



PLAN PARTNERS

CORE COMMUNITY-BASED ORGANIZATIONS



" The East Oakland Collective (EOC) is a member-based community organizing group invested in serving the communities of deep East Oakland by working towards racial and economic equity."

www.eastoaklandcollective.com



Marquita Price Danielle Dynes



"TransForm promotes walkable communities with excellent transportation choices to connect people of all incomes to opportunity, make California affordable, and help solve our climate crisis."

www.transformca.org



Adria Stauber Jamario Jackson Clarissa Cabansagan



"Activists, Artists, Collaborators, Conveners, Entrepreneurs, Former Government Officials, Lawyers, Organizers, Policy Wonks, Planners, Researchers, Strategists, Teachers."

www.justcities.work



Authors: Margaretta Lin, Rivka Batlan, Diana Benitez, Victoria Haworth, Kelly Wong, Buyan Erdene-Batbaatar

Contributors:

Vanessa Zamora, John Jones III, Ms.Sherry, Carina Lieu, Nehanda Imara, Silvia Guzman, Andy Nelson, Pastor Jeremy McCants, Isabel Cuevas, Josie Aherns, Tyler Brown, José López, Marta Polovin



Twitter: @justcities4all

COMMUNITY ADVISORY GROUP MEMBERS

Jamaica Sowell, Roots Community Health CenterMs. Sherry, Faith in ActionRobin Freeman, Brower Dellums Institute for Sustainable Policy and StudiesNehanda Imara, Black Cultural Zone CollaborativeKhariyyah Shabazz Wade, Higher Ground After School ProgramCarina Lieu, Oakland Youth Advisory CouncilKeneda Gibson, East Oakland ResidentSilvia Guzman, La Clinica de la RazaAlex Frank, Camp MobilityAndy Nelson, East Bay Asian Youth CenterJoseph Mouzon, Outdoor AfroPastor Jeremy McCants, Allen Temple Baptist ChurchPhoenix Mangrum, Cycles of ChangeIsabel Cuevas

TECHNICAL ADVISORY COMMITTEE MEMBERS

Alesio Hsiao, Bay Area Air Quality Management District Alex McBride, City of Oakland: Resiliency Office Anh Nguyen, City of Oakland: ADA Programs Audrey Harris, City of Oakland: Transportation Christina Ferracane, City of Oakland: Planning & Building David Ralston, Bay Area Air Quality Management District Elliot Goodrich, Caltrans Eric Simundza, City of Oakland: Economic Development Greg Currey, Caltrans Jacque Larrainzar, City of Oakland: Race and Equity Jamie Turbak, City of Oakland: Library Kerby Olsen, City of Oakland: Transportation Kristen Villanueva, Alameda CTC Mandolin Kadera-Redmond, Oakland Parks and Recreation Foundation Micheal Dyer, City of Oakland: Resiliency Office Micheal Eshleman, AC Transit Micheal Stella, San Leandro

PROJECT TEAM

4

Carrie Modi, Fehr and Peers Karina Schnider, Fehr and Peers Manuel Corona, City of Oakland: Transportation Ofurhe Igbinedion, City of Oakland: Transportation Brytanee Brown: Emergent Labs I previously OakDOT

PHOTO CREDITS

Marquita Price, Danielle Dynes, City of Oakland

Graphic design provided by Andrew Saephan / andrewsaephan.com

Twitter: **@EOakCollective**

Twitter: @TransForm_Alert

RESIDENT ADVISORY COUNCIL LEADERS

Rochelle Wheeler, City of Alameda Rosa Velazquez, Council Office D7 Roweena Brown, Council Office D6 Scott Means, City of Oakland: Aging and Adult Services Sean Dougan, East Bay Regional Parks District Shayna Hirshfield, City of Oakland: Sustainability Steve Beroldo, BART Susana Villarreal, Housing and Community Development

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2

TABLE OF CONTENTS

INTRODUCTION

What is the East Oakland Mobility Action Plan?

RACIAL EQUITY FRAMEWORK

CONTEXT

East Oakland Mobility Principles	
About East Oakland	
Mobility Timeline	
Mobility by the Numbers	

6 7 9

11

12

ENGAGEMENT WITH EAST OAKLAND

EXISTING STATE OF MOBILITY	15
1. Business and Residential Displacement	16
2. Culture	19
3. How People Travel	21
4. Transportation Affordability	26
5. Street Quality	28
6. Safety + Wellbeing	30

5 YEAR ACTION PLAN	33
Actions	34
Projects	36
Funding	37
APPENDIX -	39



INTRODUCTION

WHAT IS THE EAST OAKLAND **MOBILITY ACTION PLAN?**

The East Oakland Mobility Action Plan (MAP) provides the policy foundation for achieving a transportation system that recognizes and balances the needs of all road users. East Oaklanders face historical inequity, environmental constraints, public health issues, and safety concerns. The MAP identifies an action plan that serves as a guide for making sound transportation decisions in East Oakland to make our mission statement a reality.

The East Oakland MAP is intended to guide the City and other partner agencies in allocating resources for future mobility improvements in East Oakland and identifying ways in which transportation projects can be done differently to not replicate a long history of planning injustice and harm.



"All East Oaklanders have access to, and choices within, a local and regional transportation system that is safe, efficient, and affordable, and connects them to the places they need to thrive. The City will partner with local residents, community groups, and small businesses to prevent displacement and gentrification and acknowledge historical injustices."



RACIAL EQUITY FRAMEWORK

To ensure the East Oakland Mobility Action Plan responds to the needs of the most underserved in East Oakland, the project team established and used a Racial Equity Framework to navigate the development and recommendations of the Plan. The core questions of the Framework are:

- 1. What proactive approach to transportation equity can we use to ensure East Oakland projects align with community values and needs?
- 2. How can the Plan process and implementation meet East Oakland residents, particularly Black residents, where they are at and improve mobility regardless of how they travel?

These questions guided OakDOT, the consultant team, and the core "community-based organizations" throughout the planning process. We sought to better understand how people, particularly Black people and people of color, get around and why, and how we could break down barriers within and between City departments and regional agencies to holistically respond to mobility needs of East Oaklanders. This process led to a much broader definition of "mobility" and resulted in a set of strategies that address barriers beyond transportation infrastructure, such as displacement concerns and cultural repression.

Advancing racial equity requires listening to and investing in communities who have the least, meaning OakDOT cannot and will not make plans for those communities without those communities. The Framework is a tool for community partners to keep OakDOT accountable during plan development and implementation.

OakDOT also recognizes that this work is intersectional, and that the experiences of residents of color and the most vulnerable must be elevated. While we centered the needs of East Oaklanders of color, particularly Black East Oaklanders, we also evaluated the mobility challenges of groups that often face great disparities in investment and access. These groups include:





People of Color







People with Disabilities

As an early outcome of this Racial Equity Framework, the following set of principles were developed in partnership with our core community based organizations to ensure that a racial equity lens was applied to both the process and actions in this Plan.

Women



People of Low-income

Children and Seniors



People who Don't Own Cars or Do Not Drive

The East Oakland Mobility Principles were formed with community partners and represent the key goals of the Action Plan. OakDOT pledges to operate through these principles to enable full mobility in East Oakland.



JUSTPLANNING

City planners and engineers will center racial justice in the planning process and uplift historically underserved East Oaklanders, especially Black residents.

OAKDOT COMMITMENT

Revise existing procedures and structures within OakDOT to rectify historical inequities that have limited the mobility of East Oaklanders. Partner with other City departments to holistically improve the safety and mobility of Black residents.





Community members will be partners in the planning process and will be co-designers in shaping their neighborhoods.

OAKDOT COMMITMENT

Build strong relationships with and generate project and program ideas through community stakeholders. Work with community members throughout the lifecycle of a project to ensure input and guidance at every stage.



FREEDOM OF MOVEMENT

East Oaklanders will travel whenever and wherever they want comfortably, efficiently, safely, and affordably.

OAKDOT COMMITMENT

Provide safe infrastructure and facilitate accessible and affordable transportation options. Consider needs of all types of road users, including drivers, pedestrians, bicyclists, and transit riders.



POWER IN PLACE

As changes occur in the right-of-way, East Oakland community members will feel secure in the preservation of their housing, businesses, and culture and be able to benefit from those changes and thrive.

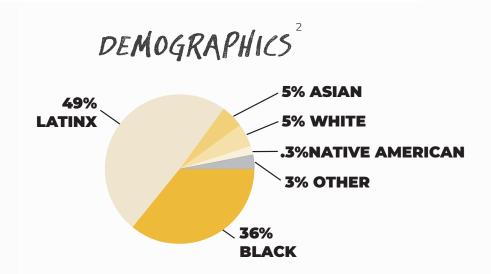
OAKDOT COMMITMENT

Develop projects that respond to community needs and concerns, while changing projects that are perceived as gentrification and contribute to displacement. As projects are constructed and poised to improve the neighborhood, provide resources on anti-displacement and ensure residents are aware of their housing rights.

CONTEXT

ABOUT EAST OAKLAND

Deep East Oakland, or East Oakland for the purposes of this Plan, is a community of diverse, creative, and resilient residents living east of Seminary Avenue. While the diversity of East Oakland is to be celebrated, the history behind the predominantly Black and Brown demographics of East Oakland should not. In the early 1900s, East Oakland was a largely white community due to racial housing covenants barring people of color from homeownership in the area, even as people of color began to move to Oakland during WWII. With fears of a growing population of color following the 1968 Civil Rights Act prohibition of racist housing segregation, White Flight in the 1960s and 70s led to a predominantly Black and then more increasingly Latinx community. Federal policy known as redlining also resulted in East Oakland neighborhoods receiving poor ratings for federal housing loans. Today, East Oakland residents continue to struggle against systemic racism, specifically anti-Black racism, that limits their physical and economic mobility. This Plan, as well as the several plans preceding it, seek to recognize this history and address the needs of Black community members and other residents of color.



REDLINING KEY

definitely declining

hazardous

still desirable/good

Food King

WEST

OAKLAND

MLKshoreline





425,000 people POPULATION of Oakland 580

FRUITVALE

AREA

2

AREA OF OAKLAND 78 miles²

Rowaid Martin

13

TERNATIONAL

EAST

210 miles

OF STREETS in East Oakland

Coliseum

SMap

2002

OAKLAND

AREA OF EAST OAKLAND



R

830 miles OF STREETS in Oakland

PREVIOUS PLANS

Previous plans impacting East Oakland have focused on racial equity and meaningful engagement with community members. This Action Plan incorporates the concerns heard from community members through these plans, as well as the proposed projects.

>>> Let's Bike Oakland (2019)

- East Oakland Neighborhoods Initiative (2019)
- >> East Oakland Planning for Paving (2018)
- \gg Coliseum Area Specific Plan (2015)
- >>> Oakland Sustainable Neighborhoods Initiative (2012-2015)
- International Boulevard Corridor Transit Oriented Development Plan (2011)
- **East Oakland Building Healthy Communities Initiative (2010-2020)**
- >>> Central and East Oakland Community-Based Transportation Plan (2007)

THIS PLAN

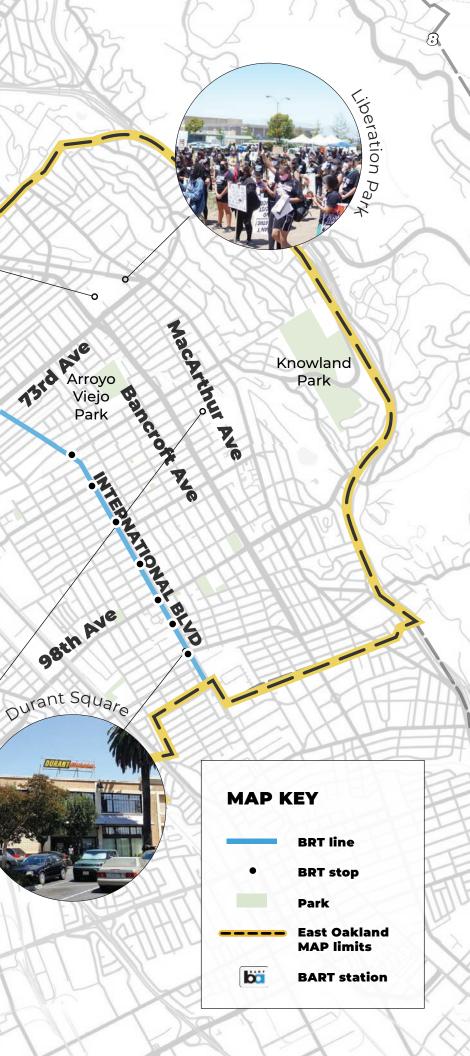
This Plan proposes actions to address both persistent and rising trends afflicting East Oaklanders. In addition to the ongoing concerns about traffic safety, street quality, displacement, and transportation affordability, East Oaklanders are now also dealing with the burdens of a global pandemic. The disproportionate impacts of COVID-19 on Black and Brown residents in East Oakland reveal the already existing health disparities and demonstrate the need to develop mobility options that protect essential workers. Further, recent national protests calling for the end of police brutality against Black Americans underscore what Black East Oaklanders have experienced for decades. This Plan recognizes that achieving safety for all on East Oakland streets means ending the disproportionate policing of Black East Oaklanders.

C T

SAME NEIGHBORHOODS,

CAST OAKLAND NEIGHBORHOODS

SONI COMMUNITY PLAN



Eastmont Mall/Transiz

SeminaryAve

Bill

Patterson

Park

Joyth Uprising

bo

MLK Jr.

