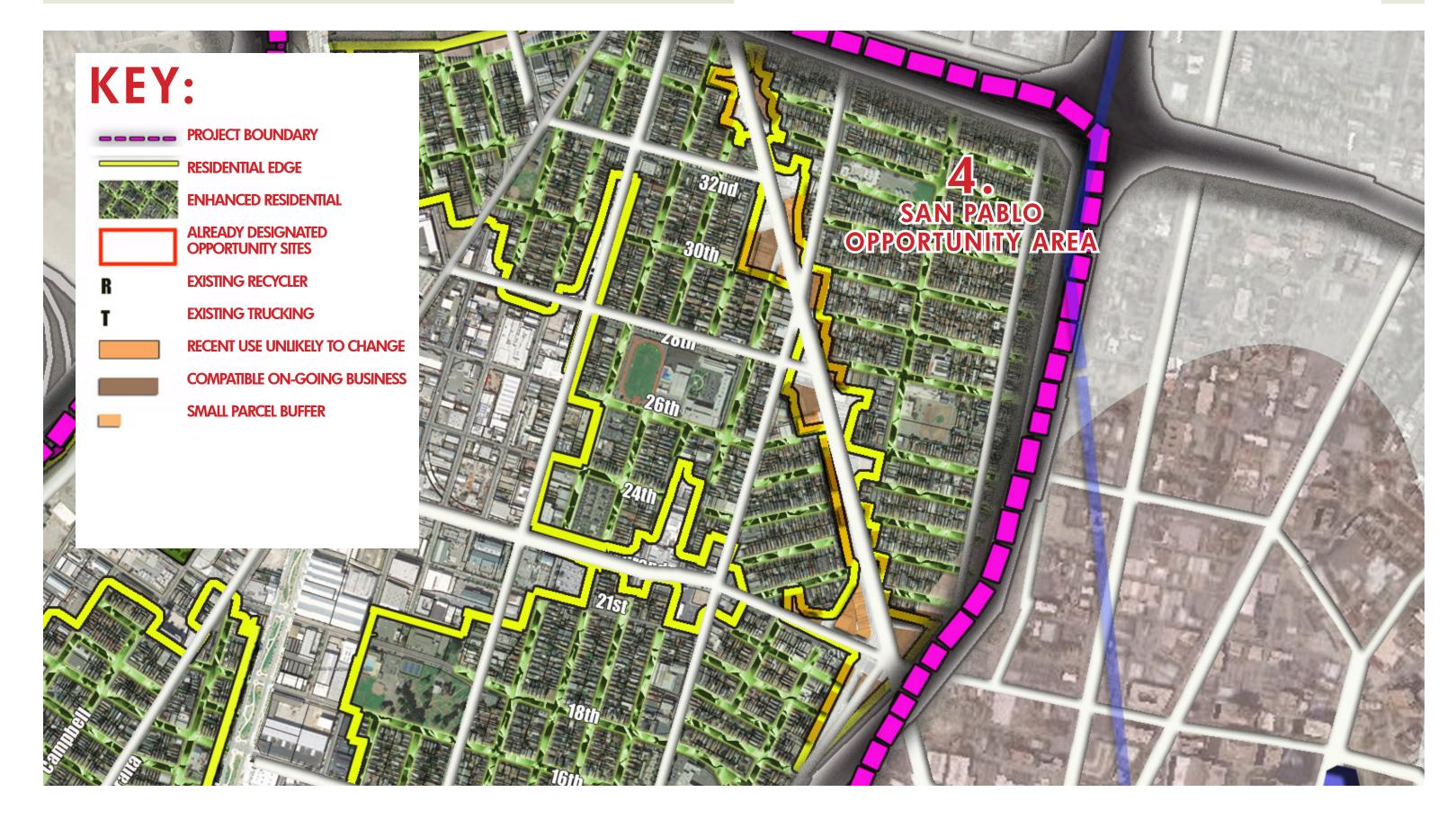




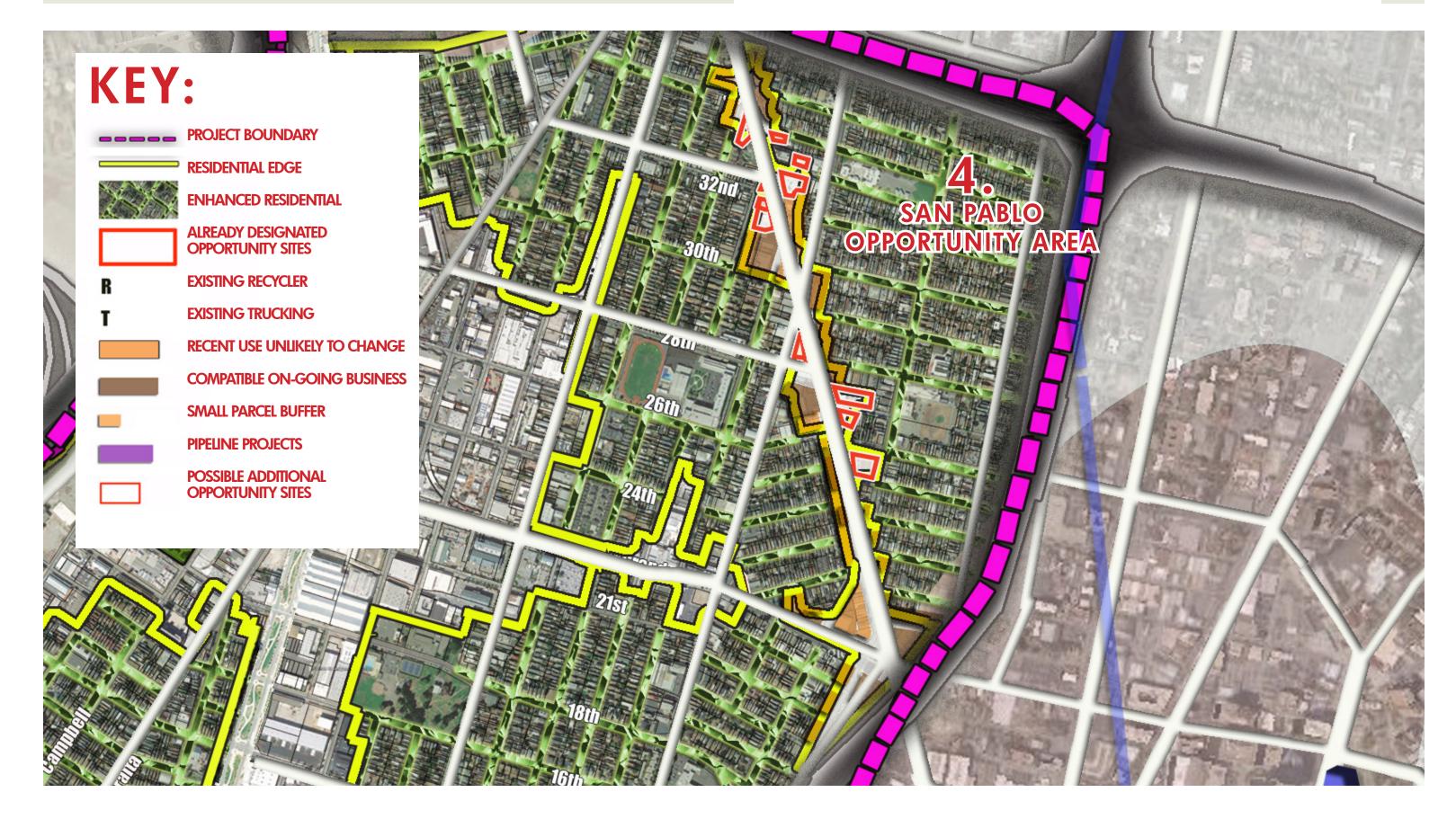




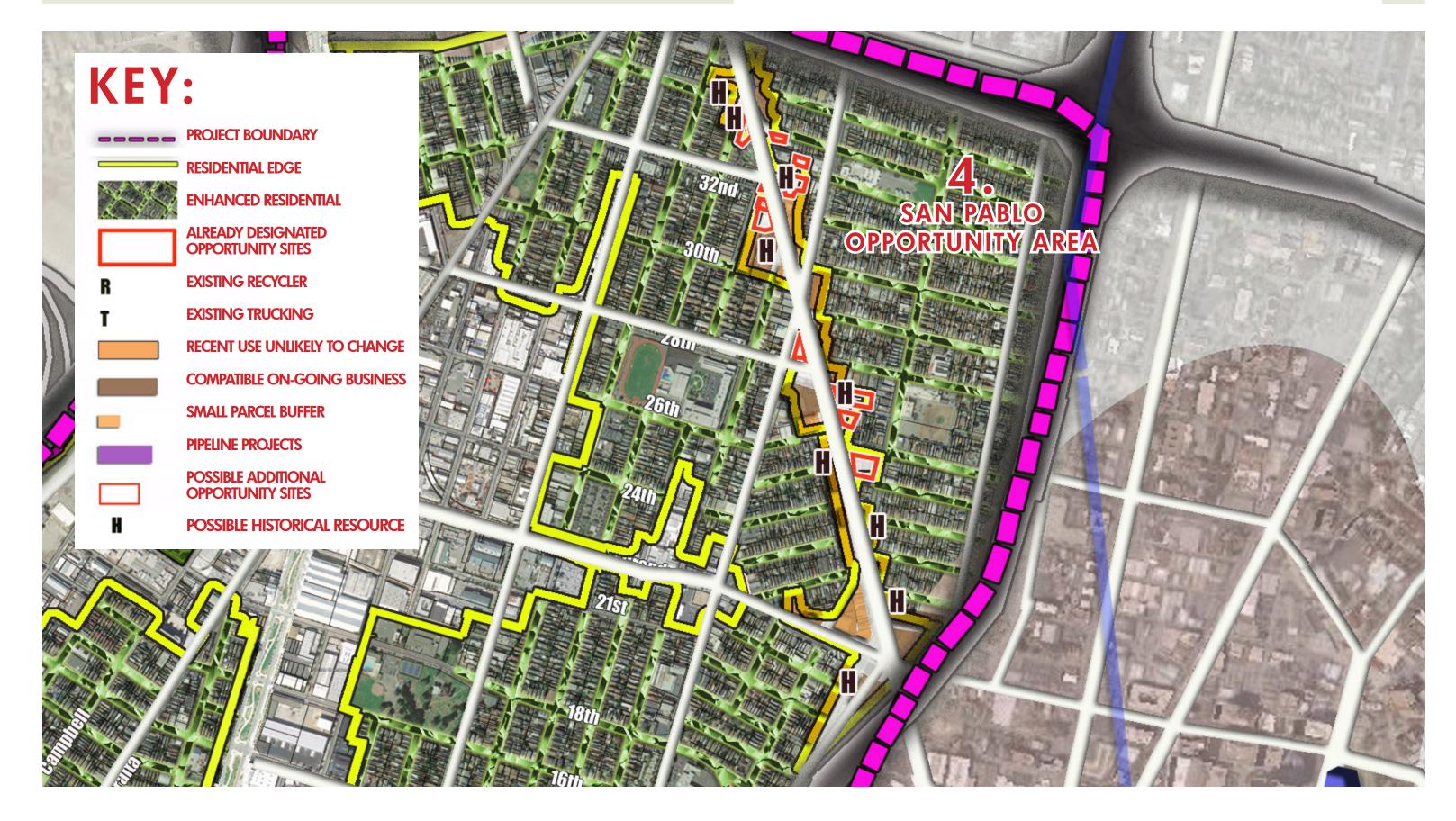




















ALREADY DESIGNATED OPPORTUNITY STIES





POTENTIAL ADDITIONAL OPPORTUNITY SITES





BAY AREA/WEST COAST PLANNING REFERENCES WHAT KIND OF USES SHOULD FILL THE OPPORTUNITY SITES?

BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980.



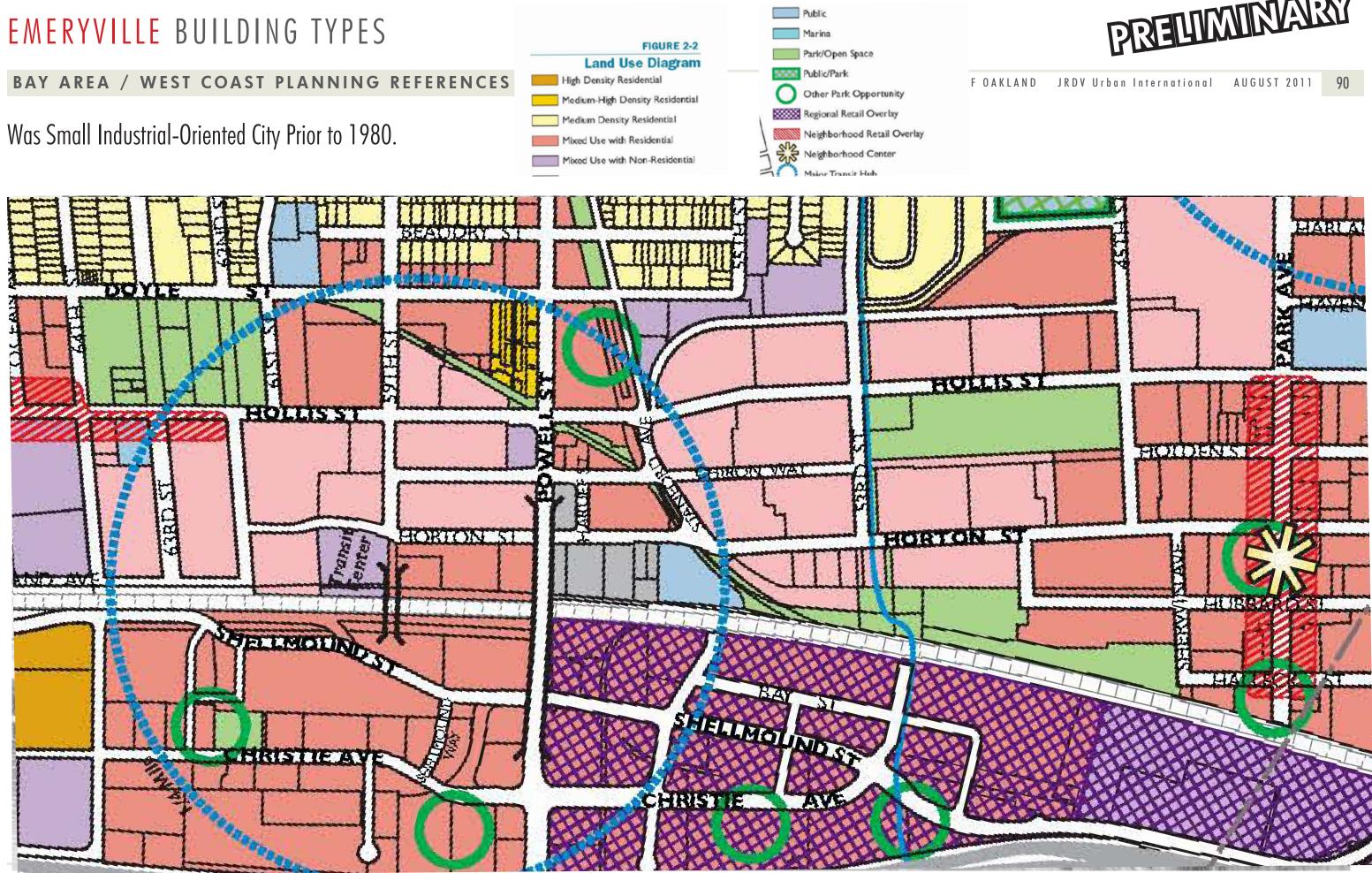


BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980.









BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980.



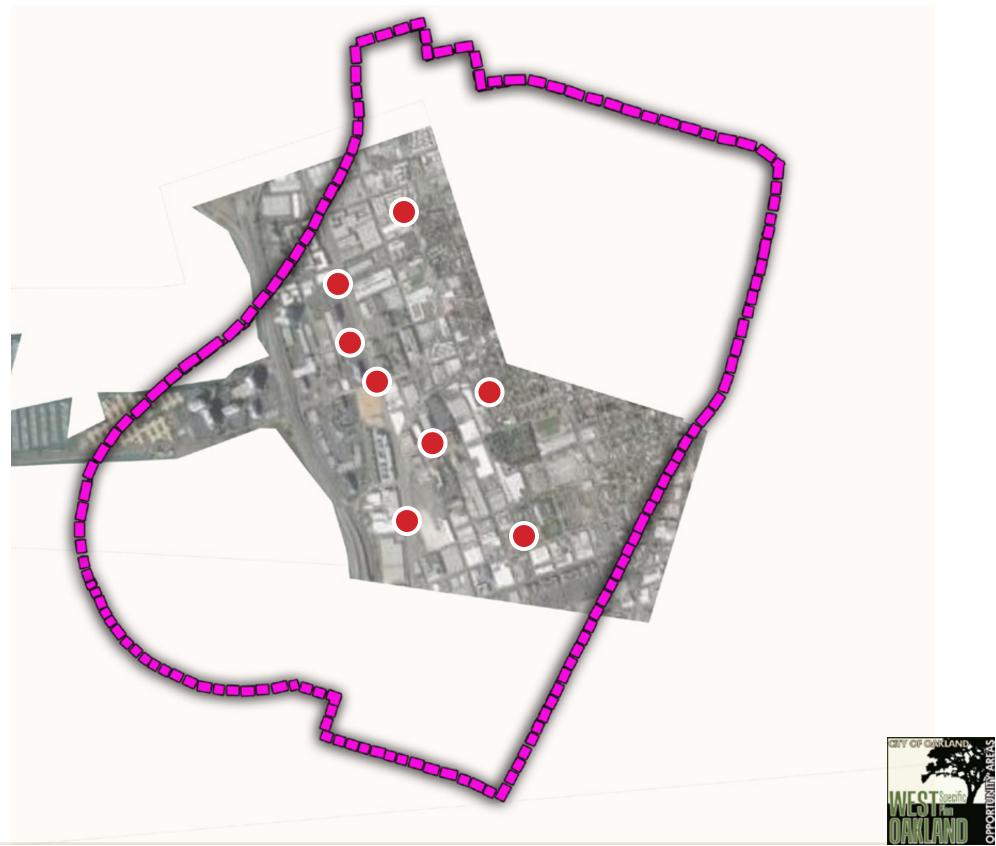


BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980. New uses include:

1. Enhanced Light Industrial







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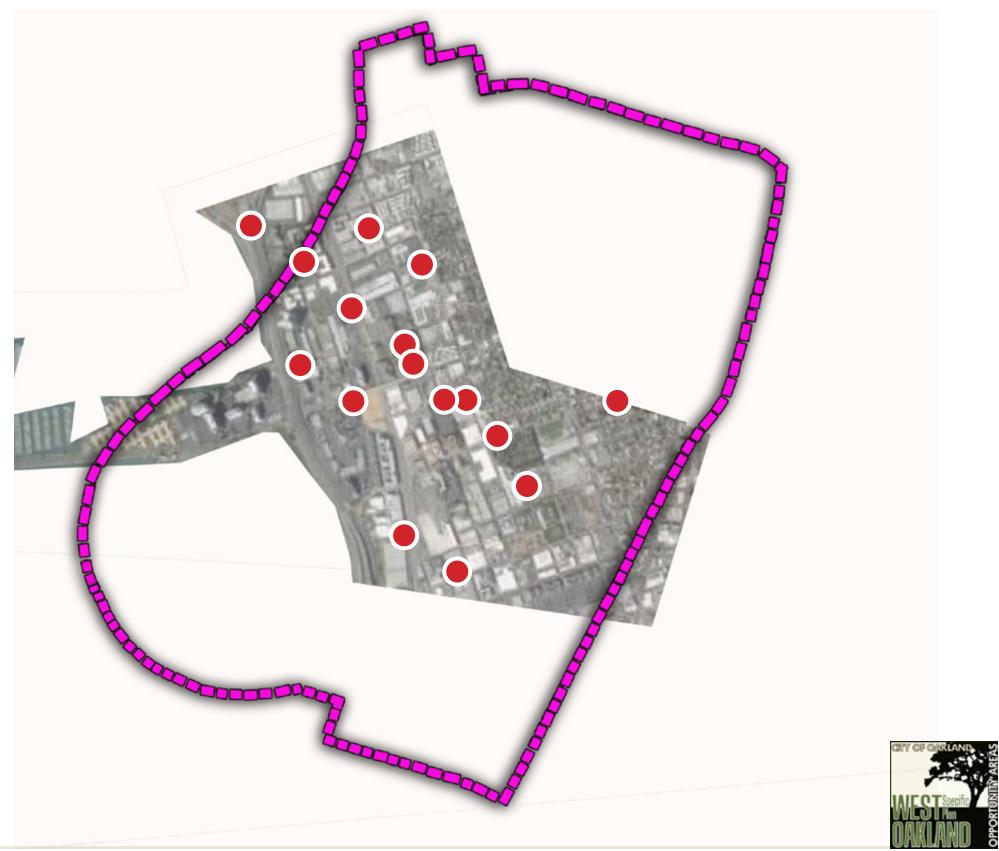
BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980. New uses include:

1. Enhanced Light Industrial

2. Artist Studios





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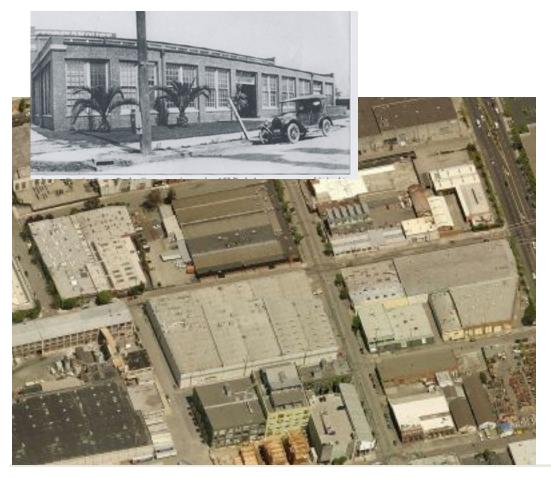
BAY AREA / WEST COAST PLANNING REFERENCES

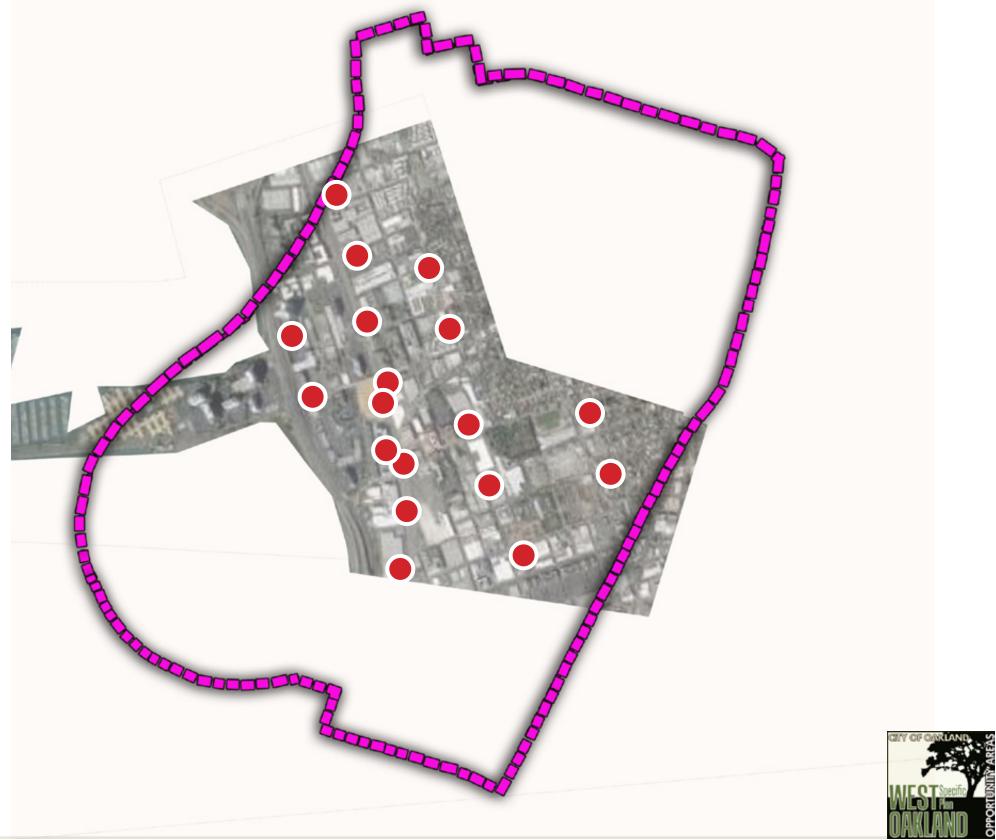
Was Small Industrial-Oriented City Prior to 1980. New uses include:

1. Enhanced Light Industrial

2. Artist Studios

3. Incubator R&D





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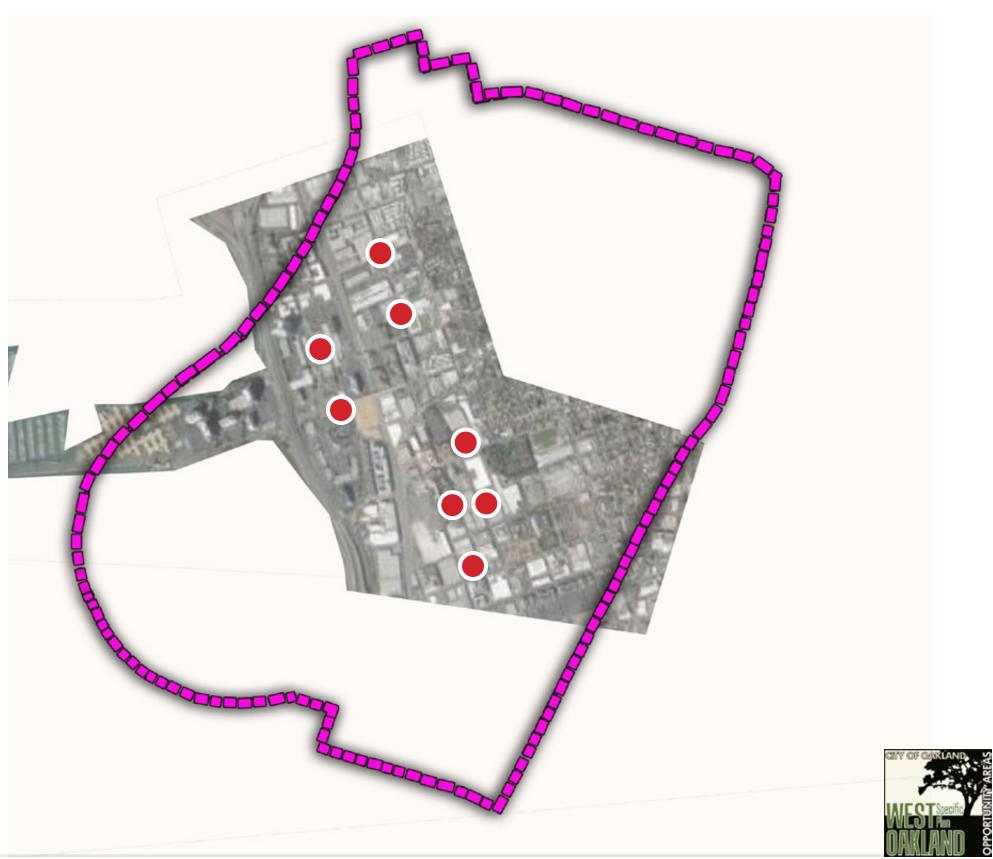


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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings





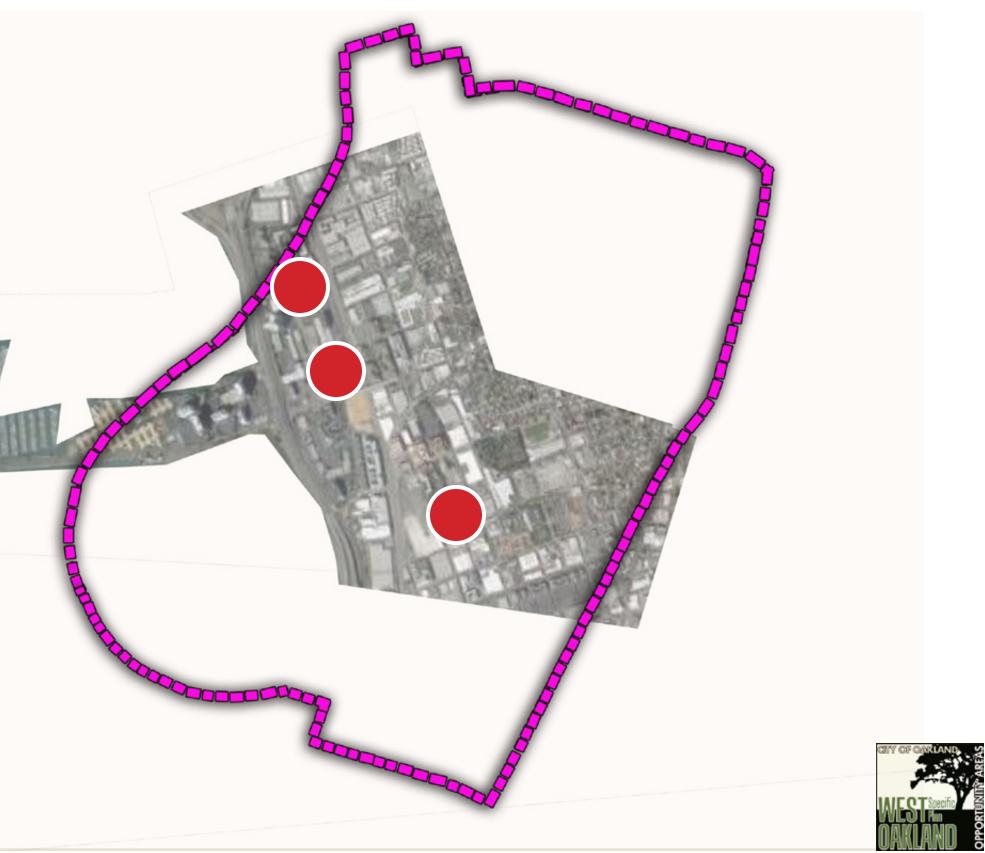


CITY OF OAKLAND JRDV Urban International AUGUST 2011 95	5
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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings







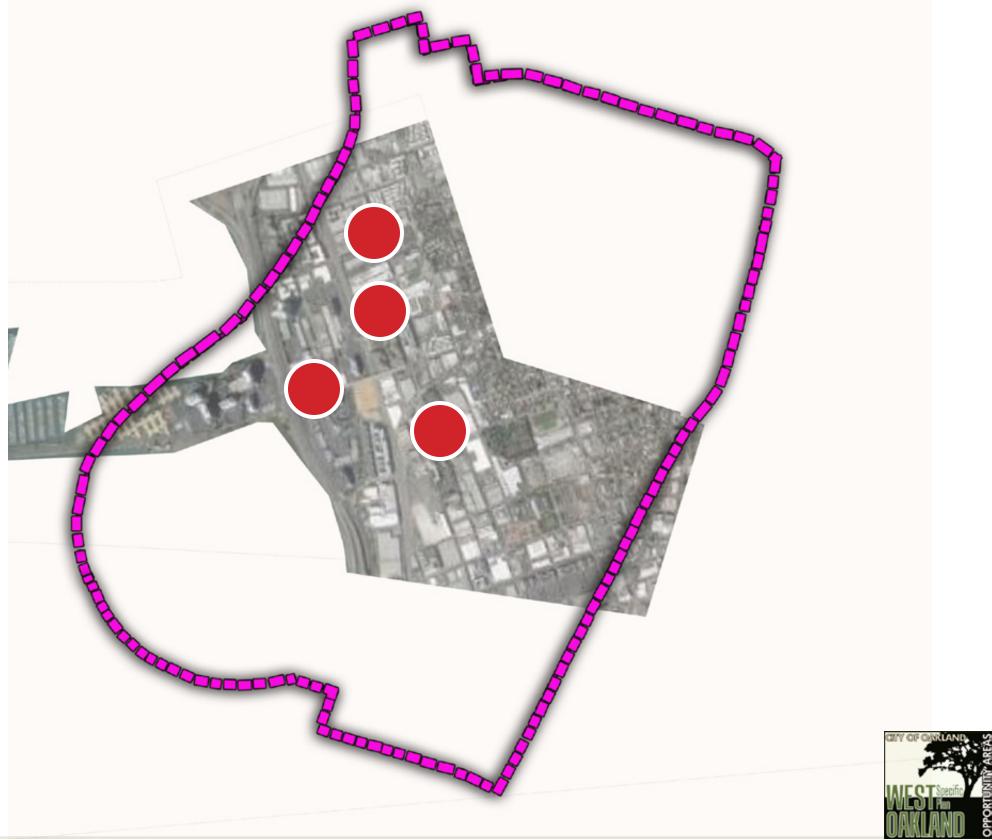
CITY OF OAKLAND JRDV Urban International AUGUST 2011 96	6
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BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980. New uses include:

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings





CITY OF OAKLAN

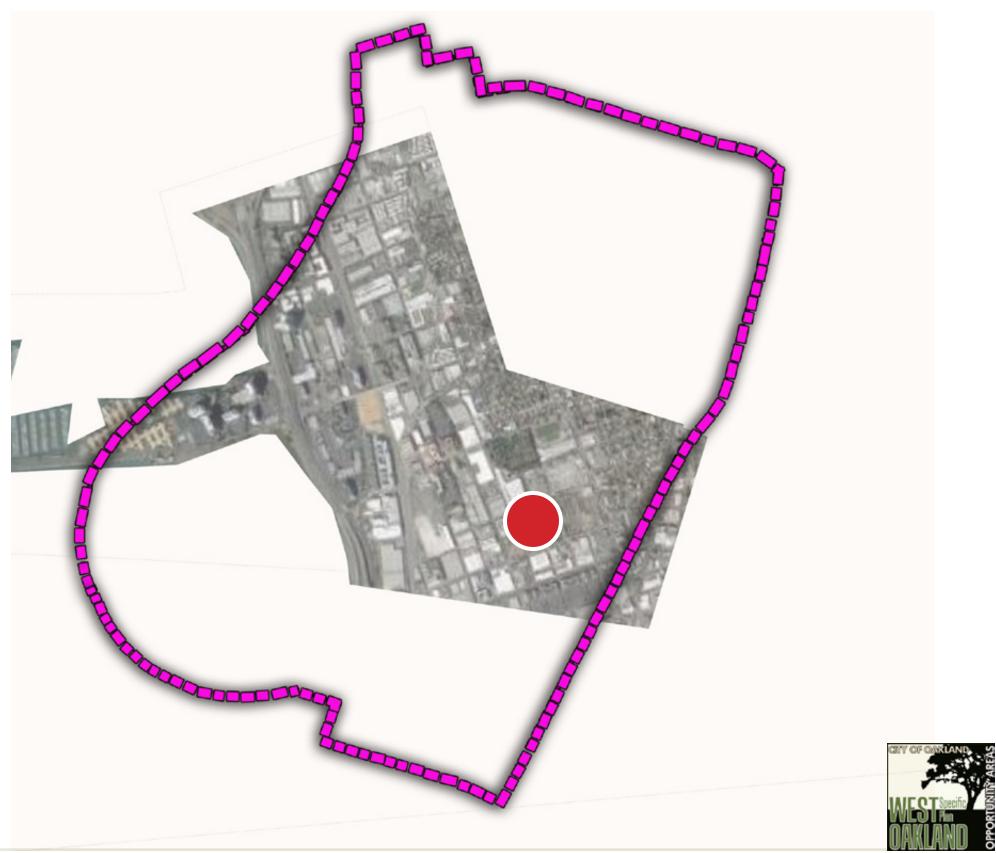


ND JRDV Urban International AUGUST 2011 97	AUGUST 2011 97
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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings
- 7. Large Campus R&D







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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings
- 7. Large Campus R&D
- 8. Revitalized Neighborhood Retail







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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings
- 7. Large Campus R&D
- 8. Revitalized Neighborhood Retail
- 9. Local Retail Serving New Uses







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BAY AREA / WEST COAST PLANNING REFERENCES

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings
- 7. Large Campus R&D
- 8. Revitalized Neighborhood Retail
- 9. Local Retail Serving New Uses
- 10. Multifamily Housing