Regional

Shoreline

oliseum

Coliseum

COSTMONT WELLNESS CENTER

CONTEXT **MOBILITY** TIMELINE

Pre-colonization

The area we now know as Oakland was called Huichin, and is home to the Chochenyo, one of over 200 Indigenous tribes in the territory that would become California

1856

Central Pacific constructs the Oakland Long Wharf at Oakland Point, which would serve as the western terminus of the First

transcontinental railroad

1869

The Oakland Railroad Company begins service of horsecar railroad

1882

The Chinese Exclusion Act prohibits all immigration of Chinese laborers

1906

Oakland's population doubles due to displacement from the 1906 San Francisco earthquake and fire



1916-1940

The First Great Migration occurs where thousands of Black Southerners move to northern, midwestern and western industrial cities looking for economic opportunity

1920

Oakland is home to numerous manufacturing industries, including metals, canneries, bakeries, internal combustion engines, automobiles, and shipbuilding

1927

Oakland Municipal Airport (now Oakland International Airport) opens with the longest airport runway in the world at the time

1946

Oakland department store workers at Kahn's and Hastings organize the Oakland General Strike to push for labor rights

1947

The freeway route now called I-580 is constructed

1955

Oakland's electric streetcar fleet is converted to diesel buses, the state Legislature creates the Alameda and Contra Costa Transit District (now operates today as AC Transit)

- 1958

The I-880 freeway route is constructed

1959

California Fair Employment and Housing Act passed to fight unlawful discrimination in employment

and housing

1966

Black Panthers formed at height of the Civil Rights Movement to advocate for right of Black Americans

1896

The State's Bureau of Highways issues its first plan, laying the foundation for the California highway system as it exists today

1903

Various streetcar companies operating in Oakland consolidate into what eventually became known as the Key System

1909

Elmhurst

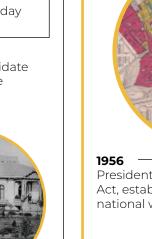
1891

The first electric streetcar sets out from Oakland to Berkeley

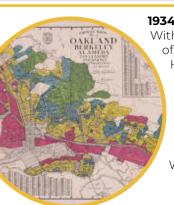
1852 The Town of Oakland is incorporated as the Citv of Oakland

1850's

Chinese immigrants working on the transcontinental railroad a part of East Oakland: industry arrive and settle in Oakland



The City of Oakland annexes neighboring communities that are now Fruitvale, Fitchburg, Stonehurst, Melrose, and



1934

1900

With the passage of the National Housing Act of 1934, "redlining" begins effectively barring people of color from living in neighborhoods reserved for

1967

In response to members of the Black Panther Party conducting armed patrols of Oakland neighborhoods, the Mulford Act was signed into law, prohibiting the carrying of loaded firearms in public

1968

Passage of the Fair Housing Act, Title VIII of the Civil Rights Act, making it illegal to discriminate in the sale or rental of housina

The killing of Charles (Pinky) Debaca by OPD in East Oakland sparks outrage and radical response, including the formation Latino United for Justice and the Chicano Revolutionary Party

1970-1980

Southeast Asian refugees from countries destabilized by the Vietnam and Secret Wars immigrate and settle in parts of East Oakland 1970

Congress enacts an expanded Clean Air Act and creates the Environmental Protection Agency to administer it

1970

The National Environmental Policy Act (NEPA) and the California Environmental Quality Act (CEQA) are enacted

White residents

President Eisenhower signs the Federal-Aid Highway Act, establishing the Highway Trust Fund and spurring a national wave of highway building

The start of the Mexican Revolution, a decade long struggle that caused many to flee the country and settle in places such as Oakland. Many worked for the Southern Pacific Railroad



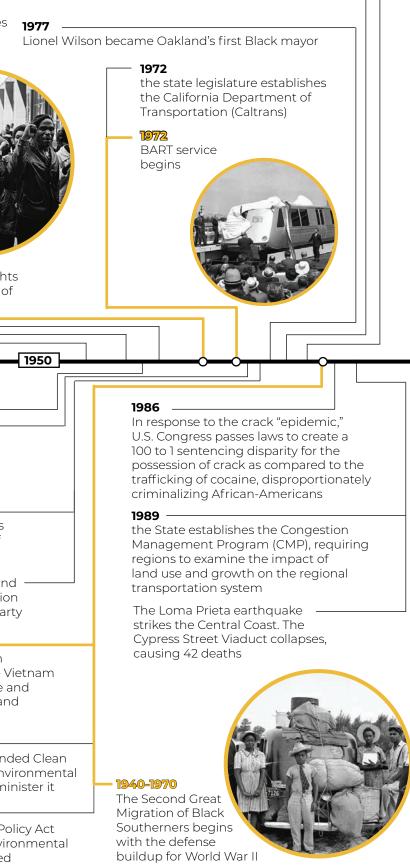
1984

Ronald Reagan signs the Comprehensive Crime Control Act, expanding drug possession penalties and establishing a federal system of mandatory minimum sentences for drug-related convictions

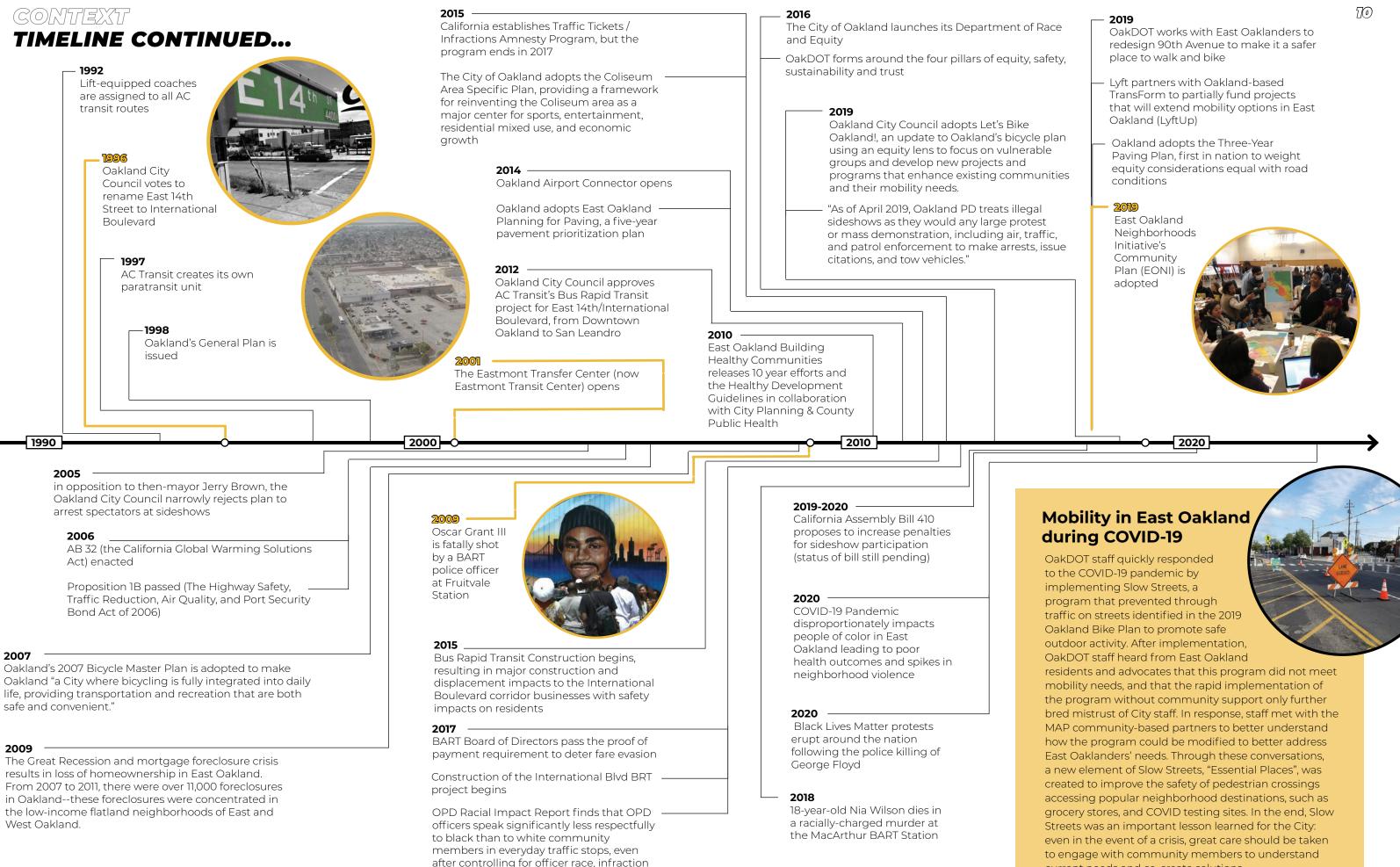
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1978

CA Prop 13 is enacted, significantly limiting property tax



CONTEXT **TIMELINE CONTINUED...**



severity, stop location, and stop outcome

current needs and co-create solutions.

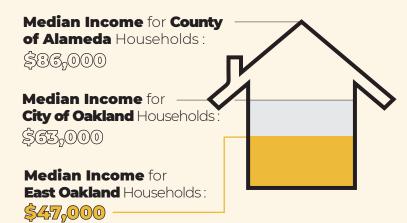
CONTEXT EAST OAKLAND MOBILITY BY THE NUMBERS

note: citations are incuded at the end of document in the citations/footnotes section

ECONOMICS

INCOME





TRANSPORTATION COSTS⁵

\$300 - \$2,000 / month in vehicle cost on insurance, car payment, and maintenance fees

INFRASTRUCTURE

SHELTERS¹⁰



Only 32% of bus stops along high-frequency transit routes have shelters and/or benches

SAFETY

COLLISIONS⁹





TRAFFIC COLLISIONS resulted in a fatality or severe injury

18 people were killed in traffic violence **151** people suffered life-altering injuries

5 CORRIDORS account for

54% OF ALL FATAL AND

SEVERE INJURY COLLISIONS

in East Oakland

- L E 14th St/International Blvd
- 2. 98th Avenue
- 3. Hegenberger Rd/73rd Ave
- 4. MacArthur Boulevard
- **5.** Bancroft Avenue

POLICE STOPS⁵

In East Oakland, Police stops comprised of

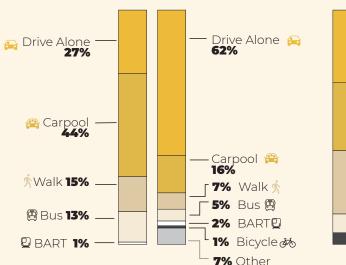
76% OF THOSE STOPS





TRANSPORTATION

HOW PEOPLE HOW PEOPLE GET TO WORK GET AROUND



TRANSIT¹⁰



PEOPLE : CARS¹¹



20%

of AC Transit routes servina East Oaklanders are high frequency routes with a 15 min wait time during commute hours

91% stay in Alameda County

40% stay in East Oakland

of trips are to +25 %

AUTO TRIPS¹²

14% - San Leandro

SIDEWALK CONDITIONS

26% of sidewalks are damanged 50% of crosswalks have no curbramps





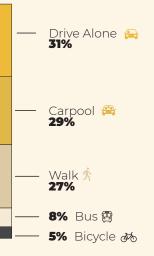
72% of pavement miles in East Oakland are FAILED / POOR / AT RISK



80% of those are **RESIDENTIAL STREETS**

-66% BLACK INDIVIDUALS

HOW PEOPLE O COLISEUM BART



Of the auto trips started in East Oakand:

nearby neighborhoods

6% - San Antonio/Fruitvale 5% - Hayward

MOBILTYZALL *see page 22 for more information about Mobility4All.

500 +trips taken via ride codes or direct ride payments in total

180+ rides booked for individuals without smartphone access

MICROMOBILITY



electric scooters deployed through SPIN, VeoRide, and LINK



of Revel moped and GIG car share service area in MTC's Communities of Concern, including East Oakland



210 miles OF STREETS in EastOakland

59% of truck route are next to residential uses

ENGAGEMENT WITH EAST OAKLANDERS

Like many other Black and Latinx low-income neighborhoods across the U.S., deep East Oakland has undergone decades of systematic racism and oppression. Displaying decades of resiliency, this community has continued to weather the storm of systemic racism in local and federal government processes and projects. The community's mistrust is grounded in these events and more explicit racial backlash. Conducting community engagement with these residents requires an equitable approach that acknowledges and addresses these historical injustices.









tivation





12

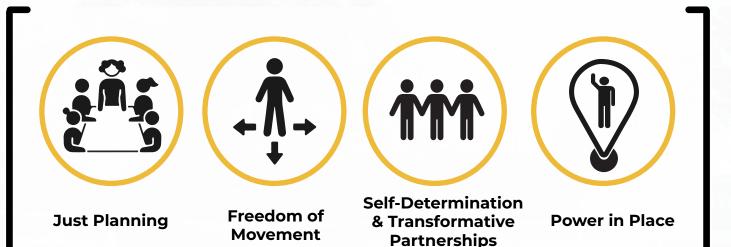








The engagement approach for this Plan was guided by our East Oakland Mobility principles:



Rooted in our principles, our engagement goals were to:

- **1.** Identify where and how residents move and their affordability to do so;
- 2. Identify any culture clashes that exist at the intersection of transportation and Black Culture;
- 3. Identify transportation related concerns and challenges prioritizing four corridors: International Blvd, 90th Ave, Bancroft Ave, and 73rd Ave; and
- 4. Identify policies, projects and programs that support mobility justice for East Oakland residents.

The East Oakland Collective (EOC) delivered equitable and inclusive community engagement for this Plan. Widely recognized for their authenticity and realness, EOC staff are natives committed to administering culturally responsive community engagement and to restoring community and culture. Their approach is simple yet effective:

- strategic and management processes of urban planning.

Due to the shelter-in-place impacts of COVID-19, EOC had to reevaluate their initial engagement strategy. EOC was able to adapt and conduct outreach and engagement using the following strategies: Focus Groups, Pop Ups, Virtual Engagement (Social Media/Virtual Workshop) and Concurrent Studies.

• Build Relationships: We ground ourselves in healthy relationships with residents by meeting them where they are at both mentally and physically.

• Be Creative and Culturally Relevant: By strategically integrating outreach efforts with existing local cultural services, events and programming.

• Uplift Participatory Planning: We value residents as key stakeholders of the neighborhoods and advocate for their involvement at every part of



Consistent engagement materials were used across all four strategies to capture feedback. They utilized interactive poster boards designed for each corridor and general boards to identify social and economic intersections of transportation. They also used surveys and group dialogue to further discuss the Plan principles and Plan outcomes. Throughout engagement, they provided locally catered meals/snacks, helmets, \$15 value Lyft rides, clipper cards and custom Personal Protective Equipment (PPE) by local vendors.

» Focus Groups

- Disguised as a house party and a meet up, two in-person focus groups of 10 residents and one virtual group were conducted. To ensure COVID-19 regulations were followed, the 'House Party 4 Mobility' group was hosted in an East Oakland backyard with no more than 15 people total. Mirroring a casual backyard boogie, residents engaged with EOC and OakDOT as their authentic selves by breaking bread and speaking candidly. This setting made participants feel relaxed and comfortable to share their truths.
- The 'All Wheels 4 Mobility' event was held at Arroyo Viejo Park. Welcoming all types of wheels to roll up to the event, residents pulled up on bikes, skates, skateboards, and scooters to discuss how their built environment can better support their preferred mode(s) of mobility and what culture changes may need to happen to support this desired environment.
- One virtual focus group of 6-10 residents was held by EOC, OakDOT and ACTC specifically to bring awareness to this Plan.