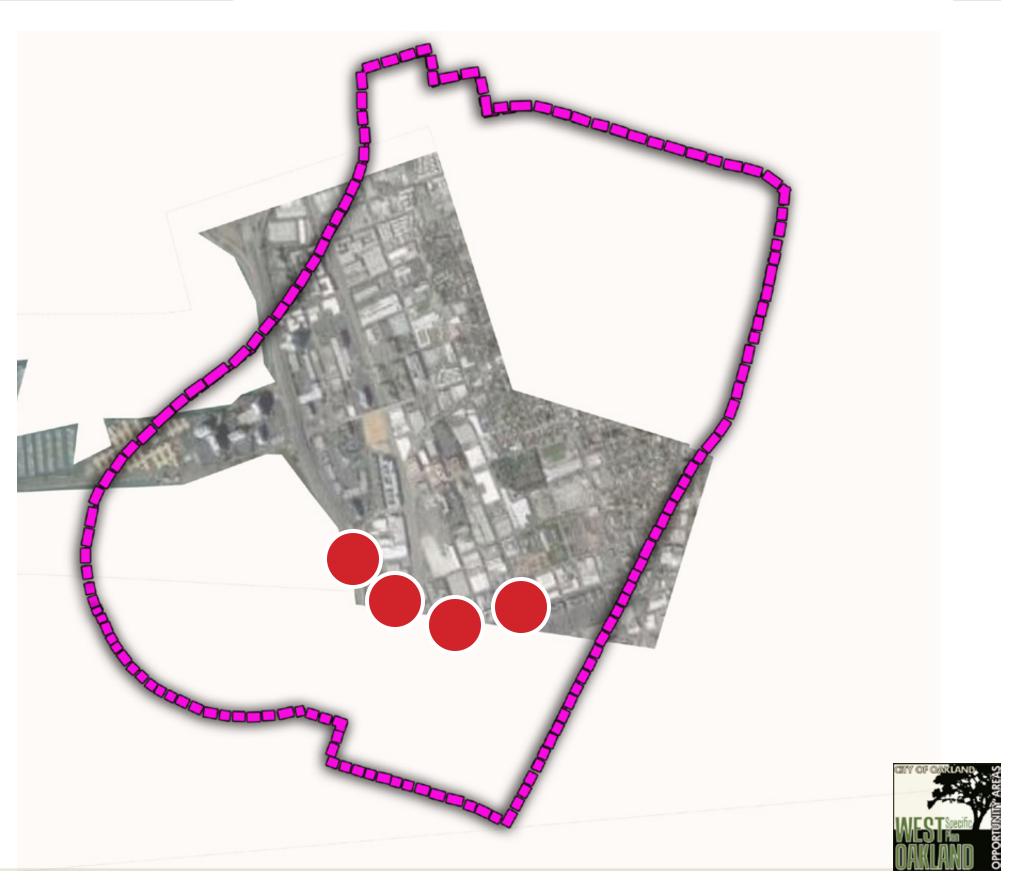
CITY OF OAKLAND	JRDV Urban International	AUGUST 2011	101
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BAY AREA / WEST COAST PLANNING REFERENCES

Was Small Industrial-Oriented City Prior to 1980. New uses include:

- 1. Enhanced Light Industrial
- 2. Artist Studios
- 3. Incubator R&D
- 4. Smaller Offices in Renovated Buildings
- 5. Larger Offices in Renovated Buildings
- 6. Larger Offices in New Buildings
- 7. Large Campus R&D
- 8. Revitalized Neighborhood Retail
- 9. Local Retail Serving New Uses
- 10. Multifamily Housing
- 11. Destination Retail





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BAY AREA / WEST COAST PLANNING REFERENCES

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Was Former Railyards Prior to 1980.





BAY AREA / WEST COAST PLANNING REFERENCES

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Was Former Railyards Prior to 1980.





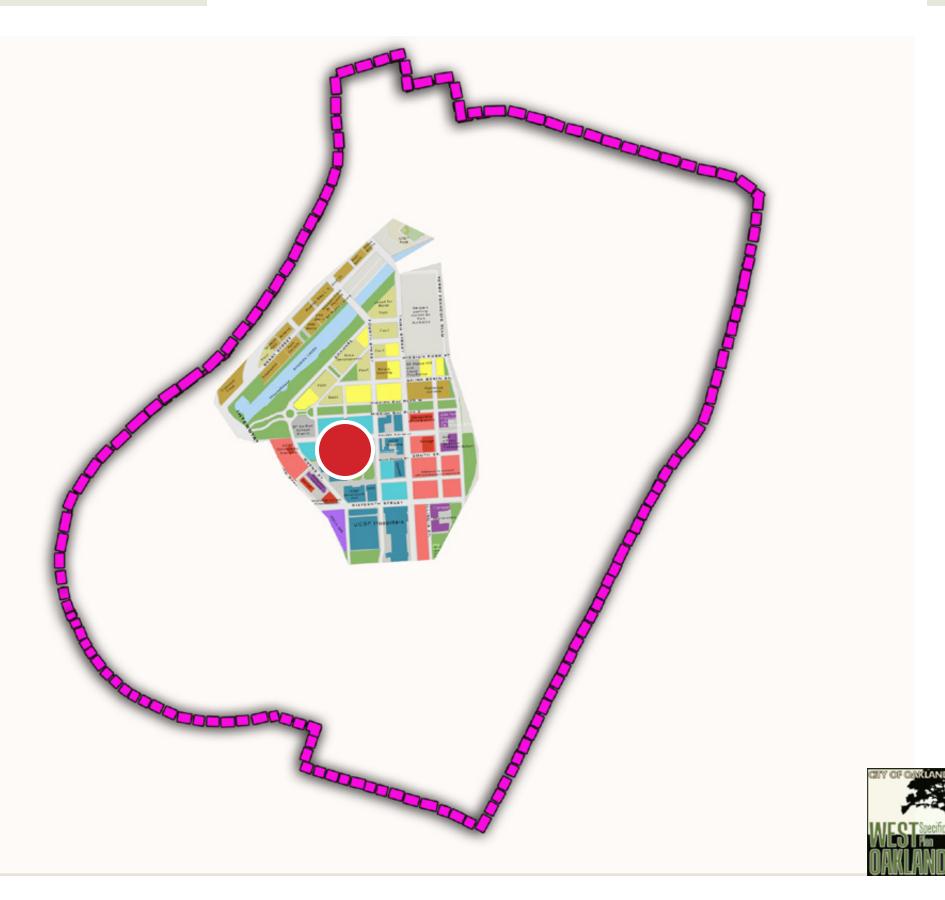
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

1. UCSF Hospital







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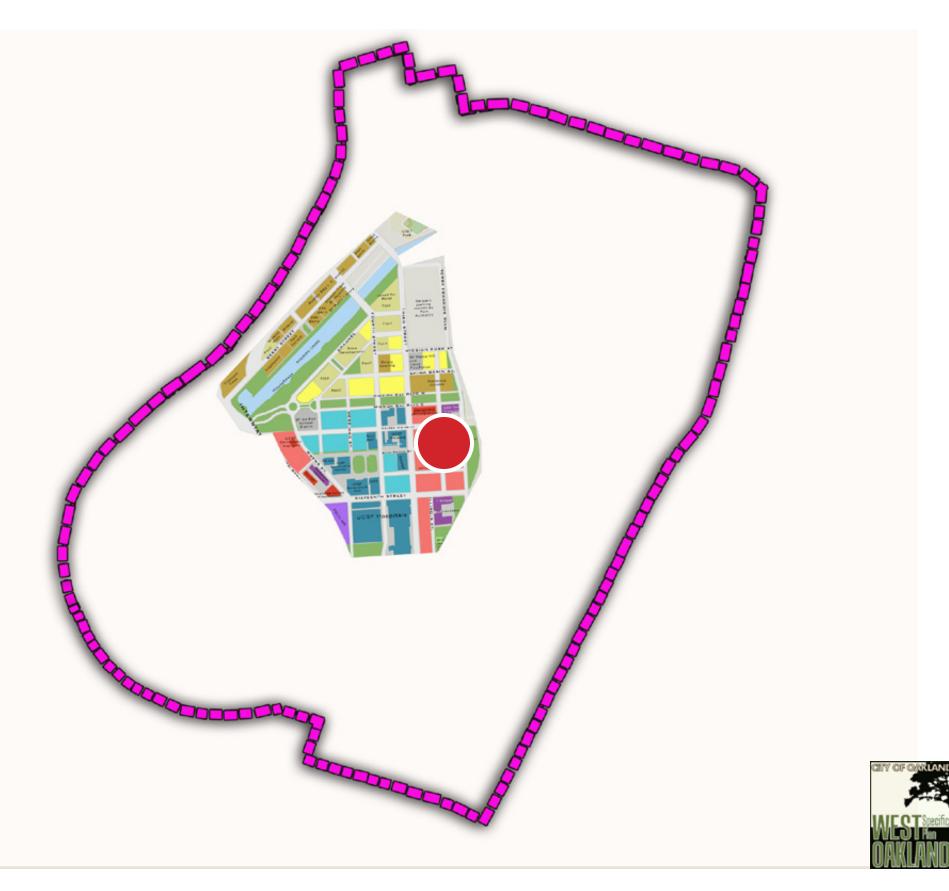
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