» Pop Ups

• EOC had planned to pop up at a key destination or high traffic areas along the four priority corridors. Just before COVID-19 shut down the country, they were able to pop up twice. First at 90th Ave and second at Bancroft and 78th Ave where they engaged several residents walking by, waiting for the bus stop, riding by or just hanging out. They spoke with millennial Black men about their perspective of East Oakland's future and kids about their preferred walking route to school and elders about speeding and public safety.

sites and testing sites.

» Virtual Engagement

their streets for the Clty's Slow Streets initiative.

» Surveys

conditions. etc.

The project team analyzed comments and survey results through the community engagement strategies listed above. The challenges and concerns that are high priorities for the community are presented in the following section.



• During the onset of COVID-19 the remaining pop ups were limited to outdoor COVID-19 regulated such as farmer's markets, food distribution

• Social media platforms were made for the East Oakland Mobility Action Plan brand while also leveraging EOC's 25K + following on Instagram. Social media posts created dialogue in the comments due to residents lack of knowledge and information. Residents were unhappy with the lack of community engagement done at the block level to approve the closure of

• Our project team worked in alignment with other OakDOT project staff where it was appropriate to minimize duplication of engagement. EOMAP partners collaborated with the 73rd/Hegenberger Greenway project team to co-create a survey to serve both of our projects. The survey included several elements such as anti-displacement, public safety, infrastructure





Mobility for East Oaklanders not only means access to safe and affordable transportation options, it also means housing security and spaces for cultural expression. Existing conditions analysis reveals unmet needs in:





1. RESIDENTIAL AND BUSINESS DISPLACEMENT



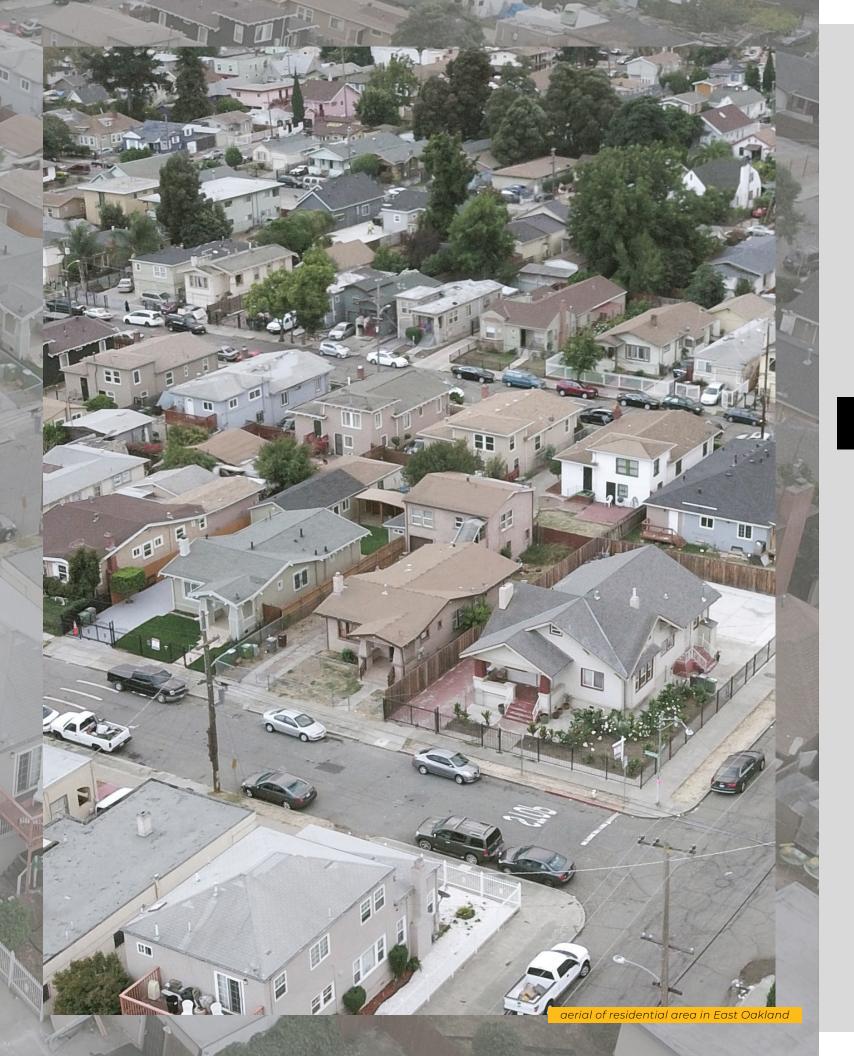
4. TRANSPORTATION AFFORDABILTY







6. SAFETY + WELL-BEING



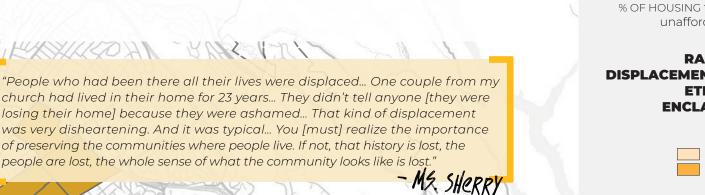


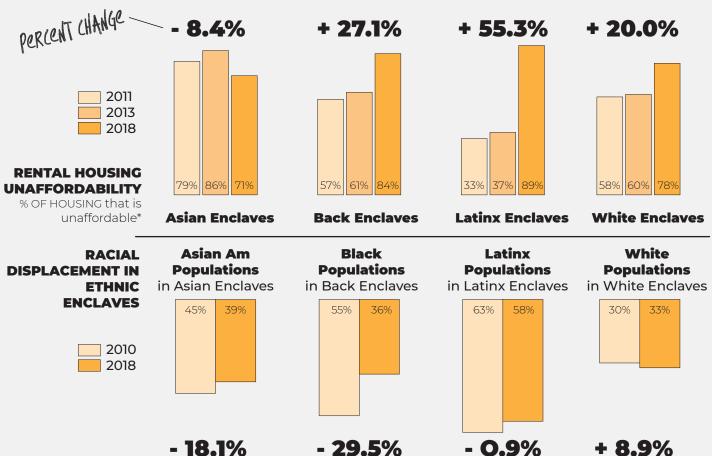


Just Cities, a leading racial equity in planning and policy organization, conducted anti-displacement residential and business framework and analysis through a racial equity lens (See Appendix A). Just Cities analyzed 11 ethnic enclaves in East Oakland, including 6 neighborhoods in the EOMAP study area, comparing conditions across the 11 neighborhoods, as well as citywide. Just Cities also convened a Resident Advisory Council of ethnically diverse long-time East Oakland community leaders to guide its analysis and policy recommendations.

RESIDENTIAL DISPLACEMENT

>> The main housing finding shows significant racial displacement of Black and Asian American populations from 2000 to 2018 in the once ethnic enclaves. Black residents faced the largest decline and are no longer the majority population in the Black ethnic enclaves. For example, from 2000 to 2018, the Black population in Eastmont experienced a 53% decrease. During the same period these same neighborhoods experienced significant increases in higher income White population.

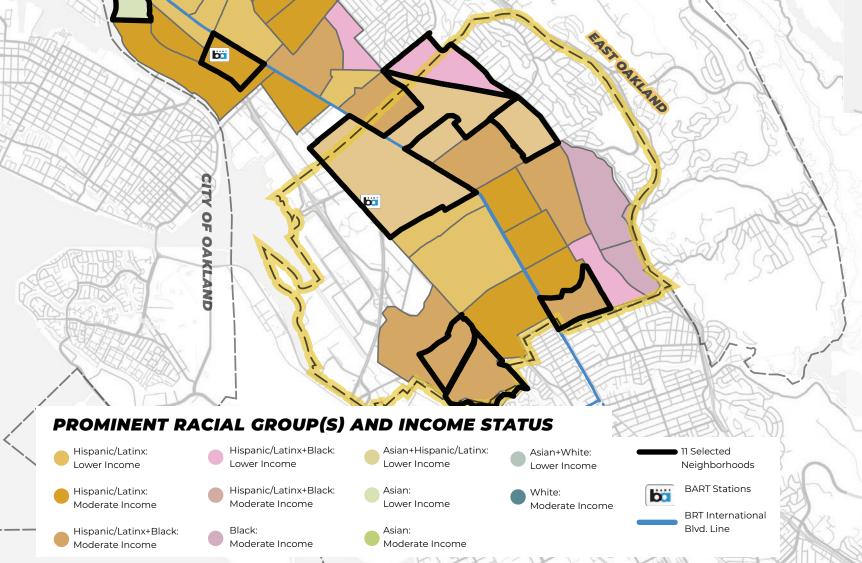




*Unaffordable = More than 30% of HH income. Data sources = Zillow Median Rent Index and ACS for median household income.

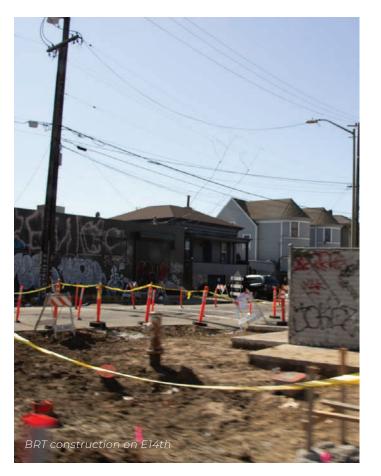
>> The racialized displacement is in part due to **unprecedented rise in rent while** median renter household income for Black, Latinx, and some Asian American households declined. While East Oakland renters had actually maintained relative housing affordability, big spikes in housing unaffordability occurred from 2013 to 2018. By 2018, East Oakland renters making the median renter household income would have to pay 81% of their income to afford median rents in their neighborhoods. compared to 65% citywide.

Current racialized displacement and housing unaffordability are directly linked to predatory sub-prime lending and foreclosures that removed the safety net of **homeownership stability and equity.** Many of the Black ethnic enclaves had Black homeownership rates higher than citywide rates until the foreclosure crisis which was concentrated in East and West Oakland flatland areas. Today, many of the East Oakland neighborhoods, especially the once Black ethnic enclaves, have higher homelessness risks than citywide, reflecting the lasting impact of the foreclosure crisis and ongoing displacement across East Oakland.



BUSINESS DISPLACEMENT: EAST OAKLAND BUS RAPID TRANSIT CASE STUDY

>> Residents who spoke to the project team during community engagement felt many City-initiated improvements do not ensure that existing residents can stick around to enjoy them, and few initiatives embrace unhoused residents as dignified participants in building community. Transportation projects are no exception. Integral to East Oakland's ethnic enclaves are the small businesses located along the East Bay Bus Rapid Transit (BRT) corridor International Boulevard, which have struggled to remain open. These businesses are 84% people of color owned with racial equity impacts from their departure. Many are legacy businesses and foster a sense of belonging by offering services tailored to long-time residents and where residents feel safe and seen.

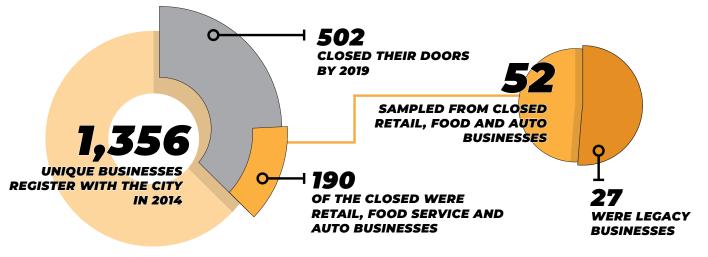


"As an East Oakland resident, the thing that concerned me the most [about the BRT project] is the impact on safety. The construction removed 300 parking spaces from International and created an inability to park.... So now you've got to park further away from your home [on unlit, unsafe streets]... And, If I'm required to go somewhere else because a business went out of business or because it's hard to access... due to construction or a lack of parking spaces, now I have to go to an unfamiliar territory... I feel tense, guarded."

The BRT construction impacts, however, have jeopardized these businesses' sustainability and, in the process, reinforced low income communities of color mistrust of government, planners, and transportation projects. Many East Oakland community leaders had voiced concerns about business displacement impacts of the BRT construction, the removal of parking spaces in front of businesses, churches and other locations, and mobility impacts on elderly and disabled residents from the loss of 30 bus stops, a 40% decline in overall bus stops. In response, the City led efforts to create a BRT Business Assistance Fund to provide forgivable loans for impacted businesses. However, significant problems with City administration of the Fund, including cumbersome applications and lack of responsiveness to business questions and concerns, resulted in the inability of struggling businesses to access the funds.

Analysis of City business license data showed a 37% decrease in businesses along the BRT Corridor pre-COVID from 2014-2019 (502 of 1,356 businesses). Of the closed businesses, 190 were food service, auto and retail businesses. Just Cities conducted a sampling study of 52 closed food service, auto and retail businesses and found that 10 had been legacy businesses in business for at least five years or more before 2014. Some of these businesses had been around for decades. The preliminary sampling legacy business displacement rate is 52%. This analysis grouped neighborhoods to larger sub-areas similar to the International Blvd Transit Oriented Development Plan.

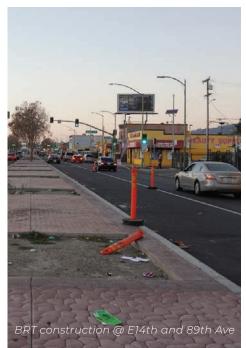
STUDY OF BUSINESSES DISPLACED ON INTERNATIONAL BLVD





- JOHN JONES-111









East Oakland culture manifests through the lived experience and needs of its residents. Although locations like Akoma Market or objects like a scraper bike provide a window into East Oakland culture, ultimately, culture is the way East Oaklanders think, speak, and interact with the world. It exists as a network of community-held knowledge and practices and a shared past of resilience in times of struggle. Much of Oakland's unique culture can be traced to East Oakland's history and permeates every part of resident mobility, from how people build and personalize their rides, where and how they express themselves, and how they inhabit public space. At its best, culture cultivates a sense of belonging and placemaking, uplifting a community's unique way of life. But when these essential needs are neglected, a community's cultural fabric can begin to unravel, ultimately leaving individuals feeling isolated and abandoned. Time and time again, East Oakland culture has been overlooked, politicized, and criminalized. In 1996, the City changed the name of East 14th Street to International Boulevard, a decision that many residents felt they were not adequately involved in. Restoring its original name and reclaiming the history of this major street in East Oakland is a high priority for residents. Residents also seek more government support for street vending, a vital source of income for some East Oakland residents. Street vending is currently illegal without complicated and temporary special permits. This often leads local law enforcement to push vendors out or threaten them with expensive fines. In preventing East Oaklanders from selling their wares, they are unable to express culture through physical objects, foods, smells, sounds.