UCSF Hospital
Large Campus R&D





CITY OF OAKLAN



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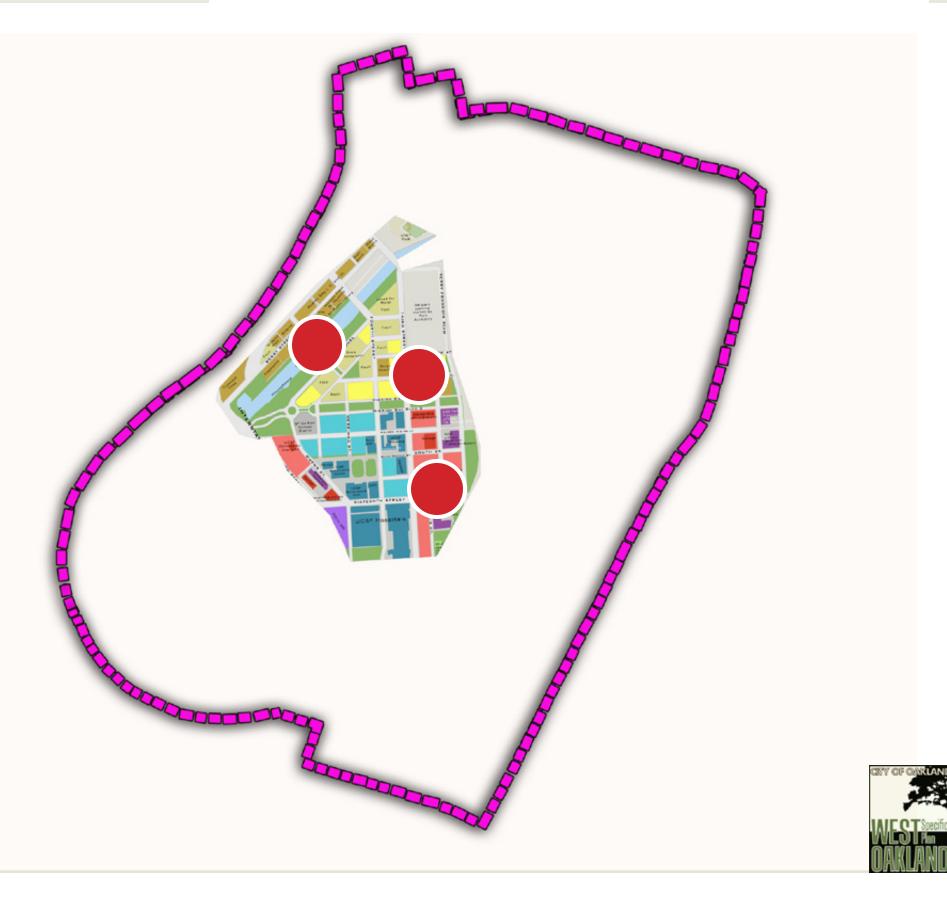
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

UCSF Hospital
Large Campus R&D
Smaller Offices in Renovated Buildings







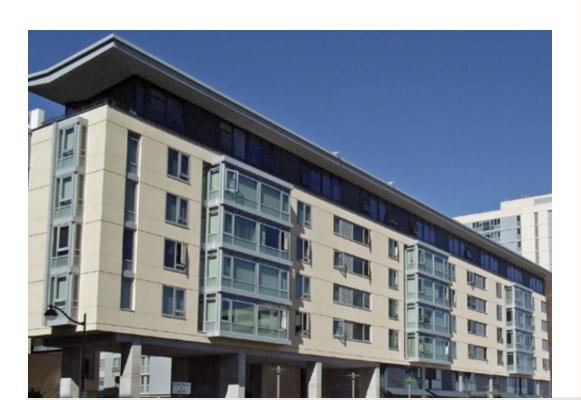
CITY OF OAKLAND	JRDV Urban International	AUGUST 2011	107
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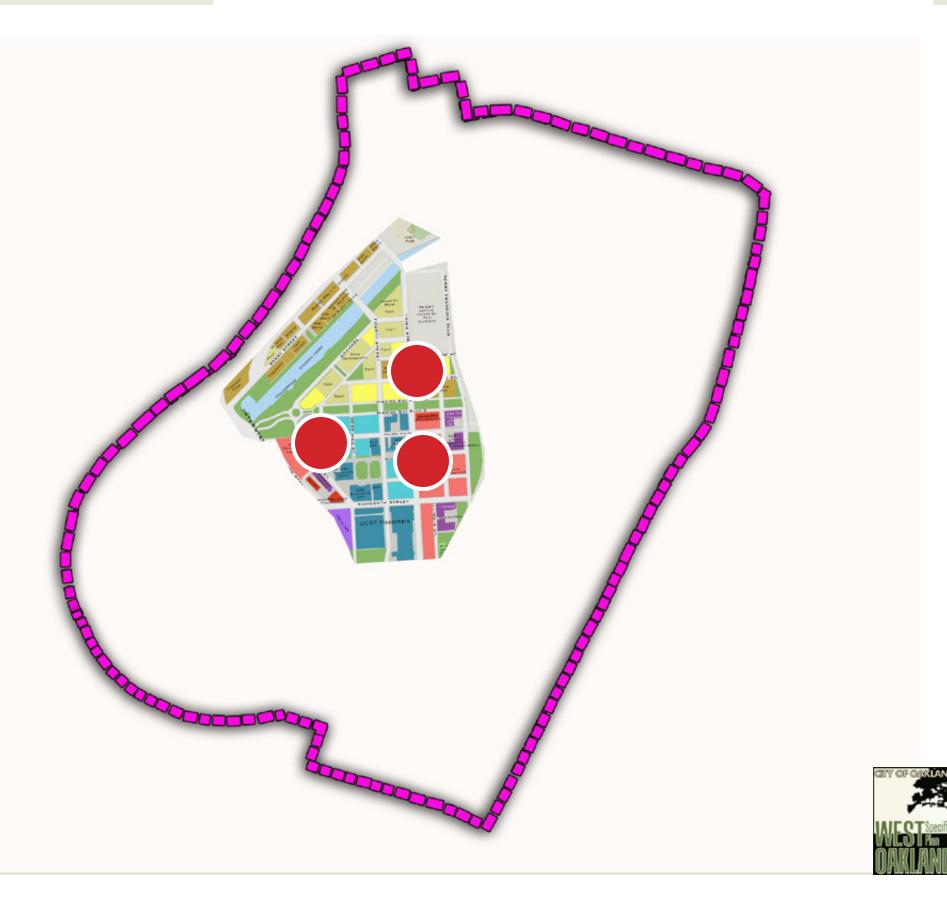
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

UCSF Hospital
Large Campus R&D
Smaller Offices in Renovated Buildings
Professional Offices in New Buildings





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MISSION BAY SAN FRANCISCO BUILDING TYPES

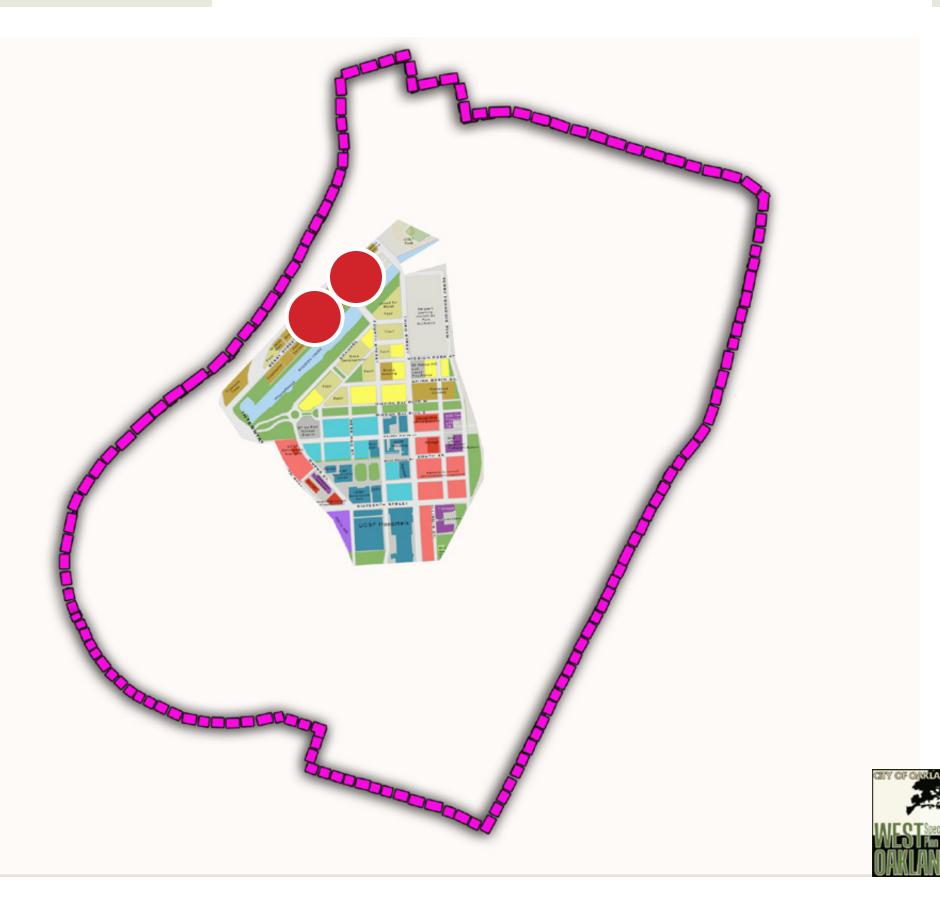
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

- 1. UCSF Hospital
- 2. Large Campus R&D
- 3. Smaller Offices in Renovated Buildings
- 4. Professional Offices in New Buildings
- 5. Local Serving Retail







CITY OF OAKLAND	JRDV Urban International	AUGUST 2011	109
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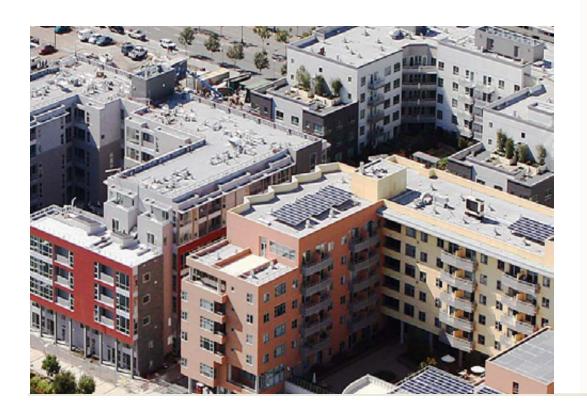
MISSION BAY SAN FRANCISCO BUILDING TYPES

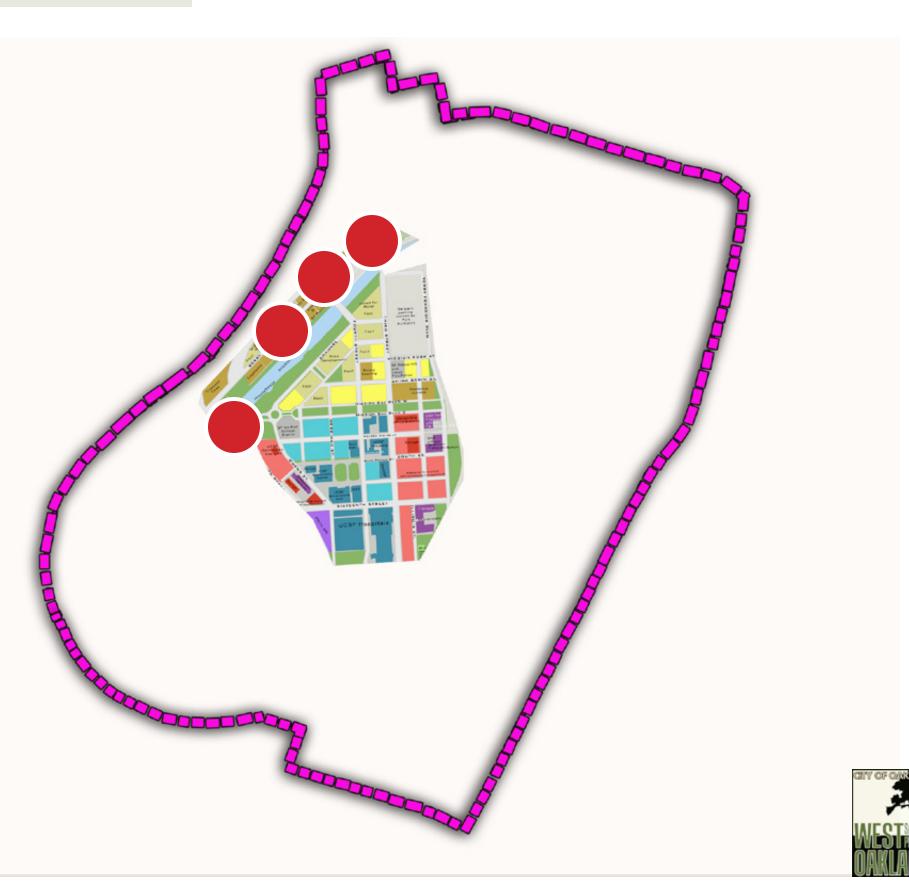
BAY AREA / WEST COAST PLANNING REFERENCES

Was Former Railyards Prior to 1980.

New uses include:

- 1. UCSF Hospital
- 2. Large Campus R&D
- 3. Smaller Offices in Renovated Buildings
- 4. Professional Offices in New Buildings
- 5. Local Serving Retail
- 6. Multi-Family Housing







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BAY AREA / WEST COAST PLANNING REFERENCES

Was Landfill Prior to 1980.





BAY AREA / WEST COAST PLANNING REFERENCES

Was Landfill Prior to 1980.





BAY AREA / WEST COAST PLANNING REFERENCES

Was Landfill Prior to 1980.

New uses include: 1. Enhanced Light Industrial







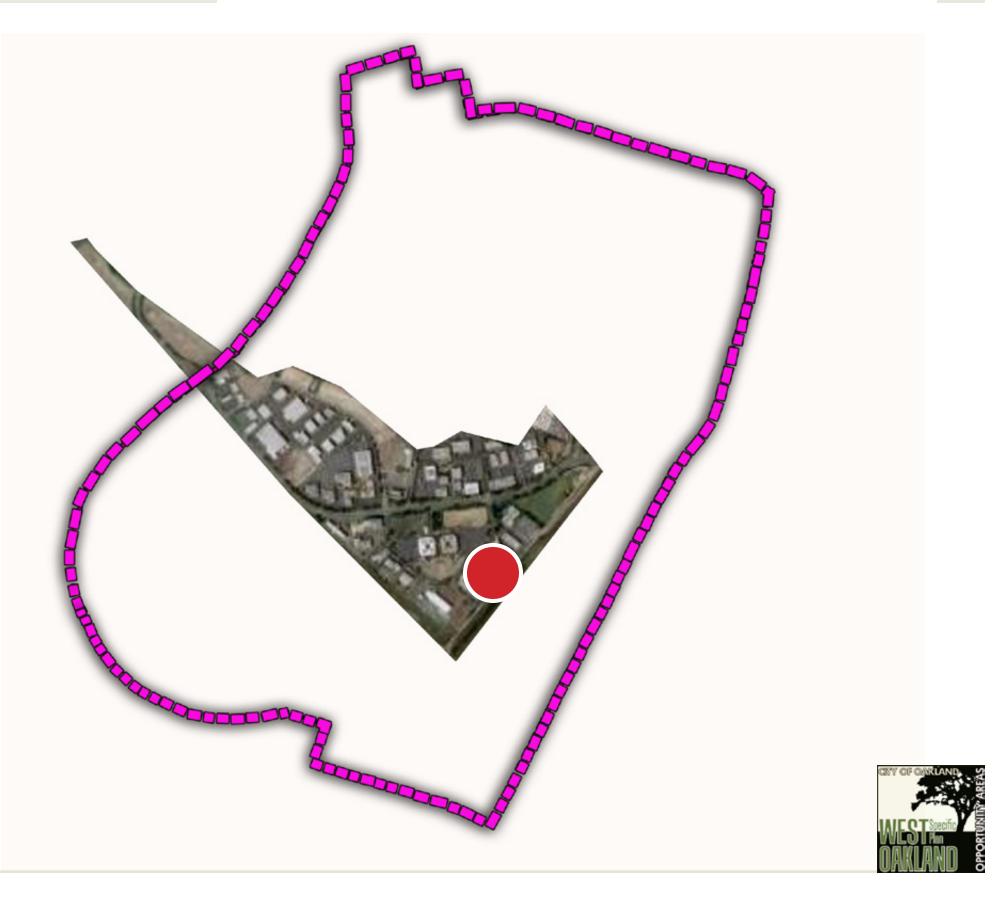
CITY OF OAKLAND	JRDV Urban International	AUGUST 2011	113
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BAY AREA / WEST COAST PLANNING REFERENCES

Was Landfill Prior to 1980.

New uses include: 1. Enhanced Light Industrial 2. Large Campus R&D





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BAY AREA / WEST COAST PLANNING REFERENCES

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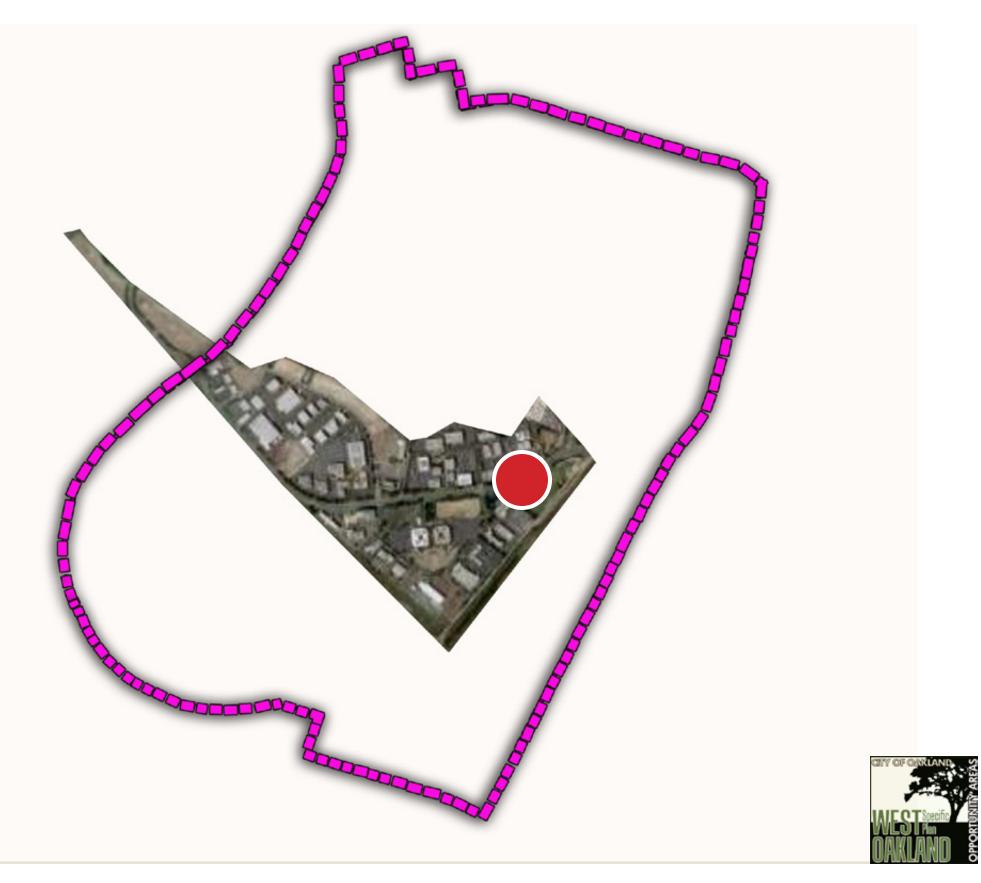
Was Landfill Prior to 1980.