Since the 90s, the Oakland Police Department (OPD) has cracked down on sideshows, ad-hoc car shows first introduced on the streets of Oakland as a way for car owners to show off their customized cars. Sideshows quickly became a popular spot for those too young to frequent 21 and over nightclubs. In an effort to prevent these events from spreading throughout the City, OPD set up "No Cruising Zones" along International Boulevard. Residents are frustrated by these policies and look to the City to provide a safe space for these events. Over the years, these exclusionary practices have forced residents to incorporate resilience into their daily lives to thrive against a system intent on pushing them out.



In a city that often overlooks their struggles, East Oaklanders have shouldered the responsibility of fighting for a system that understands their needs and prioritizes the necessary solutions. Community-based organizations like the Black Cultural Zone Collaborative are leading the charge to put power back in the hands of East Oakland residents. Their efforts revitalized Liberation Park along 73rd Avenue and Foothill Boulevard into a hub for community service activities. In addition, the Black Cultural Zone led Akoma Market helps local vendors navigate the complicated process of obtaining a permit instead of penalizing them. This culture of looking out for and uplifting one's neighbors is an unmistakable quality of East Oakland residents.











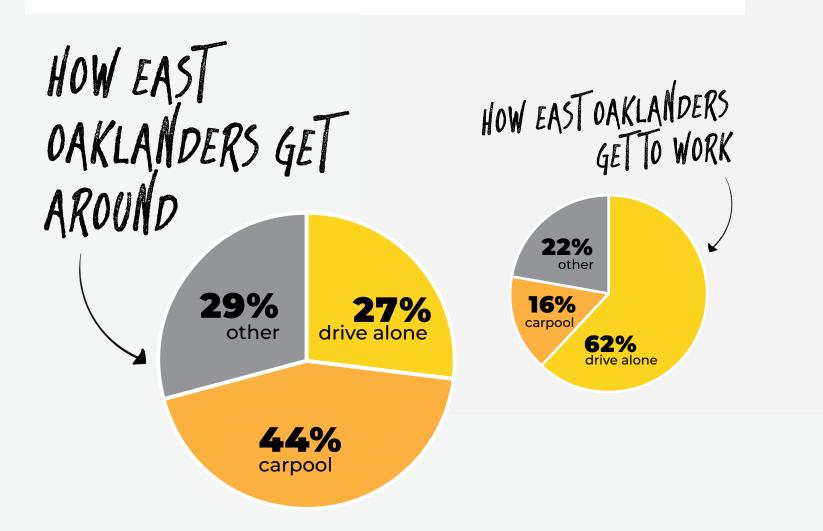


East Oaklanders make complex trade-offs when choosing
how to travel, considering travel time, personal responsibilities
(e.g. childcare, errands), and personal comfort. In most cases,
this means that people who can choose to travel by car, do, as
it is the most efficient and comfortable way of traveling.

CAR TRAVEL IN EAST OAKLAND

CARS 62% of East Oaklanders drive alone to work

» Most East Oaklanders travel by car for most trips. Over half of East Oaklanders drive alone to work, and nearly three-quarters of residents carpool or drive alone for all trips. Even though most East Oaklanders are driving, they prefer to travel close to home. Over 90% of East Oakland auto trips stay within Alameda County and 40% of trips stay within East Oakland.



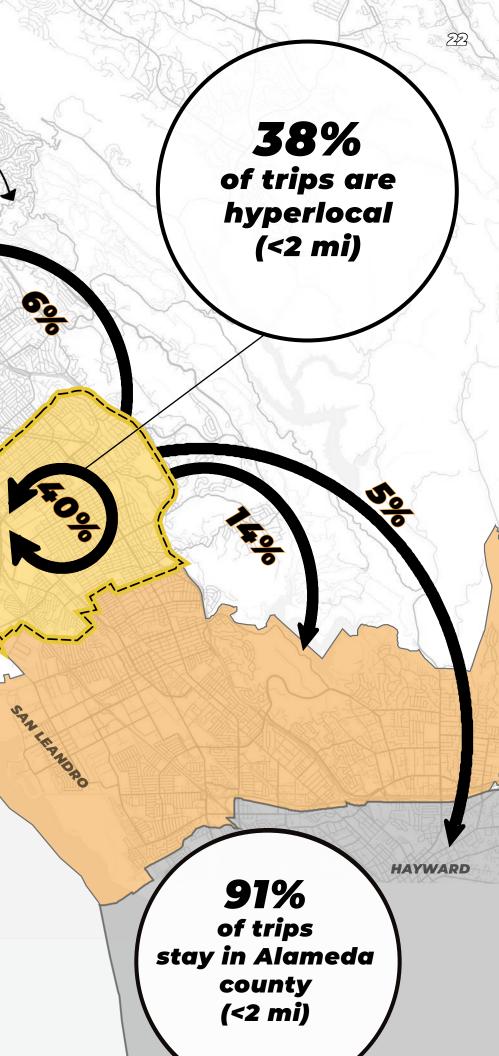
TOP LOCATIONS TRAVELED TO OUTSIDE OF EAST OAKLAND

PUITZPIE

1. SAN LEANDRO (14%)

2. FRUITVALE/ EASTLAKE (6%)

3. HAYWARD (5%)



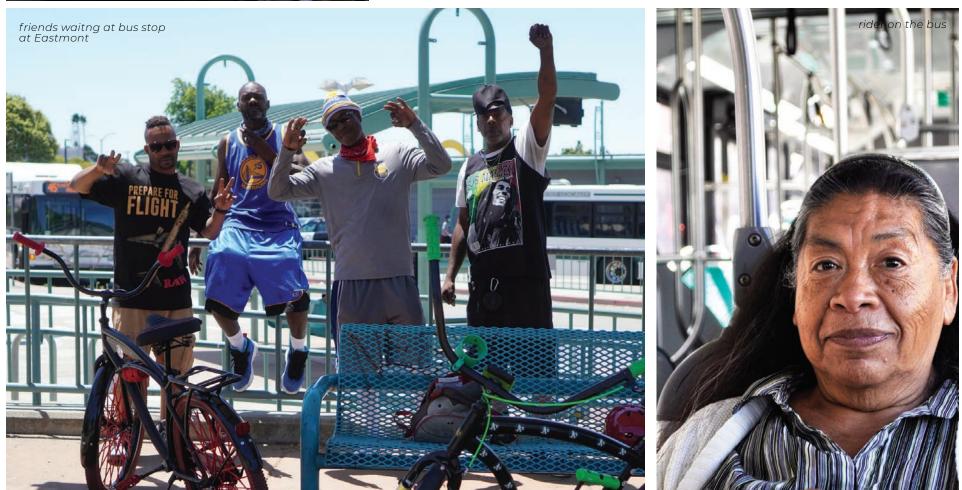
TRANSIT

7% of East Oaklanders bus to work compared to 8% of Oaklanders

AC Transit and BART are the two primary transit agencies serving East Oakland. Six AC Transit bus routes in East Oakland are high-frequency, meaning that buses arrive within 15 minutes of each other during peak commute periods. While 71% of East Oaklanders are within a 5-minute walk to a bus stop with high-frequency bus service, only one high-frequency route (Route 73) provides direct access to BART, making regional connectivity difficult. Most of these bus stops lack amenities that would make waiting bus riders feel more comfortable or safe. Currently, only 32% of bus stops along high-frequency transit routes have shelters or benches. Given these existing barriers, transit is not as direct, accommodating, and reliable as driving.

East Bay BRT recently began operating along International Boulevard/E 14th Street to provide reliable, accessible, and safe transit to Downtown Oakland. AC Transit Tempo currently runs down the same corridor and attracts almost 12,000 weekday riders on average, the highest weekday ridership among all AC Transit Lines¹⁶. Now built, BRT improves access for people riding the bus, but its development impacts local businesses and accessibility for those who drive on E 14th Street. Limited support for local businesses resulted in vacant storefronts and loss of community anchors. Because 40% of driving trips stay within East Oakland, dedicating a lane to transit-only on one of the area's central arterials limits local mobility and may increase vehicle travel times.





WALKING 2% of East Oaklanders walk to work compared to 4% of Oaklanders

» Infrastructure for pedestrians is currently lacking and discourages walking trips and any trip that requires walking to a vehicle.. About half of crosswalks do not have an accessible curb ramp and more than a quarter of sidewalks are damaged with weeds often rising out of the cracked pavement. Debris and trash commonly litter the sidewalk, making for an unpleasant walking experience. It comes as no surprise that, while 40% of trips are within East Oakland, residents only walk for 15% of trips.

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SIDEWALK CONDITIONS 26% of sidewalks are damaged

50% of crosswalks have no curb ramps









BIKING 1% of East Oaklanders bike to work compared to 3% of Oaklanders



>> Although biking is not how most East Oaklanders get around, there is a strong biking culture among youth in the community, particularly through the Scraper Bike Team. Traditional bike planning and design has not resonated with community members in the past, signaling "green gentrification" or infrastructure designed for new, wealthier, and whiter residents. However, recent engagement efforts have resulted in new bicycle infrastructure that responds to how East Oaklanders want to bike. For example, the 90th Avenue median responds to youth who often do group rides and prefer to ride in the middle of the street to feel most visible.



MICROMOBILITY AND CAR SHARING

» Services offering shared fleets of vehicles have become popular throughout Oakland in the past several years, including micromobility and car sharing. Micromobility is a collective name for fleets of small, low-speed vehicles for personal transportation, which can be either human powered or electric.¹⁷ Car sharing and micromobility services, offered by companies like Gig Car Share, Lyft, Lime, and Spin, coordinate the majority of service through their mobile applications and charge a fee to help users start or complete a trip.

In East Oakland, micromobility and car share are not as prominent as in areas like Lake Merritt and Downtown. Given the imbalanced geographic distribution throughout the city, these services are not as accessible to East Oaklanders. In recent years, however, East Oakland-based advocates have built a rapport with shared mobility providers to use their platform to directly meet folks' needs locally.

MOBILITY4ALL

- places for their well-being.



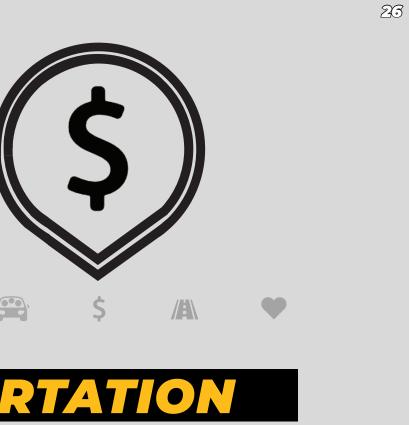
» TransForm is a non-profit organization that leads community-driven mobility programs through capacity building, strategic planning, and implementation with community partners rooted in East Oakland and Deep East Oakland. Mobility4All is a program developed in partnership between TransForm and East Oakland Collective that helps people use shared mobility in ways that are meaningful to them. The program allows participants to choose a discounted or free trip using shared mobility or public transit.¹⁸ The program prioritizes trips to the grocery store, health appointments, and social service appointments. Participants have also used the program to commute to work and other essential

The overall partnership of programs that TransForm oversees is unique because it builds on a history of relationship instituting Mobility4All as more than a pilot. A large part of the relationship-building is that TransForm works with East Oakland community-based organizations in their own neighborhood to ensure their leadership and ownership are centralized. Learn more about Mobitlity4all.



TRANSPORTATION AFFORDABILITY

> The cost of living in the Bay Area has reached an all-time high. Transportation costs introduce another burden that East Oaklanders must consider when taking a trip. Driving often feels like the only option for residents, but the price to drive is high. While transit may be the less expensive option overall, transit presents its own challenges.



Although the City of Oakland has a Parking Ticket Payment Plan that very low-income drivers (monthly disposable income of less than \$250) can apply for once, failure to make payment as agreed will result in the same consequences with or without the Payment Plan.

>> Cars are expensive, especially in East Oakland. Compared to other wealthier neighborhoods in Oakland and cities in the Bay Area, auto insurance rates tend to be much higher. Excessive parking restrictions and ticketing in residential areas can also become an economic hardship, with typical parking fines ranging from \$58 to \$83. If an East Oaklander earns minimum wage, paying off a parking ticket means an extra 5-hour shift and less time with family. Failure to make payment will result in a registration hold, towing of the vehicle, action in Small Claims Court and/or reporting to a credit bureau.

Because owning a car is so expensive, not everyone can afford it. There are only two cars for every three adults, so East Oaklanders have to get creative sharing cars with friends or family. While ride-sharing is appealing for point-to-point trips, it has a high price tag. Transit may seem like a more affordable option, but fares present more up-front expense than driving and taking transit is more costly in time. **AC Transit passes also cost about** \$85 per month.

TRANSIT COST AI MORE EXPENSIV; UPFRONI spend \$1.60 on gas for a 30



Average cost of car insurance⁴ for Montclair Resident

\$2,200-\$2,400

Average cost of car insurance ⁴ for Walnut Creek Resident

\$1,791 to \$2,000

Average cost of car insurance⁴ for East Oaklanders is

\$2,600-\$2,818

Walmar

While shared bike and scooter services could help East Oaklanders reach essential places in the neighborhood, financial barriers prevent residents from taking advantage. Most companies require a smartphone and credit or debit card to sign up and use the service, and the cost to use these modes can add up quickly. These barriers highlight the importance of programs like Mobility4All that provide discounted access to these services without a smartphone or ATM card.