New uses include:

1. Enhanced Light Industrial

- 2. Large Campus R&D
- 3. Professional Offices







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BAY AREA / WEST COAST PLANNING REFERENCES

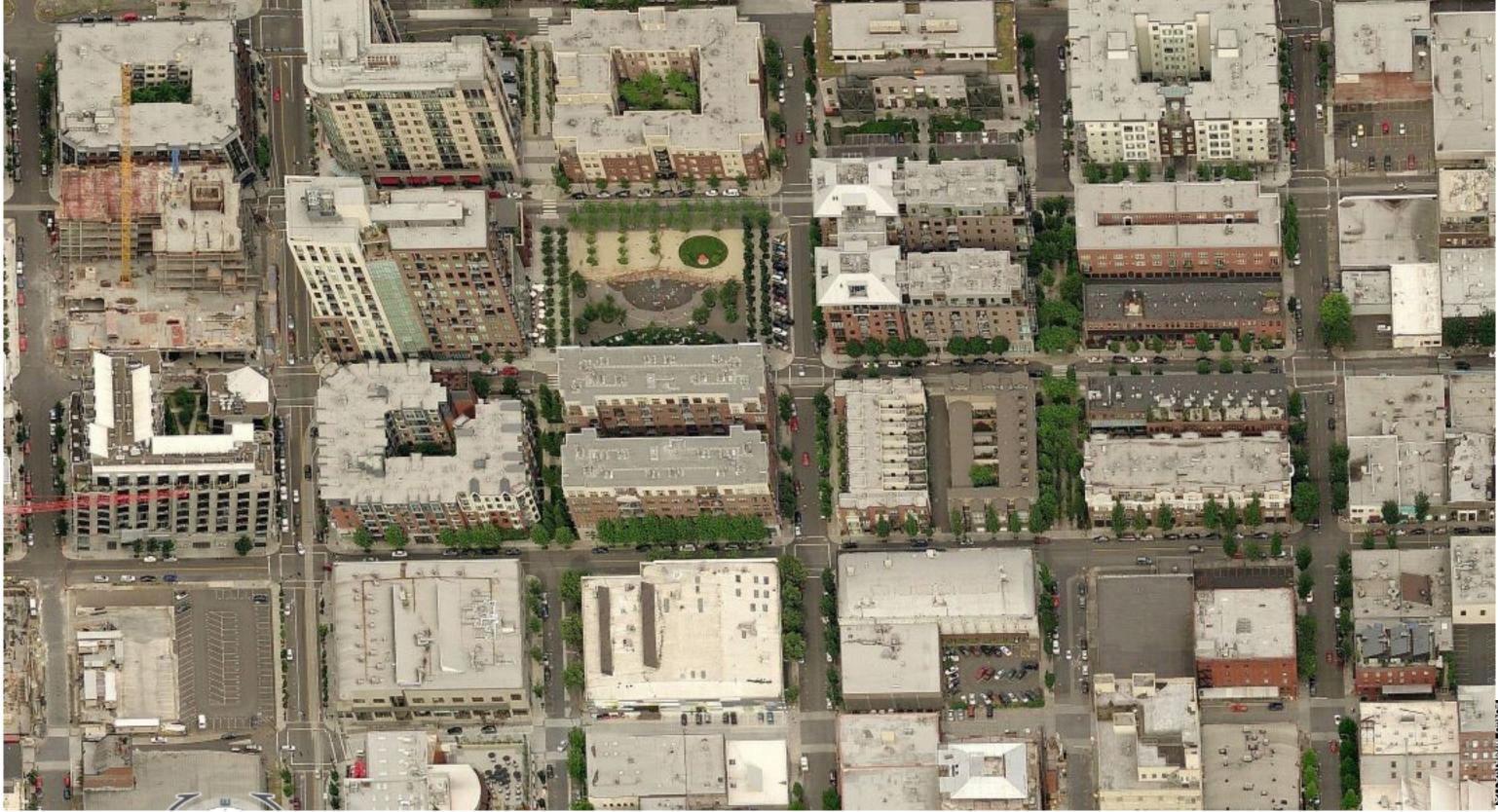




BAY AREA / WEST COAST PLANNING REFERENCES

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Industrial Area Driar to 1000





BAY AREA / WEST COAST PLANNING REFERENCES

Industrial Area Prior to 1980.

New Uses Include: 1. Artist Studios





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BAY AREA / WEST COAST PLANNING REFERENCES

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Industrial Area Prior to 1980.

New Uses Include: 1. Artist Studios

2. Small Offices







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BAY AREA / WEST COAST PLANNING REFERENCES

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Industrial Area Prior to 1980.

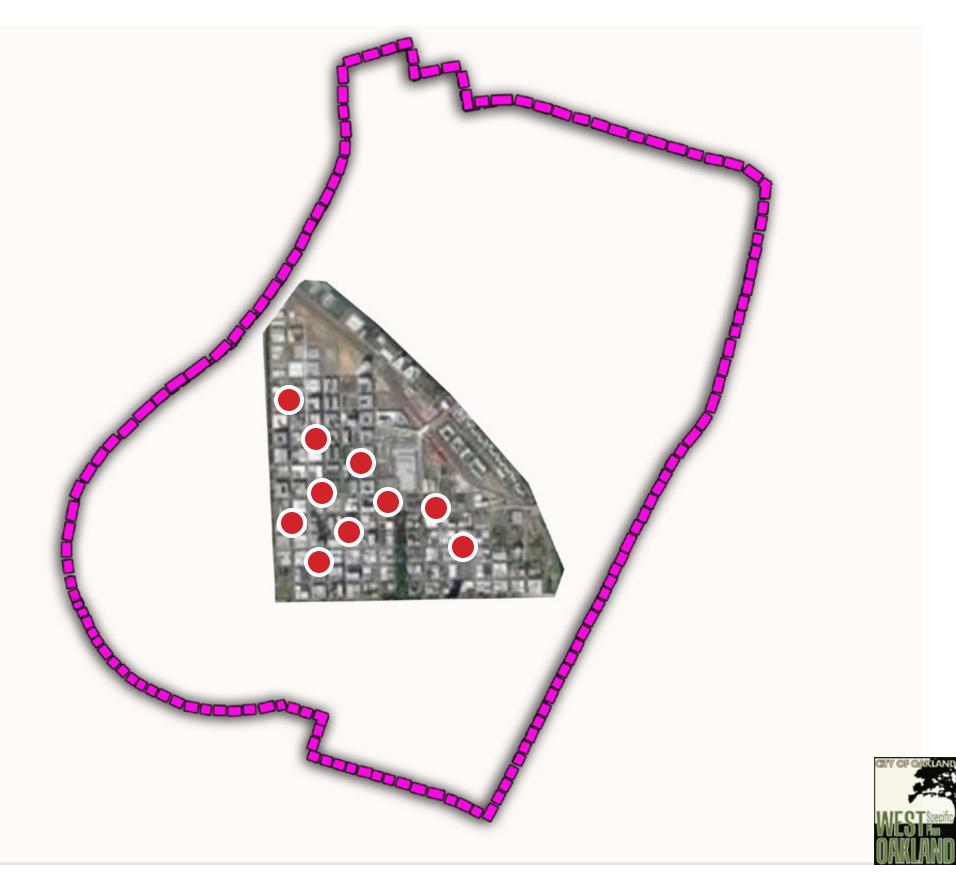
New Uses Include:

1. Artist Studios

2. Small Offices

3. Incubator R&D







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BAY AREA / WEST COAST PLANNING REFERENCES

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Industrial Area Prior to 1980.

New Uses Include:

- 1. Artist Studios
- 2. Small Offices
- 3. Incubator R&D
- 4. Multi-Family Housing







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NEXT STEPS WHERE DO WE GO FROM HERE?



Project Team

WEST OAKLAND SPECIFIC PLAN

CITY OF OAKLAN

Prepared for: City of Oakland

Community and Economic Agency 250 Frank H. Ogawa Plaza Oakland, CA 94612

Prepared by: JRDV Urban International

The Cathedral Building 6th Floor Broadway and Telegraph P.O. Box 70126 Oakland, CA 94612 (510) 295 4392 morten@jrdv.com

With:

Conley Consulting Group Hausrath Economics Group Lamphier-Gregory Envirocom Dowling Associates Wiltec Douglas G. Wright Consulting Redwood Associates



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WEGTSpecific DAKLAND