27

EASTMONT MALL

Driving:

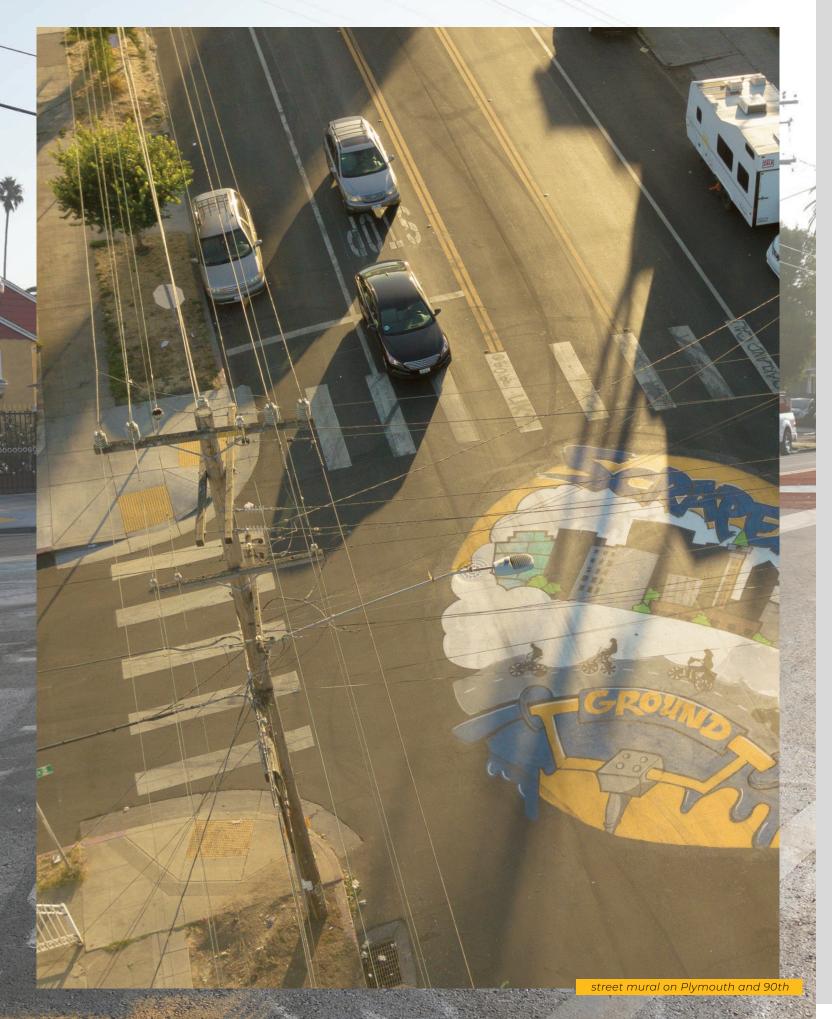
minute round trip

Transit:

transfer

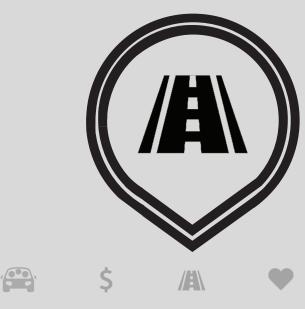
spend \$5.00 on an AC Transit daypass for a 1.5 hour round trip

WALMART @ Davis St





East Oakland has seen historic disinvestment over many decades. Current street conditions are a major reflection of this reality. Potholes and cracks plague most roads, leading to higher maintenance costs and dangerous environments to travel in.





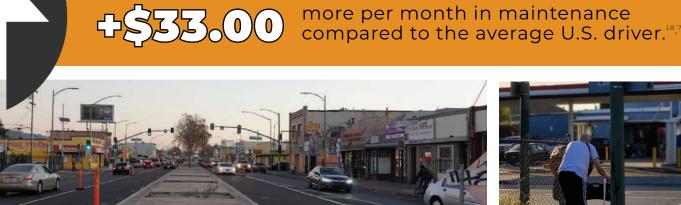
"The trees along 73rd Ave do not look healthy. They need maintenance. Natural beauty can really bring out the best in people." - (73RD AVe SURVEY RESPONSE)

» Almost three quarters of Oakland streets are in bad shape, most of which are residential streets, resulting in unpleasant driving experiences and high vehicle maintenance costs for residents. The City's repaving policies over the last many years have focused on major streets instead of residential streets. It is now a major City effort to flip that policy directive and to fill potholes with new funds such as Measure KK. The City's 2019 Three-Year Paving Plan recently prioritized repaving local streets in East Oakland to improve neighborhood quality of life. In the first year of the Three-Year Paving Plan, the largest number of repaved miles (10.9 miles; or 32% of all repaving) were located in East Oakland.

While Oakland has recently changed its paving policies to prioritize paving residential streets and sidewalks, landscaping and drainage infrastructure in East Oakland is hard to come by and often in poor repair. This can make getting around East Oakland uncomfortable for many and extremely difficult for those with accessibility needs. Some parts of East Oakland do not have combined sewer overflow systems and are prone to sewage, flooding, drainage issues, which is a big problem for sanitation and accessibility.

Poor roadway conditions cost Oakland residents almost

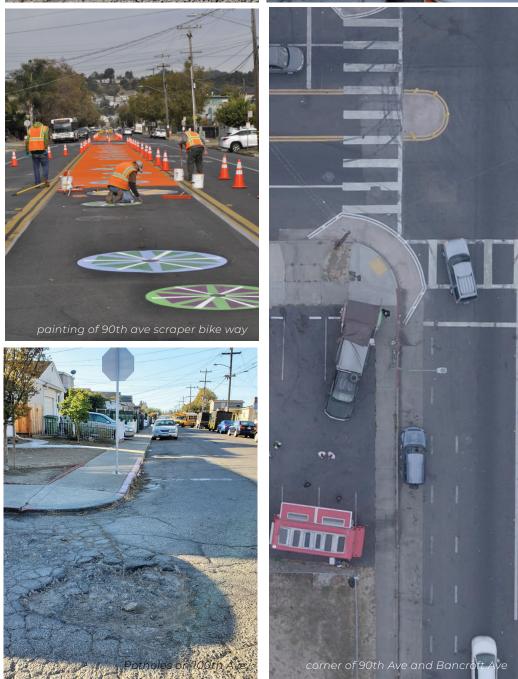
BRT construction on E14

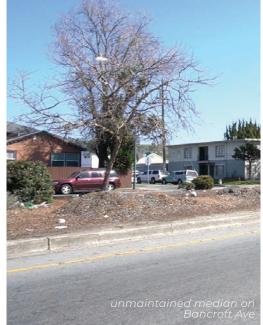








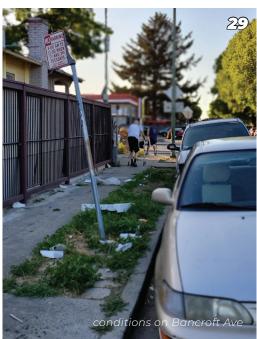




otholes on 107th Ave





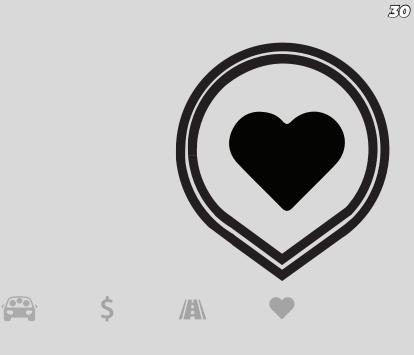






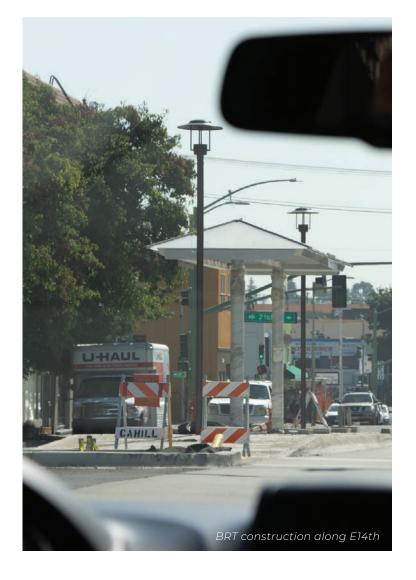


Everyone needs to feel safe and secure to thrive. East Oaklanders often are not and do not feel safe, which negatively impacts their mental health and their ability to thrive. Many of these issues are structural and play out on Oakland's streets.



STREET SAFETY

» There is a need to provide communitydriven safe transportation planning. Safety was one of the primary concerns residents shared through the engagement process. Between 2013 and 2017, 18 people were killed due to traffic violence and 151 people were severely injured. Residents cited a range of improvements that would make them feel safer on the streets, including protected bike lanes, ADA compliant sidewalks, traffic calming, more shade and seating at transit stops, and safe spaces for youth to skate or bicycle. Because perceptions of safety vary by community, the City is beginning to respond to community-specific safety concerns rather than following traditional street repaving and redesign practices.



"We need to reimagine public safety. We need community-led safety coalitions that focus on mental health and housing"

- MS. BURTON (73RD AVE SURVEY RESPONSE)

IN EAST OAKLAND, FROM 2013-2017

7% of 2,272

TRAFFIC COLLISIONS RESULTED IN A **FATALITY OR SEVERE INJURY**

 \Rightarrow **18** people were killed in traffic violence

151 people suffered life-altering injuries

POLICING

- >> Policing of Black men, women, and children in East Oakland is a barrier to safety, include:
 - Policing on transit and at transit stops
 - Policing when walking and using City streets

 - Criminalization of sideshows

In a 2017 Stanford University study ¹⁹, researchers found that OPD officers speak with consistently less respect toward Black versus white community members. Such disparities in daily interactions between police and Black East Oaklanders have negative impacts on procedural justice and the building of trust. Between 2016 and 2018, 66% of Oakland PD stops in East Oakland were made for Black individuals, and traffic violations were the reason behind 76% of Black stops.

Creating environments that make East Oaklanders feel safe and secure means exploring alternative forms of enforcement and designing neighborhoods around safety. This vision includes utilizing community-driven forms of enforcement (e.g. community watch programs) with trusted community leaders and familiar faces, improving street lighting, and investing in night life to facilitate "eyes on the street".

> "We need more community services and interventions that do not involve police for nonemergency situations."

"The police need anti-racism training and need to be a part of and accountable to the community"

- ANONYMOUS

personal well being, and transportation. Residents of color often do not feel safe going about their daily lives and socializing or traveling in groups. Specific concerns heard

• Implication of gang injunctions on how people travel--residents cannot congregate in groups of three, which induces threat on community youth and culture

- (73RD AVe SURVEY RESPONSE



"We need to reimagine public safety. We need community-led safety coalitions that focus on mental health and housing"

> - MS. BURTON (73RD AVE SURVEY RESPONSE)

MENTAL HEALTH/HEALING

People of color in East Oakland have long dealt with historical inequities that continue to touch their daily lives. Many of these issues bleed into mobility concerns, including housing anxiety, stress over transit reliability, and fear of police. East Oaklanders want to see solutions to their immediate challenges and needs, but also seek spaces to heal their deep-rooted trauma. Because the City has rarely enabled East Oaklanders to take the helm before making a change in the neighborhood, new "improvements" tend to further entrench distrust for government initiatives. A large part of the healing process required to build trust with the community is to not only listen, but believe residents before taking action.

I have empathy for the elder community and those with disabilities. Those that don't drive, have to walk, be in a wheelchair, bike. It's (International Blvd.) especially not of access to those people.

> – SILVIĄ GUZMĄN (EAST °AKLAND RESIDENT)

"We need a community advisory committee to hold the City planning departments accountable to the community they are planning for." - (73RD AVe

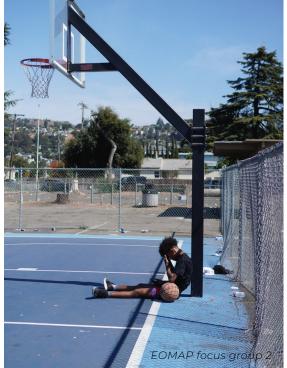




SURVEY RESPONSE)















5 YEAR ACTION PLAN

HOW WE DEVELOPED THE ACTIONS AND PROJECTS

The project team worked with our core community-based organizations to develop a list of actions and projects that directly reflect the East Oakland Mobility Principles and respond to existing mobility challenges and desires heard from the community. While many of the actions and projects would be led by OakDOT over the next five years, the mobility needs of East Oaklanders must be met through a collaboration across regional agencies and City departments.



9 []	AC Transit	Alameda-Contra Costa Transit District
oepart Gener	ACPHD	Alameda County Public Health Department
	Alameda CTC	Alameda County Transportation Commission
MENT L	BAAQMD	Bay Area Air Quality Management District
	BART	Bay Area Rapid Transit
A EIXI	CBOs	Community-Based Organizations
\leq	MTC	Metropolitan Transportation Commission
	OPRF	Oakland Parks and Recreation Foundation

alle Meeo	DRE	Departmen
	EWD	Economic a
ULEV ULEV	HCD	Housing & C
TNINUTSIA	IT	Information
	OakDOT	Departmen
	OPD	Oakland Po
0.	PBD	Planning & l
	OPL	Oakland Pu
	OPRYD	Parks, Recre
	OPW	Oakland Pu
	CAO	City Admini

t of Race and Equity

nd Workforce Development Department

Community Development Department

Technology Department

t of Transportation

lice Department

Building Department

Iblic Library

eation, and Youth Development Department

blic Works

istrator's Office

ACTIONS



City planners and engineers will center racial justice in the planning process and uplift historically underserved East Oaklanders, especially Black residents.



PARTNER(S) ACTION LEAD TIMEFRAME ## 1.1 As part of understanding current conditions for OakDOT DRE Immediately projects, engage in race and income analysis at the neighborhood level. Implement City Council-adopted Reimagining 1.2 CAO Immediately OakDOT, OPD Public Safety Task Force recommendations to advance racial equity in traffic enforcement. Train all staff on the history of racial injustice and 1.3 OakDOT Immediately DRE culture in East Oakland and how that manifests today in arresting mobility, as well as training on cultural humility. OPW OakDOT 1.4 Consider groundwater inundation and sea level Ongoing rise when implementing new infrastructure, by incorporating drainage improvements and green stormwater infrastructure. 1.5 Learn from the BRT project impacts by including OakDOT Year 1 a robust and regular community feedback loop on all East Oakland projects during planning, construction, and operation. 1.6 Adopt a strategy to hire and create an inclusive DRE Year 1 OakDOT workplace for Black planners and other planners of color to lead and work on projects. EWD 1.7 Adopt a project displacement impact analysis OakDOT Year process and implement harm prevention strategies 1-.3 before beginning future project construction. Caltrans. City of San Leandro, Year 1.8 Given health and congestion impacts of truck City of Emeryville, OakDOT 1-3 movement on I-880, form a working group to City of Berkeley, seek funding to analyze impacts of truck weight City of Piedmont, restriction policy on I-580 and feasibility of BAAQMD, Alameda removing this restriction. County, Alameda CTC OakDOT 1.9 Identify designated spaces for dancers and BART Year performers at Coliseum Station. 2-3 City Administrator's CBOs Identify opportunities for sanctioned sideshows or Year 1.10 Office; OPD car shows off-street. 2-3 OakDOT EWD, PBD, Year 1.11 Engage in a robust community engagement 4-5 CBOs of racially and ethnically diverse East Oakland communities to explore renaming International Boulevard as East 14th Street, an economic hub

2. SELF-DETERMINATION AND TRANSFORMATIVE PARTNERSHIPS (MINI

Community members will be partners in the planning process and will be codesigners in shaping their neighborhoods.

#	ACTION	LEAD	PARTNER(S)	TIMEFRAME
2.1	Develop partnerships and contracts with marginalized populations that include structures and processes of equitable decision-making and resource distribution.	OakDOT		Ongoing
2.2	Use community-based programs like Mobility4All as a model on how to build capacity with CBOs and to learn strategies to administer program services.	OakDOT	CBOs	Ongoing
2.3	Strengthen OakDOT staff partnerships and communication with Council members and Neighborhood Service Coordinators to identify opportunities to implement community priorities.	OakDOT	Oakland City Councilmembers	Year 1
2.4	Support the continuation of the East Oakland Community Advisory Group (CAG) that has formal powers to review all proposed plans and projects in the early stages of the development process with City staff and identify funding for ongoing stipends for members.	OakDOT	PBD, HCD, CBOs	Year 1
2.5	Adhere to the DRE Inclusive Engagement Plan and OakDOT's Equitable Engagement Guidelines.	OakDOT	DRE	Year 1
2.6	Hire consultant/CBO planning teams for projects in East Oakland that reflect the communities of East Oakland.	OakDOT		Year 1-3
2.7	Track and improve equity outcomes of contracting opportunities.	OakDOT, OPW, CAO	DRE	Year 2-3
2.8	Co-create a partnership pledge beyond the standard OakDOT contract.	OakDOT		Year 2-3
2.9	Share decision making power with the CAG for every project or program located in East Oakland.	OakDOT		Year 2-3
2.10	Center restorative justice in the transportation planning process to acknowledge harms from past transportation investments and to guide new investment.	OakDOT		Year 4-5
2.11	Look for opportunities to incorporate new technology in transportation infrastructure that facilitates broader internet access.	OakDOT, PBD, IT	BART, AC Transit	Year 4-5





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3. FREEDOM OF MOVEMENT



East Oaklanders will travel whenever and wherever they want comfortably, efficiently, safely, and affordably.

#	ACTION	LEAD	PARTNER(S)	TIMEFRAME
3.1	Work with the Safe Oakland Streets team to identify programming opportunities for traffic safety in East Oakland.	OakDOT		Ongoing
3.2	Distribute information about the Clipper START program offering transit discounts to low-income riders.	OakDOT	HCD	Year 1
3.3	Consult with ADA program staff for each East Oakland project to design projects that are ADA accessible.	OakDOT		Year 1
3.4	Work with transit agencies to employ a locally hired safety team for transit stops and operations.	AC Transit, BART		Year 1
3.5	Prioritize future bus shelters at stops on high- frequency routes in East Oakland.	OakDOT, AC Transit	CBOs, Shared Mobility Companies	Year 1
3.6	Work with private mobility operators to expand car sharing and micromobility services in East Oakland.	OakDOT	CBOs	Year 1
3.7	Establish an EV Education and work with community members to locate EV charging stations in East Oakland to facilitate an EV Car Sharing Program.	OakDOT	CBOs	Year 1
3.8	Provide technical assistance to East Oakland organizations that want to bulk-purchase AC Transit EZ Passes for employees or members.	OakDOT, AC Transit		Year 1
3.9	Work with Community to locate EV charging stations in East Oakland	OakDOT		Year 2-3
3.10	Support community-led mobility sharing programs.	CBOs, OakDOT		Year 2-3
3.11	Incorporate pedestrian-scale lighting in East Oakland projects where currently lacking.	OakDOT		Year 2-3
3.12	Establish a Wayfinding Program.	OakDOT	MTC	Year 2-3
3.13	Partner with CBOs to establish a Street Ambassador Program.	OakDOT	CBOs	Year 2-3
3.14	Establish a safety evaluation process for transportation improvements.	OakDOT		Year 2-3
3.15	Establish Program for roller skating and skateboarding activities and education.	OPRYD	CBOs, Black Cultural Zone	Year 4-5
3.16	Expand and support continuation of the Youth Bike Services pilot.	Higher Ground, Scraper Bike Team	OPL	Year 4-5
3.17	Implement recommendations from the Clean Mobility Options to MLK Shoreline project.	OakDOT	Library	Year 4-5
3.18	Build projects presented in this plan (see following section).	OakDOT		Year 4-5

4. POWER IN PLACE

As changes occur in the right-of-way, East Oakland community members will feel secure in the preservation of their housing, businesses, and culture and be able to benefit from those changes and thrive.

#	ACTION	LEAD	PARTNER(S)	TIMEFRAME
4.1	Create and adopt a process of demonstrating how new projects and programs respond to community needs and receive CAG approval before project implementation.	OakDOT		Year 1
4.2	Evaluate how completed East Oakland projects respond to community needs and report findings .	OakDOT	CBOs	Year 1
4.3	Coordinate with the Department of Housing and Community Development (HCD) Engagement Team to distribute resources from the Housing Resource Center to East Oaklanders during community engagement.	OakDOT	HCD	Year 1
4.4	Support 100% Affordable Housing for East Oakland residents, especially at transit- oriented developments (TOD).	OakDOT, HCD, PBD, BART		Year 1
4.5	Support HCD's Strategic Action Plan recommendations to produce new affordable housing, preserve existing affordable housing, and prevent displacement and homelessness.	OakDOT, HCD		Year 2-3
4.6	Work with the Black Cultural Zone to establish a new Business Improvement District.	EWD, Black Cultural Zone		Year 2-3
4.7	Revisit small business development and mobile vending permit program to incorporate equitable outcomes.	City Administrator, EWD, ACPHD	OPRYD, OPRF, PBD	Year 4-5
4.8	Support advocacy for bank reparations to redress foreclosures and current redlining.	EWD	OakDOT	Year 4-5
4.9	Study the creation of a neighborhood preference policy aimed at keeping East Oaklanders in East Oakland.	HCD, Planning & Building		Year 4-5



PROJECTS

#	PROJECT	DESCRIPTION	PROJECT TYPE	PREVIOUS PLAN	LEAD	5-YEAR GOAL
1	MLK Shoreline to Coliseum BART Connector	Oakport Street to San Leandro Street (Coliseum BART)	Multimodal Project	Bike Plan, Coliseum Area Specific Plan	BAQMD; Partners: OakDOT, Caltrans	Identify and secure funding for design and construction
2	73rd Avenue/ Hegenberg- er Rd Improvements	Coliseum BART to MacArthur Boulevard	Multimodal Project	Bike Plan (Priority Route)	OakDOT	Finish design and secure funding for construction
3	Bancroft Avenue Medi- an Path	73rd Ave to 106th Ave	Multimodal Project	Bike Plan (Pri- ority Route)	OakDOT	Secure funding for design and con- struction
4	East Bay Greenway/San Leandro Street Protect- ed Bikeway	35th Ave to 75th Ave, 85th Ave to Stone St	Multimodal Project	Bike Plan (Pri- ority Route)	OakDOT	Identify and secure funding and con- struct segments
5	San Leandro Creek Trail	Hegenberger Rd to 105th Ave	Multimodal Project	Bike Plan (Pri- ority Route)	OakDOT/ EBRPD	Construct
6 a	81st Avenue Bike Bou- levard	San Leandro Street to Ban- croft Ave	Bike Project	Bike Plan (Pri- ority Route)	OakDOT	Finish design and construct
6b	85th Avenue Bike Bou- levard	Edes Ave to Bancroft Ave	Bike Project	Bike Plan (Pri- ority Route)	OakDOT	Finish design and construct
6с	Arthur Street/Plymouth Street Bike Boulevard	Havenscourt Blvd to 104th Ave	Bike Project	Bike Plan (Pri- ority Route)	OakDOT	Finish design and construct
6d	D Street Bike Boulevard	82nd Ave to 92nd Ave	Bike Project	Bike Plan (Pri- ority Route)	OakDOT	Finish design and construct
7	Edes Avenue Bike Facility	Hegenberger Rd to to 98th Ave	Bike Project	Bike Plan (Pri- ority Route)	OakDOT	Identify funding for design and construction
8	105th Avenue decom- missioned railroad track removal and repaving	San Leandro St to Interna- tional Blvd	Repaving		OakDOT	Finalize repaving plan and coordi- nate with Union Pacific
9	San Leandro Street repaving along railroad tracks	Seminary Ave to South City Limit	Repaving		OakDOT	Secure funding for repaving
10	Columbia Gardens Green Street	Green street/flood ground water adaptation and resiliency project, Tunis Rd and Sextus Rd between Empire Rd and Coral Rd	Streetscape Improve- ments	EONI	OakDOT, OPW	Secure funding for design and con- struction
11	E Street/Gould Street Vegetative Buffer	Between 98th Ave and Stonehurst Park	Streetscape	EONI	OakDOT; OPW	Secure funding for design and construction
12	International Boulevard BRT crossing safety improvements	Seminary Ave to South Oakland border	Crossing Safety		OakDOT	Secure funding for design and construction
13	90th Avenue Scraperbike crossing improvements	International Blvd and Bancroft Ave	Crossing Safety		OakDOT	Secure funding for design and con- struction
14	BRT Parking & Loading Study	Seminary Ave to South Oakland border	Study		OakDOT	Complete study
15	Arroyo Viejo Park Improvements	Create a plan to upgrade the Center at Arroyo Viejo Park. Provide open space a nd furniture for multigenerational activities. Reimagine function- ality and green space. Replace unused baseball fields	Study		OPRYD	Complete study

16 Columbia Cardens Improvements Rebuild the Center, Consider expanding job resources and youth programming Parks & Rec- reation OPRYD Secure Funding 17 Liberation Park Build affordable housing. Affordable Housing PBD, Housing Identify and apply provide culturally relevant recreation improvements* Provide culturally relevant recreation Parks & Recreation EBRP Identify and apply regrant funding for prant funding for funding 20 East Oakland Lighting Study Identify location between seminary Ave to South Oakland border Study OPRVD Complete Study 21 Roller Skating Rink Identify location between seminary Ave to South Oakland border Study OPRVD OPRVD Estor for for for for for 21 Roller Skating F		DESCRIPTION	PROJECT TYPE	PREVIOUS PLAN	LEAD	5-YEAR GOAL
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Recreation Improvements* recreation Recreation for grant funding for planning and design. 19 Verdese Carter Park Improvements Provide neighborhood serving recreation center, improve park safety and access, provide multi-generational programming generational genera	7 Liberation Park	Build affordable housing.		N D		Identify and apply for grant funding for planning and design.
Improvements recreation center; improve park safety and access; provide multi- generational programming Recreation Improvements 20 East Oakland Lighting International Blvd and Ban- croft Ave Study OakDOT Identify and secure funding 21 Roller Skating Rink Identify location between Seminary Ave to South Oakland border Study OPRYD Complete Study ST OAKLAND PROJECTS Frederic Frederic Frederic Frederic Frederic exts in the EOMAP List Project Frederic Frederic Frederic Frederic Streets to be paved through Paving Plan (2019-2022) Improvements Streets to be paved through Paving Plan (2019-2022) Transition GC Frederic 2 Transition Streets Streets to be paved through Paving Plan (2019-2022) Transition Streets				55	EBRP	for grant funding for
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	Streets to be paved through Paving Plan (2019-2022)	185 Holenceou	15Rd N Arroyo	60		TAR

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*Projects require further discussion with lead and/or partiner group and are in $\frac{1}{2}$ draft form.

FUNDING

In order to implement the programs and projects recommended in this Plan, the lead departments or organizations may pursue the following funding opportunities:

STATE FUNDS

Active Transportation Program (ATP), Caltrans

About: ATP funds projects that increase and promote the use of active transportation, including walking and biking, particularly in historically underserved communities. Who can apply: City of Oakland, Alameda County, MTC, and other public agencies Funding cycle: Every two years, next funding cycle in 2023

Urban Greening Grant, CA Natural Resources Agency/CA Air Resources Board (CARB)

About: Eligible urban greening projects will reduce GHG emissions and provide multiple additional benefits, including a decrease in air and water pollution or a reduction in the consumption of natural resources and energy. Projects are expected to convert existing built environment into green space that uses natural and green infrastructure approaches to create sustainable and vibrant communities. Who can apply: City of Oakland, Alameda County, Non-profit organizations Funding cycle: Available funding varies per year, next cycle estimated to occur in 2022

Sustainable Transportation Equity Project Grant, CARB

About: Eligible projects address community residents' transportation needs, increase access to key destinations, and reduce greenhouse gas emissions by funding planning, clean transportation, and supporting projects. Who can apply: City of Oakland, Alameda County, MTC, public agencies, CBOs Funding cycle: Every two years, next cycle estimated to occur in 2022

Transformative Climate Communities (TCC), CARB

About: The TCC Program funds community-led development and infrastructure projects that achieve major environmental, health, and economic benefits in California's most disadvantaged communities. Who can apply: City of Oakland

Funding cycle: Cycles are dependent on available funding, next funding cycle not yet announced but is estimated to occur in 2022

Highway Safety Improvement Program (HSIP) Grants, Caltrans

About: HSIP focuses on infrastructure projects with nationally recognized crash reduction factors (CRFs). Local HSIP projects must be identified on the basis of crash experience, crash potential, crash rate, or other datasupported means.

Who can apply: City of Oakland, Alameda County

Funding cycle: Cycles vary between 1-2 years, next funding cycle not yet announced but estimated to occur in 2023

Office of Traffic Safety (OTS) Grant Program, OTS

About: Program application should relate to one of the priority program areas, such as Distracted Driving and Pedestrian and Bicycle Safety, and be supported by local crash data that demonstrates a need for funding. Who can apply: Public agencies, public agency sponsored non-profit organizations Funding cycle: Every year, next application is due at the end of January 2022

FEDERAL FUNDS

RAISE Grants, U.S. Department of Transportation

About: Funding for surface transportation capital projects, planning projects (related to planning, preparation, design) like environmental analysis, feasibility studies, pre-construction activities. Who can apply: Caltrans, City of Oakland, MTC, and other public agencies Funding cycle: Every year, next application is due 2022...

REGIONAL FUNDS

Transportation Funds for Clean Air, Bay Area Air Quality Management District

About: Eligible projects reduce on-road motor vehicle emissions and must achieve surplus emission reductions (reductions that are beyond what is required through regulations, contracts, and other legally binding obligations). Project types may include: Bicycle projects, Ridesharing services, Bike share, Infrastructure Improvements for Trip Reduction, and Shuttle/feeder bus service. Who can apply: Public agencies, non-public entities (only awarded for certain clean air vehicle projects) Funding cycle: By fiscal year (FY), first-come first-serve basis until all funds have been spent. Next round to occur in FY 2022-23.

One Bay Area Grant, MTC

About: Funds to maintain MTC's commitments to regional transportation priorities while also advancing the Bay Area's land-use and housing goals, including street maintenance, streetscape, bike/pedestrian improvements, transportation planning, and Safe Routes to School. Who can apply: City of Oakland, Alameda County Funding cycle: Every 5 fiscal years (FY), next cycle is estimated to occur in FY 2022-23.

Comprehensive Investment Plan (CIP), Alameda CTC

About: The CIP facilitates strategic programming and allocation of all fund sources under Alameda CTC's programming responsibilities. Projects must demonstrate a public benefit towards building and maintaining the transportation infrastructure in Alameda County. For bicycle and/or pedestrian funding eligible infrastructure improvements include new facilities, gap closure, and safety improvements. Plans and studies are also eligible, such as bicycle and pedestrian master plan updates. Who can apply: City of Oakland, County of Alameda, Transit Agencies, and other public agencies. For programs serving seniors and people with disabilities, certain non-profit organizations may also be eligible.

Funding cycle: Every 2 years typically, next cycle is estimated to occur in 2022.

COMMUNITY-FOCUSED FUNDS

So Love Can Win Fund, Akonadi Foundation

About: So Love Can Win Fund provides general support grants of \$10,000 to Oakland's organizers, storytellers, culture bearers, and healers who seek to ignite and implement a radical collective vision of freedom and racial justice.

Who can apply: Organization, group, formation, or collective based in Oakland, led by black, indigenous, and other people of color (BIPOC) and demonstrate history of work with BIPOC people in Oakland, Have 501(c)(3) status. Funding cycle: Two rounds every year, next round is due September 2021.

Safe Routes to Parks Activating Communities, Safe Routes Partnership

About: Develop and initiate action plans to increase safe and equitable access to parks and green space in their communities. Who can apply: Community-based organizations Funding cycle: Every year, next application due 2022.

259/

EXISTING STATE OF MOBILITY



EAST OAKLAND BY THE NUMBERS

Income / How People Get Around / How People Get to Work: ⁴ Census ACS, 2017;

Police Stops

⁵ OPD Racial Impact Data, 2016-2018 (OPD Stop data pulled for beats covering East Oakland)

Transportation Costs

⁶ Baldassari, Erin. East Bay Times. "Low-income or black? You may be paying more for auto insurance in the Bay Area" (https://www.eastbaytimes. com/2018/03/08/low-income-or-black-you-may-be-more-for-auto-insurancein-the-bay-area/)

⁷ Moretti, Rocky and Bonifas Kelly, Carolyn. TRIP. "Bumpy Roads Ahead: America's Roughest Rides and Strategies to Make Our Roads Smoother" https://tripnet.org/reports/bumpy-roads-ahead-americas-roughest-rides-andstrategies-to-make-our-roads-smooth/

Collisions:

⁸ SWITRS TIMS, 2013-2017; Fehr & Peers, 2020

How People Get to Coliseum BART:

⁹ BART Mode Share of Access Data, 2015

Transit / Bus Shelters:

¹⁰ AC Transit, 2019

Cars : People: ¹¹ Census Bureau, American Community Survey, 2017

Auto Trips: ¹² Streetlight Location-based Data, 2018

Street Conditions: ¹³ City of Oakland, 2019

sunrise as MLK Shoreline Park

Sidewalk Conditions : ¹⁴ Oakland Pedestrian Plan, 2017

Goods Movement : ¹⁵ City of Oakland, 2019 and Fehr & Peers, 2020

CONTEXT

¹ Map of redlining in East Oakland: https://joshbegley.com/redlining/maps/ Oakland_Berkeley-hi.jpg

² Demographics / Population Census Bureau, American Community Survey, ²⁰¹⁷

³ Street Miles / Area Fehr & Peers, ²⁰²⁰

EXISTING STATE OF MOBILITY

¹⁶ AC Transit, 2018, <u>http://www.actransit.org/wp-content/uploads/board_</u> memos/1_17-268%202017%20Ridership%20and%20Route%20Performance%20 Web.pdf

¹⁷ <u>https://sharedusemobilitycenter.org/what-is-shared-mobility</u>

¹⁸ This statistic includes the greater Bay Area and San Francisco region.

¹⁹ Voigt et al. (2017) "Language from police body camera footage shows racial disparities in officer respect", PNAS, <u>https://cao-94612.s3.amazonaws.com/documents/oak064269.pdf</u>



East Oakland Network Maps

East Oakland Displacement Status and Impacts from the BRT Project Summary (forthcoming)







А1

A2







EASTOAKLAND NETWORK MAPS Oakland. Each street's design and destination. There are many ways to travel

Odkland, Eddnstreeds design and deserved to take transportation option or mode people choose to take East Oakland Network Maps show where mot lie and where they overlap.

Each map is accompanied with a f how the routes were key takeaways,





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onal Blvd. and 86th

photo taken by 2019 UC Berkeley 937 University of Maryland's

of Publi

EASTOAKLAND NETWORK MAPS

There are many ways to travel and transport goods in East Oakland. Each street's design and destinations inform which transportation option or mode people choose to take. The East Oakland Network Maps show where modal priorities currently lie and where they overlap.

As a part of the East Oakland Mobility Action Plan, the East Oakland Network Maps were developed to identify streets with different modal priorities and provide a foundation for future planning along key corridors. The Network Maps include priority routes for:



Each map is accompanied with a description of how the routes were developed, data sources, key takeaways, and questions to consider.

The final map, Multimodal Corridors, displays and lists streets with overlapping priorities. These are streets that are ripe for corridor studies, additional project development, and outreach that would benefit a wide range of East Oaklanders.





The bus needs to move reliably and efficiently and serve important destinations to be convenient. Bus service should be prioritized on streets where the bus comes every 15 minutes or less.

1. TRANSITROUTES

What Does The Map Show?

The primary transit routes are highfrequency AC Transit bus routes, which are defined as buses that arrive every 15 minutes or less during peak hours. Bus stop amenities for these routes are shown to provide context.

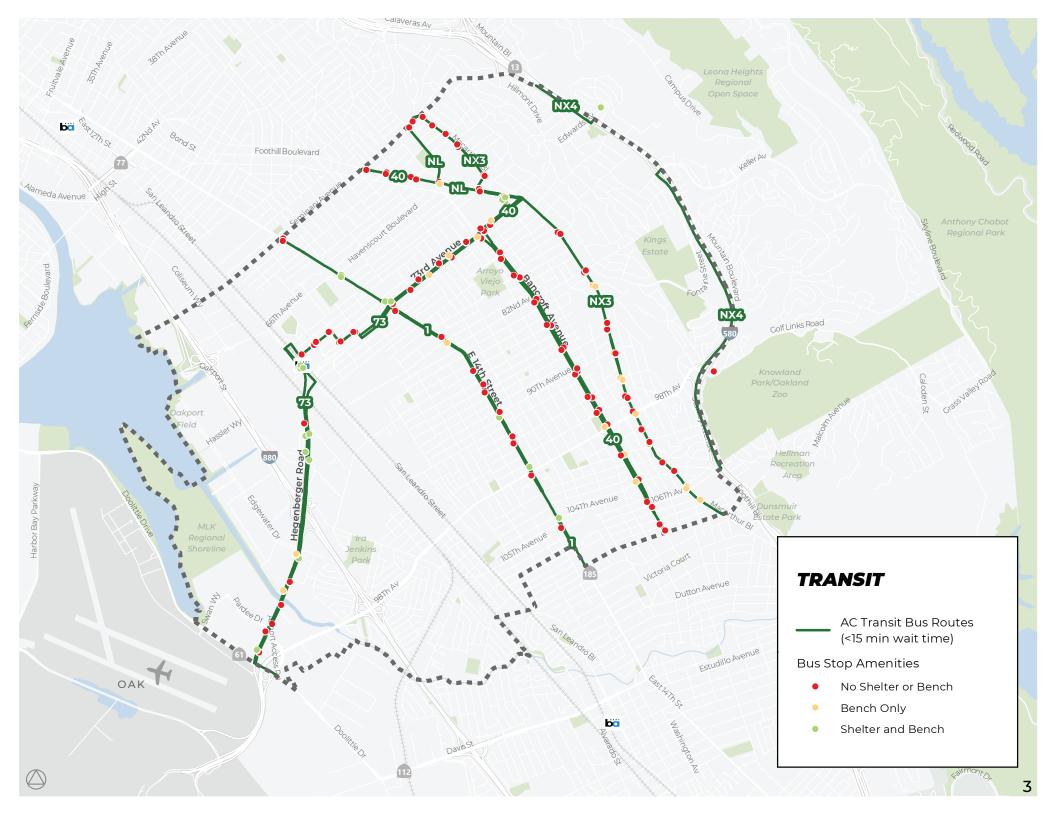
Data Source

AC Transit bus schedule and routing data, 2019

Key Takeaways

- AC Transit offers only one high-quality east-west connection through East Oakland.
- There are several north-south routes east of San Leandro Boulevard.
- About 80% of residential uses in the project area are within half a mile of a high-frequency transit bus stop.
- Only 32% of bus stops along highfrequency transit routes have shelters or benches, and the remaining 68% don't have any bus stop amenities.

- Are these current routes frequent enough?
- What are future plans for transit frequencies?
- Where else would residents want to see more frequent service?





East Oaklanders drive or carpool for over 70% of their trips. Maintaining roads and vehicle access is vital for East Oaklanders to travel.

2. AUTO ROUTES

What Does the Map Show?

The auto priority corridors are pulled from the arterials and connectors identified in the 2014 Oakland Complete Streets Plan. A base street typology was developed for the Plan that classifies different street tiers by traffic volume and distance, ranging from at least 10,000 average daily traffic (ADT) and at least 50% of total volume traveling eight miles or more to arterials with less than 5,000 ADT. The auto priority corridors include all arterials and connectors identified in the Plan, including segments that did not have ADT data.

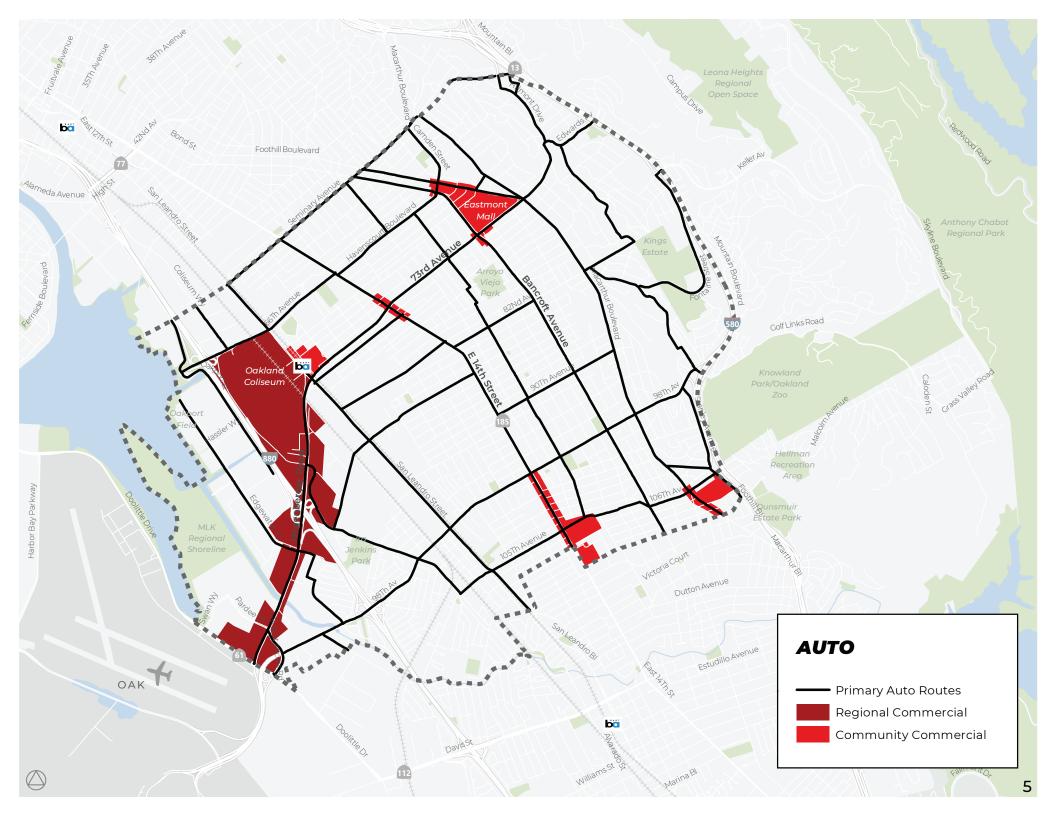
Data Source

Oakland Complete Streets Plan, 2014 (not adopted)

Key Takeaways

- Primary auto routes align with arterial streets and connectors and are distributed evenly across the project area
- The auto routes connect to major commercial centers, including Eastmont Mall and the Oakland Coliseum.

- East Oaklanders drive to their destinations for most trips are there other streets that should be included?
- Are there any "cut-through" streets we should remove?





Schools, high-frequency transit, and commercial corridors are key destinations for people walking in East Oakland. Providing safe street crossings, clean sidewalks, and beautiful streetscapes for residents is essential in creating walkable neighborhoods.

3. PEDESTRIAN ROUTES

What Does the Map Show?

The primary pedestrian routes consist of:

- High-frequency AC Transit routes (routes with bus arrival intervals of 15 minutes or less during peak hours) connecting popular commercial corridors
- Regional Commercial, or big-box retail, was not included due to its vehicle-oriented design and proximity to high-speed arterials.
- Streets within a 1/4 mile of schools and the Coliseum BART station
- Routes along the pedestrian High Injury Network (HIN), which are streets with a relatively high number of pedestrian collisions and injuries
 - Most of the pedestrian HIN was covered by the primary pedestrian routes at this stage, but any HIN gaps were added to create the final primary pedestrian routes.

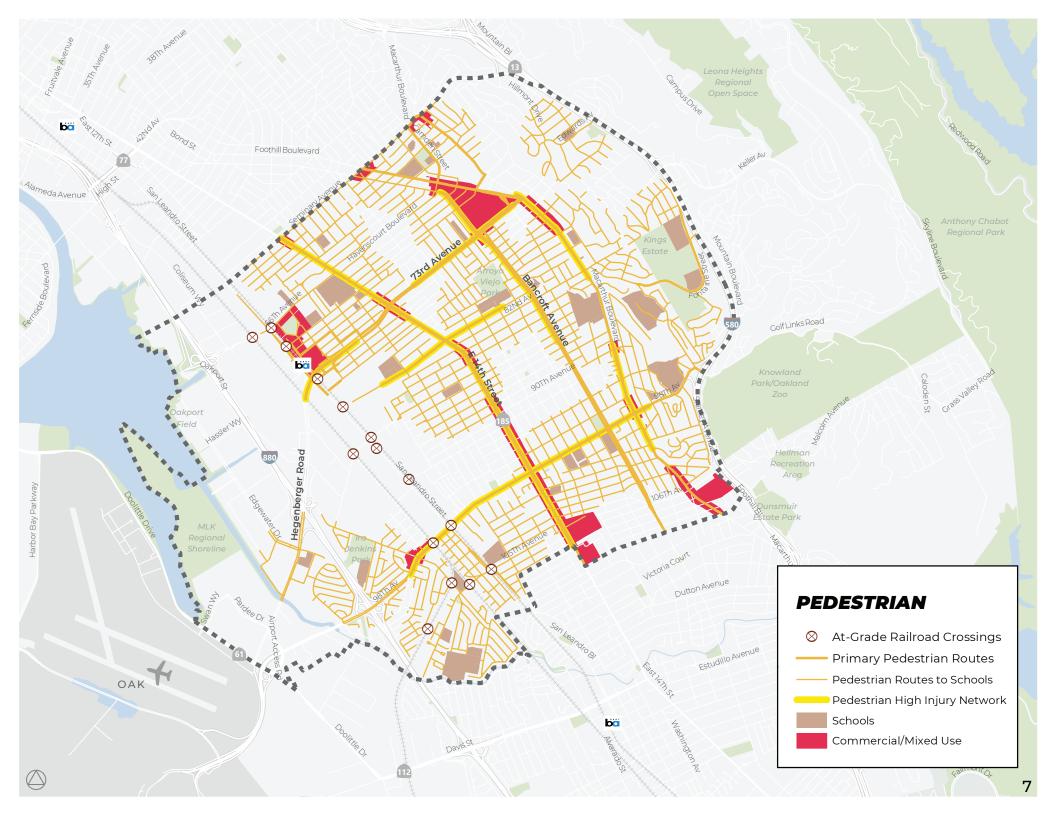
Data Source

AC Transit, 2018; City of Oakland Land Use (Community Commercial and Neighborhood Center Mixed Used), 2011; BART, 2019; City of Oakland Schools, 2019; City of Oakland Vision Zero, 2017

Key Takeaways

- The primary pedestrian routes reflect a commitment to Safe Routes to Schools and prioritize pedestrian safety on nearby neighborhood streets.
- The pedestrian High Injury Network is adjacent to commercial corridors that pedestrians likely frequent.
- Most main arterials are included except for Hegenberger Road and San Leandro Street.

- How should we determine primary pedestrian routes? Does this methodology resonate?
- Are any commercial areas missing?
- Any other streets experience heavy foot traffic?





Biking can be an affordable and healthy way to get around, but about 70% of Oaklanders cite fear of a collision as a major challenge to biking. Providing low-stress bike routes can help riders feel safe when traveling around East Oakland.

4. BIKE ROUTES

What Does the Map Show?

The primary bike routes are the priority bikeways identified in the Let's Bike Oakland Plan. The Plan prioritized projects based on their strategic impacts, their level of benefit, and their ability to meet the needs of underserved communities. Prioritized projects connect Oaklanders on bikeways to neighborhood destinations, address safety concerns, close gaps in the bike network, and align with the City's 3-year Street Paving Plan.

Data Source

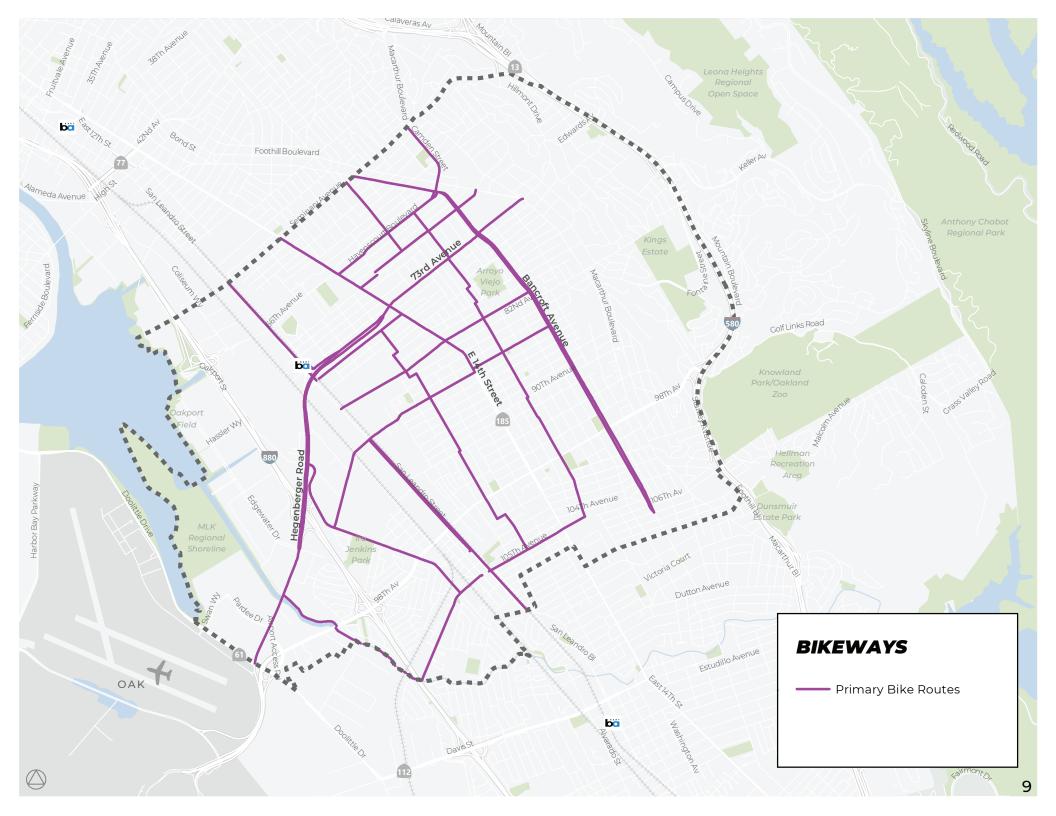
"Let's Bike Oakland", City of Oakland Bike Plan, 2019

Key Takeaways

- The primary bike routes provide good connectivity in the center of East Oakland (between San Leandro Street and Foothill/MacArthur Boulevard).
- There are limited access points across San Leandro Street and I-880 to the MLK Regional Shoreline and industrial and commercial job centers.

- Most of the main arterials have existing or proposed high-quality bike facilities, except for:
 - E 14th Street (painted bike lane)
 - Camden Street (painted bike lane)
 - MacArthur Boulevard (no bike facility)
- Few routes serve residential neighborhoods east of Foothill/ MacArthur Boulevard but these routes are hilly and difficult to bike.
- Most of the bikeways are proposed and do not exist today.

- Most of the bikeways are existing: how should the proposed bikeways be prioritized?
- Do these routes provide enough connection to local destinations in East Oakland?





East Oakland houses many industrial, warehousing, and other commercial land uses where goods are moved by large trucks, including to and from the Oakland International Airport. These uses are important for economic development in the area. but also need to be respectful of the predominantly residential land uses in East Oakland. Truck movements should be prioritized on the major streets connecting industrial and commercial areas to freeways.

5. TRUCK ROUTES

What Does The Map Show?

Primary routes for goods movement are established truck routes from the City of Oakland Municipal Code and California Vehicle Code.

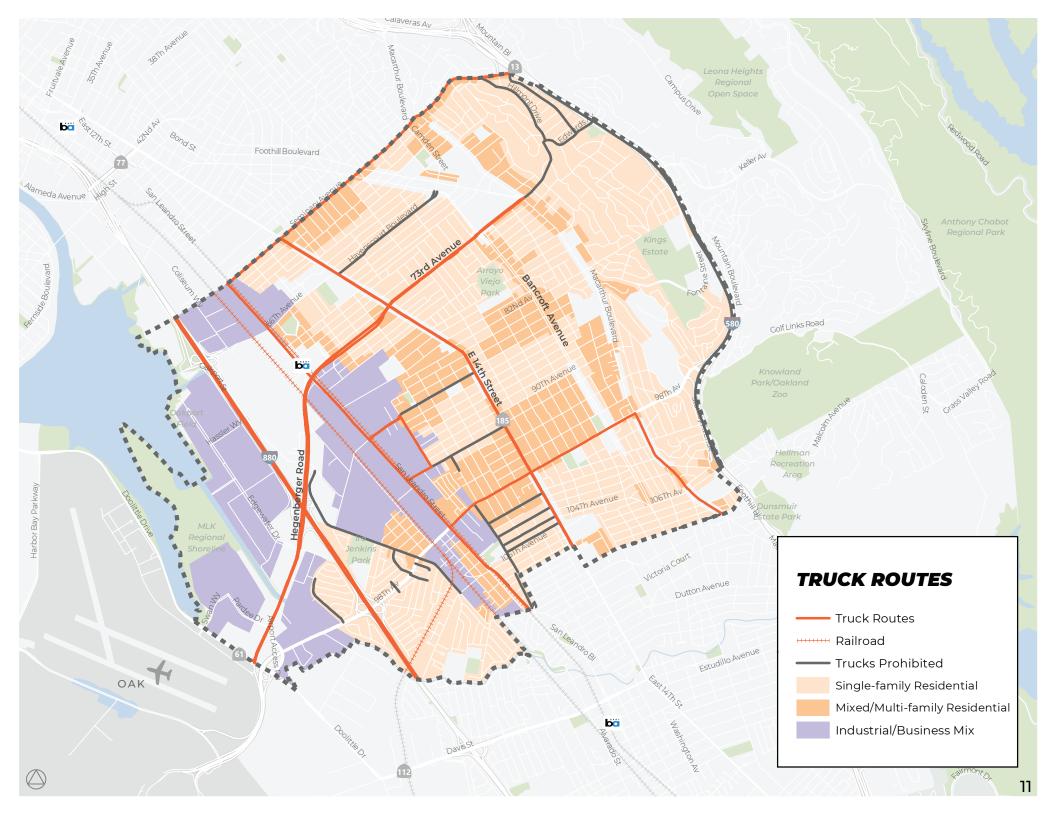
Data Source

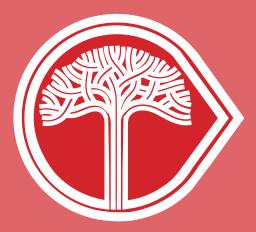
City of Oakland, 2017

Key Takeaways

- Existing truck routes align with industrial uses along San Leandro Boulevard continuing west to Oakland International Airport, however, truck routes also run through many residential areas.
- The truck routes currently funnel truck traffic from industrial and commercial land uses to I-880. The routes are not designed for traffic to travel north/ south on arterial streets.
- E 14th Street is currently a designated truck route, which may conflict with the future Bus Rapid Transit corridor.

- Is there a need to revisit the truck network? Are there supporting policies that should accompany this map (e.g. prioritizing trucks on certain streets and accommodating or prohibiting other truck vehicle types on other streets)?
- Are any other truck-heavy land uses not served by a truck route?
- Are there other industrial areas not included on the map that require truck access?
- Should any of these routes be removed from the truck network?





Each street in East Oakland has unique needs. Many streets are important to people driving, taking transit, walking, moving goods, and biking. On these streets, additional community conversations and planning is needed to identify a vision and improvements that meet community need and use.

6. MULTIMODAL CORRIDORS

What Does The Map Show?

Multimodal corridors are where primary routes for bicycles, pedestrians, automobiles, transit, and trucks overlap. Through ongoing community discussion, planning processes, and street design, the City and East Oaklanders can work together to define the vision for each street and how different travel modes get prioritized.

Data Source

East Oakland Mobility and Access Plan maps, 2020.

Key Takeaways

- Multimodal corridors generally align with major arterials
- The streets with the most overlap include:
 - 73rd Ave/Hegenberger Rd (5 modes)
 - 68th Ave/MacArthur Blvd (4 modes)
 - Bancroft Ave (4 modes)
 - Camden St/Havenscourt Blvd (4 modes)
 - E 14th Street (4 modes)

- Are there streets where one travel mode should be prioritized?
- How can community partners/ OakDOT engage with community members to determine which travel options meet their needs best?
- Have residents in your communities mentioned concerns with any of the streets on the multimodal corridor list?





MULTIMODAL CORRIDORS

Mode Overlap on Multimodal Corridors

1000 P030

- High (4+ modes)
- Medium (3 modes)
- Low (2 modes)

Routes	Auto	Bike	Ped	Transit	Truck
68th Ave/ MacArthur Blvd	x		x	x	х
73rd Ave/ Hegenberger	х	х	х	х	x
75th Ave	х	х			
81st Ave	х	х			
85th Ave	х	х			х
98th Ave	х		х		х
105th Ave	х	х			
Arthur St	х	х			
Avenal Ave	х	х			
Bancroft Ave	х	х	х	х	
Camden St/ Havenscourt	x	х	х	х	
E 14th St	х	х		х	х
Edes Ave	х	х			
Foothill Blvd	х		х	х	
Plymouth St	х	х			
San Leandro St	х	х			х
Seminary Ave	х				х
Snell St			х	х	
Local School Routes		х	х		

CO,